

Cliffside Capital Ltd.
Management Discussion and Analysis

For the three and twelve months ended December 31, 2020 and 2019

Management Discussion and Analysis

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CLIFFSIDE CAPITAL LTD.
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2020

The following management discussion and analysis (“MD&A”) of the results of the operations and financial position of Cliffside Capital Ltd. (the “Company”) prepared as of December 31, 2020 and approved by the Board of Directors on April 21, 2021, should be read in conjunction with the Company’s audited consolidated financial statements and notes thereto for the year ended December 31, 2020, prepared in accordance with International Financial Reporting Standards (IFRS). All monetary amounts are expressed in Canadian dollars.

Forward-Looking Disclaimer

Certain statements contained in this MD&A constitute forward-looking statements which reflect the Company’s current expectations and projections about future results. Often, but not always, forward-looking statements can be identified by the use of words such as “plans”, “expects” or “does not expect”, “is expected”, “estimates”, “intends”, “anticipates” or “does not anticipate”, or “believes”, or variations of such words and phrases or state that certain actions, events or results “may”, “could”, “would”, “might” or “will” be taken, occur or be achieved. Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Actual results and developments are likely to differ, the potential impact of the COVID-19 pandemic on the Partnerships operations and the ability to mitigate such impact, which may differ materially, from those expressed or implied by the forward-looking statements contained in this MD&A. Such forward-looking statements are based on a number of assumptions that may prove to be incorrect. While the Company anticipates that subsequent events and developments may cause its views to change, the Company specifically disclaims any obligation to update these forward-looking statements except as required by applicable law. These forward-looking statements should not be relied upon as representing the Company’s views as of any date subsequent to the date of this MD&A. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements. The factors identified above are not intended to represent a complete list of the factors that could affect the Company.

Additional Information

Additional information about the Company can be accessed at www.cliffsidecapital.ca

Nature of the Business

The Company is in the business of investing in the growing non-bank financial services market with a strategy to generate revenue as a passive investor in receivables and other similar assets, across various asset classes. Currently, the Company holds investments in two limited partnerships, CAL LP and ACC LP III (the “Partnerships”). The Partnerships acquire receivables in the non-prime automobile financing market originated in Canada. These receivables are originated and administered by CanCap Management Inc. (“CCMI”) which is a leading consumer finance company that manages the entire lifecycle of receivables from credit adjudication through to contract administration, customer service, default management and post charge-off recoveries. Non-prime refers to consumers who typically would not qualify for traditional bank financing. This market is heavily weighted to used vehicle sales. It is also estimated that approximately 30% of Canadians do not qualify for financing through traditional sources. If credit quality can be bucketed into A through D grades, A is dominated by the banks, and D is a fragmented deep sub-prime market. The Partnerships acquire receivables from CCMI that are primarily in the B and C grades.

The Company trades on the TSX Venture Exchange (the “Exchange”) under the symbol CEP. The Company’s registered office is located at Suite 200, 11 Church Street, Toronto, M5E 1W1.

Operational Highlights

The Company recorded a net income of \$2.0 million during the year ended December 31, 2020 compared to a net loss of \$2.6 million for the same period prior year. Prior year also included a one-time gain related to the remeasurement of the deferred purchase price payable. The increase in net income was primarily due to lower provision for credit losses. The lower provision was driven by a decline in acquisition of new finance receivables compared to prior year, and better performance of the portfolio. During the pandemic, management strategically slowed down the acquisition of new finance receivables given significant uncertainty. Under IFRS 9, an allowance for expected credit losses is required to be set up on acquisition of new finance receivables, resulting in an early recognition of future credit losses on otherwise performing finance receivables. Therefore, as the portfolio balance declined due to a decline in acquisition of new finance receivables, so did the provision for credit losses. This coupled with proactive portfolio management and credit quality helped to unlock profitability in 2020.

Finance receivables of \$29.1 million, including capitalized transaction costs, were acquired during the year ended December 31, 2020. The portfolio balance decreased \$25.9 million, or 19.8%, from December 31, 2019, to \$104.8 million. The acquisition of receivables during the year was financed through the Partnerships' securitization facilities with their respective funders, for aggregate securitization proceeds of \$31.0 million. Securitization debt, net of cash holdback, decreased \$27.5 million or 21.6% during the year ended December 31, 2020.

The partnerships have acquired a total of \$246.7 million in receivables since inception. As of December 31, 2020, gross finance receivables amounted to \$109 million. In general, actual losses are experienced more predominantly in the first half of the life of a loan. IFRS 9 requires an earlier recognition of losses on otherwise performing receivables which has a larger impact during periods of significant growth. As time has progressed, the outstanding portfolio has now stabilized bringing IFRS 9 provisions and management's forecast of losses over the life closer into alignment.

During the first quarter of 2020, there was a global outbreak of COVID-19, a pandemic. The spread of COVID-19 has had and continues to have disruptive effects across Canada including travel restrictions, business closures or disruptions, social distancing, quarantines and cancellation of gatherings and events. These restrictions have caused significant financial market disruptions and led to job losses. Canadian governments, at all levels, initiated and implemented various economic relief programs to help alleviate the significant adverse impact caused by restrictions on people and businesses. While various economic relief programs for individuals and businesses are still in place with continued modifications and extensions, as deemed necessary, they are eventually expected to be phased out in a gradual manner over the next six to nine months. The restrictions and business closures are still in place and are assessed by the Canadian governments closely by factoring factors such as numbers of positive COVID-19 cases, vaccination availability to the public and other measures. The management closely monitors and manages the impact of these on the Company and the Partnerships business.

Financial Highlights

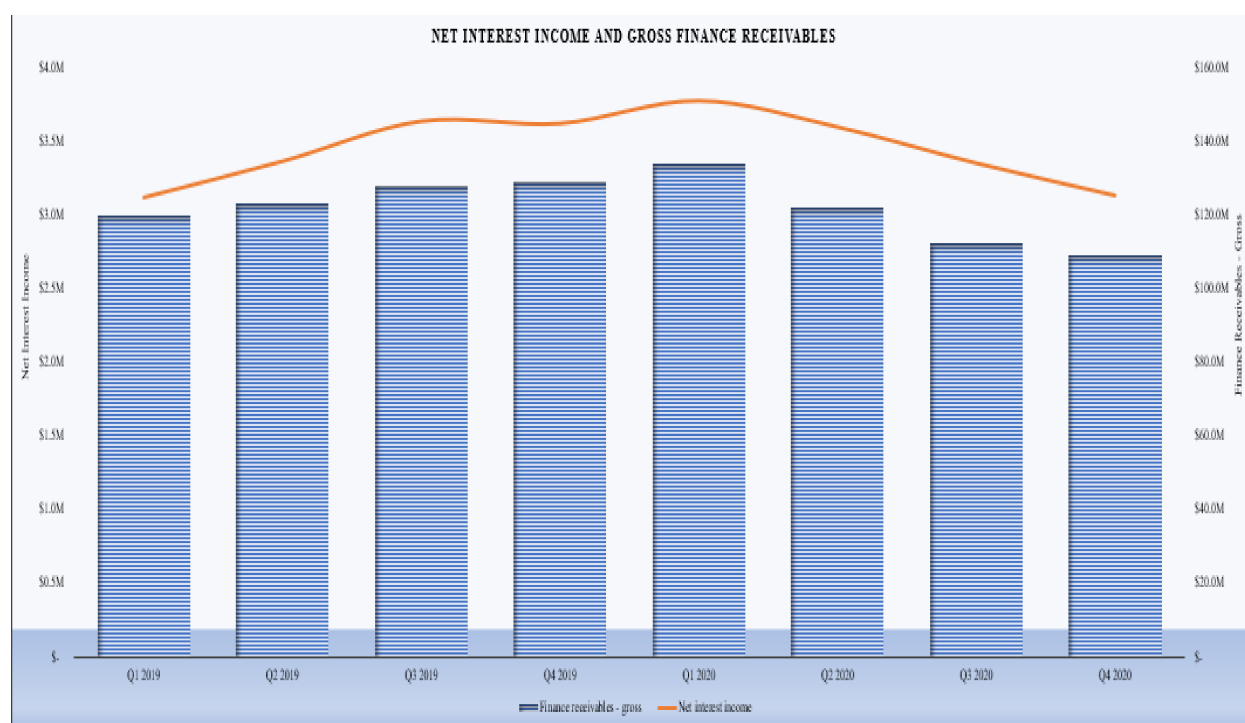
Select Operating Results

	For the year ended	
	Dec 31, 2020	Dec 31, 2019
	\$	\$
Net interest income	13,846,793	13,729,974
Other income	243,700	1,089,906
Total income	14,090,493	14,819,880
Interest expense	6,729,523	7,321,243
Net financial revenue before credit losses	7,360,970	7,498,637
Provision for credit losses	5,356,816	9,276,602
Management fees	96,590	80,421
Other expenses	296,575	244,377
Total expenses	5,749,981	9,601,400
Net income (loss) before taxes	1,610,989	(2,102,763)
Provision for income taxes	(428,848)	496,285
Net income (loss) after taxes	2,039,837	(2,599,048)
Non-controlling interest	343,338	(490,574)
Net income (loss) attributable to shareholders	1,696,499	(2,108,474)
Basic and diluted earnings per share	0.02	(0.03)

Net interest income is interest income earned on finance receivables, net of amortization of capitalized costs. For the year ended December 31, 2020, the Company recorded interest income of \$19,879,604, partially offset by amortization of capitalized costs of \$6,032,811. For the year ended December 31, 2019, the Company recorded interest income of \$20,307,480, partially offset by amortization of capitalized costs of \$6,577,506.

Other income represents ancillary fees earned on the finance receivables. For the year ended December 31, 2019, the Company recorded a one-time gain related to the remeasurement of the deferred purchase price payable of \$831,409.

The growth in net interest income and associated finance receivables can be seen in the below chart.



Interest expense is incurred by the Partnerships on the securitization debt. The amount recorded by the Company for the year ended December 31, 2020 was \$6,729,523, compared to \$7,321,243 in the previous year. Each tranche of securitization debt has a fixed rate of interest. As at December 31, 2020, the weighted average interest rate on the new securitization debt was 4.60% compared to 5.12% in the previous year.

Excluding the one-time gain of \$831,409 recorded in 2019, net financial revenue before credit losses has grown by 10.41% to \$7,360,970 for the year ended December 31, 2020. As a percentage of total income, this represents an increase of 458 basis points.

The provision for credit losses for the year ended December 31, 2020 was \$5,356,816 compared to \$9,276,602 in the previous year. The lower provision was driven by a decline in acquisition of new finance receivables compared to prior year, and better performance of the portfolio. During the pandemic, management strategically slowed down the acquisition of new finance receivables given significant uncertainty. Under IFRS 9, an allowance for expected credit losses is required to be set up on acquisition of new finance receivables, resulting in an early recognition of future credit losses on otherwise performing finance receivables. Therefore, as the portfolio balance declined due to a decline in acquisition of new finance receivables, so did the provision for credit losses. This coupled with proactive portfolio management and credit quality helped to unlock profitability in 2020. Management closely monitors the shape and timing of the credit loss curve.

For the year ended December 31, 2020, the Company incurred management fees of \$96,590 compared to \$80,421 in the previous year, pursuant to a management agreement with LC Asset Management Corporation (refer to Related Party Transactions section).

Other expenses amounted to \$296,575 for the year ended December 31, 2020, and consisted of stock-based compensation of \$41,023, professional fees of \$155,524 and general and administrative expenses of \$100,028. For the year ended December 31, 2019 other expenses amounted to \$244,377 and consisted of stock-based compensation of \$44,752, professional fees of \$104,066, and general and administrative expenses of \$95,559.

For the year ended December 31, 2020, the Company reported net income attributable to shareholders of \$1,696,499 compared to a net loss of \$2,108,474 for the year ended December 31, 2019.

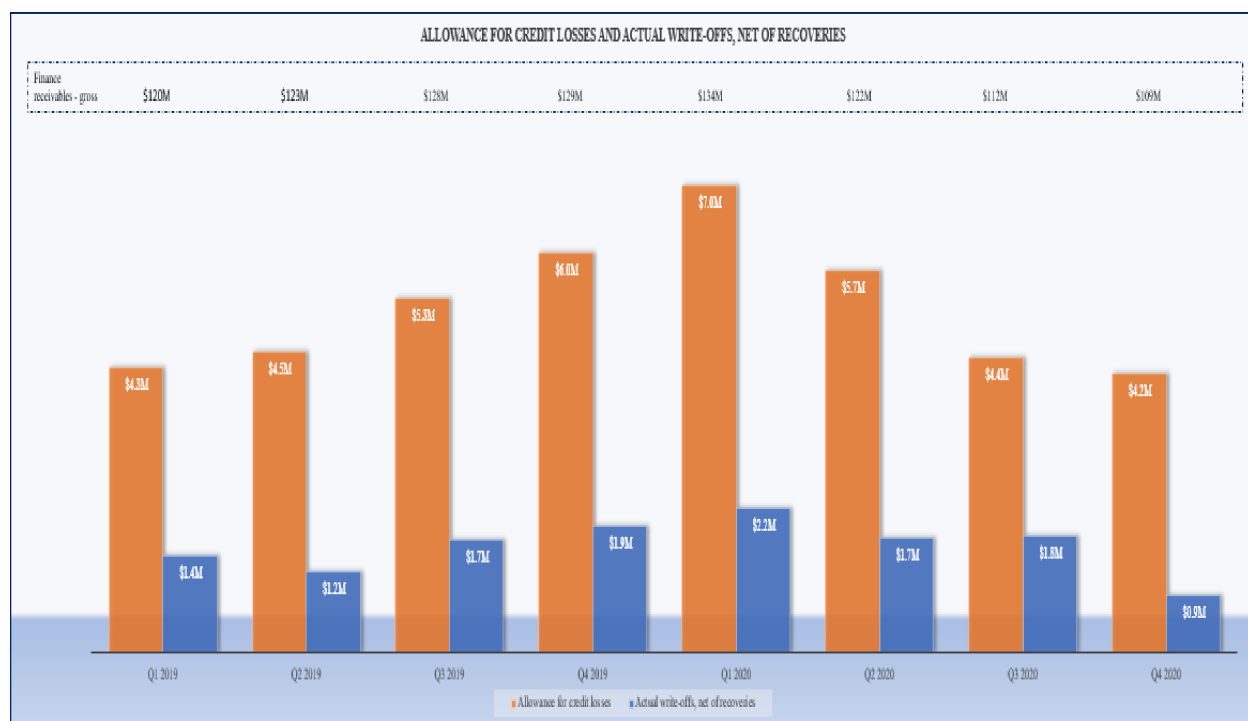
Select Statement of Financial Position

As at	Dec 31, 2020	Dec 31, 2019	Dec 31, 2018
	\$	\$	\$
Cash	5,308,888	6,541,314	5,241,528
Finance receivables - net	104,799,381	130,651,989	114,853,050
Other assets	813,959	189,146	675,735
Total assets	110,922,228	137,382,449	120,770,313
Securitization debt	99,691,748	127,229,073	111,625,053
Deferred purchase price payable	3,507,718	4,721,183	4,983,588
Other liabilities	211,958	172,911	182,520
Total liabilities	103,411,424	132,123,167	116,791,161
Equity attributable to shareholders	5,942,480	4,204,958	3,269,254
Non-controlling interest	1,568,324	1,054,324	709,898
Total liabilities and equity	110,922,228	137,382,449	120,770,313

The Company had cash of \$182,611 at December 31, 2020 and the Partnerships held \$5,126,277 for a consolidated total of \$5,308,888. At December 31, 2019, the Company had cash of \$909,957 and the Partnerships held \$5,631,357 for a consolidated total of \$6,541,314. The decrease in the Company's cash in 2020 is primarily due to additional investment of \$750,500 into the Partnerships. At December 31, 2018, the Company had cash of \$122,957 and the Partnerships held \$5,118,571 for a consolidated total of \$5,241,528. The Partnerships' cash is primarily generated from the receipt of payments from customers related to the retail sales contracts, as well as net proceeds from securitization, less amounts payable on acquisition of the retail sales contracts. The Partnerships make payments to the funders on the securitization debt on the first business day of the following month, and therefore, hold a large cash balance at the end of every month.

Finance receivables consist of retail sales contracts which had initial terms of 12 to 84 months at time of origination and bear fixed rates of interest ranging from 9% to 27%. All finance receivables are secured by collateral charges on the motor vehicles financed. The balance of \$104,799,381 at December 31, 2020 represents the outstanding principal balance and accrued interest and fees owing from customers, as well as capitalized transaction costs, net of administration fees associated with the purchase of the finance receivables of \$4,689,499, and net of estimated allowance for credit losses of \$4,184,454. The allowance for credit losses as at December 31, 2020 includes an estimate for higher expected credit losses resulting from economic disruptions caused by COVID-19. In the current economic environment resulting from COVID-19, the IFRS 9 model in isolation may not capture all the uncertainty as well as the impact of the public support programs by the governments. Therefore, management has applied its significant expert judgment in the determination of the allowance for credit losses. The balance of \$130,651,989 at December 31, 2019 represents the outstanding principal balance and accrued fees owing from customers, as well as capitalized transaction costs, net of administration fees associated with the purchase of the finance receivables of \$7,317,134 and net of estimated allowance for credit losses of \$5,992,281.

The allowance for credit losses represents 3.84% of the gross finance receivables outstanding at December 31, 2020, compared to 4.39% at December 31, 2019. Under IFRS 9, an allowance for expected credit losses ("ECL") over the next twelve-months is required to be set up immediately on acquisition of new finance receivables, even though little or no income may have been recognized on such new receivables. This results in the early recognition of future credit losses on otherwise performing finance receivables. The below chart outlines the relationship between finance receivables and allowance for ECL. As the finance receivables continue to grow or decline, the allowance for ECL follows the finance receivables directionally, while the actual credit losses represent the losses that have been realized during the period.



Other assets as at December 31, 2020 primarily include amounts due from related parties in the normal course of operations of \$361,101, which were settled subsequently (refer to Related Party Transactions section). Other assets at December 31, 2019 primarily include amounts due from related parties of \$160,648, which were settled subsequently. Other assets at December 31, 2018 primarily consisted of deferred income taxes of \$496,285, and amounts due from related parties of \$32,992.

As at December 31, 2020, securitization debt of \$99,691,748 was outstanding which is net of a cash holdback held in trust by the funders of \$11,414,000. As at December 31, 2019, securitization debt of \$127,229,073 was outstanding which is net of a cash holdback held in trust by the funders of \$15,541,843. As at December 31, 2018, securitization debt of \$111,625,053 was outstanding which is net of a cash holdback held in trust by the funders of \$13,082,549. The Partnerships, the Company and CCMI are subject to certain financial covenants under the securitization facilities, including minimum tangible net worth requirements, all of which were in compliance during the year.

The Partnerships purchase retail sales contracts from CCMI on a fully serviced basis. A component of the purchase price paid for the purchased receivables is deferred and payable to CCMI over the life of the related finance receivables.

As at December 31, 2020, the deferred purchase price payable to CCMI amounts to \$3,507,718, of which \$2,034,666 is estimated to be due within one year. As at December 31, 2019, the deferred purchase price payable to CCMI amounted to \$4,721,183 of which \$2,433,930 was estimated to be due within one year. As at December 31, 2018, the deferred purchase price payable to CCMI amounts to \$4,983,588 of which \$2,504,872 is estimated to be due within one year.

Other liabilities as at December 31, 2020, December 31, 2019 and December 31, 2018 consist primarily of trade payables and accruals.

Equity attributable to shareholders increased from \$4,204,958 at December 31, 2019 to \$5,942,480 at December 31, 2020, primarily due to net income reported by the Company for the year ended December 31, 2020 of \$1,696,499.

Equity attributable to shareholders increased from \$3,269,254 at December 31, 2018 to \$4,204,958 at December 31, 2019, due to net proceeds raised from issuance of shares of \$2,784,241, stock-based compensation of \$259,937, offset by net loss attributable to shareholders of \$2,108,474 for the year ended December 31, 2019.

Non-controlling interest increased from \$1,054,324 at December 31, 2019 to \$1,568,324 at December 31, 2020, due to the proportionate share of net income reported by the Company of \$343,338, as well as additional capital investments made in the Partnerships by the non-controlling parties of \$270,677 offset by distributions from the partnerships of \$100,015.

Select Statement of Cash Flow Summary

	For the year ended	
	Dec 31, 2020	Dec 31, 2019
	\$	\$
Cash provided by (used in) operating activities	26,134,237	(18,138,660)
Cash (used in) provided by financing activities	(27,366,663)	19,438,446
(Decrease) increase in cash during the year	(1,232,426)	1,299,786

Total cash provided by operating activities for the year ended December 31, 2020 consisted primarily of cash flow generated from collections of \$43,332,223 offset by the acquisition of finance receivables. Total cash used in operating activities for the year ended December 31, 2019 consisted primarily of the acquisition of finance receivables of \$76,926,857, offset by positive cash flows generated from collections, and changes in deferred purchase price payable.

The cash generated from financing activities for the years ended December 31, 2020 and December 31, 2019 represents the financing of operating activities, primarily the acquisition of finance receivables through securitization debt, net of holdbacks and repayments, and investment by the non-controlling parties. The Company did not declare or pay any dividends during either year.

Fourth Quarter Results

Select Operating Results

	For the three months ended	
	Dec 31, 2020	Dec 31, 2019
	\$	\$
Net interest income	3,130,039	3,618,387
Other income	62,311	81,665
Total income	3,192,350	3,700,052
Interest expense	1,478,707	1,873,479
Net financial revenue before credit losses	1,713,643	1,826,573
Provision for credit losses	736,900	2,795,792
Management fees	44,829	18,836
Other expenses	50,052	48,425
Total expenses	831,781	2,863,053
Net income (loss) before taxes	881,862	(1,036,480)
(Recovery of) provision for income taxes	(428,848)	682,943
Net income (loss) after taxes	1,310,710	(1,719,423)
Non-controlling interest	207,355	(257,461)
Net income (loss) attributable to shareholders	1,103,355	(1,461,962)
Basic and diluted earnings per share	0.01	(0.02)

Net interest income is interest income earned on finance receivables, net of amortization of capitalized costs. For the three months ended December 31, 2020, the Company recorded interest income of \$4,484,564 partially offset by amortization of capitalized costs of \$1,354,525. For the three months ended December 31, 2019, the Company recorded interest income of \$5,287,830 partially offset by amortization of capitalized costs of \$1,669,443.

Interest expense is incurred by the Partnerships on the securitization debt. The amount recorded by the Company for the three months ended December 31, 2020 was \$1,478,707 compared to \$1,873,479 in the previous year. Each tranche of securitization debt has a fixed rate of interest. The weighted average interest rate on the new securitization debt was 4.15% compared to 5.23% in the same period in the previous year.

Net financial revenue before credit losses has dropped to \$1,713,643 of total income for the three months ended December 31, 2020, a 6.18% decrease from the same period in prior year due to decrease in finance receivables in the quarter.

The provision for credit losses for the three months ended December 31, 2020 was \$736,900 compared to \$2,795,792 in the previous year. The lower provision was driven by a decline in acquisition of new finance receivables compared to the same period in previous year, and better performance of the portfolio. During the pandemic, management strategically slowed down the acquisition of new finance receivables given significant uncertainty. Under IFRS 9, an allowance for expected credit losses is required to be set up on acquisition of new finance receivables, resulting in an early recognition of future credit losses on otherwise performing finance receivables. Therefore, as the portfolio balance declined due to a decline in acquisition of new finance receivables, so did the provision for credit losses. This coupled with proactive portfolio management and credit quality helped to unlock profitability in 2020.

For the three-month period ended December 31, 2020, the Company incurred management fees of \$44,829 compared to \$18,836 in the previous year, pursuant to a management agreement with LC Asset Management Corporation (refer to Related Party Transactions section).

Other expenses amounted to \$50,052 for the three months ended December 31, 2020 and consisted of professional fees of \$26,377, and general and administrative expenses of \$23,675. For the three months ended December 31, 2019 other expenses of \$48,425 consisted of professional fees of \$19,800, and general and administrative expenses of \$28,625.

For the three months ended December 31, 2020, the Company reported net income attributable to shareholders of \$1,103,355 compared to a net loss of \$1,461,962 in same period of the previous year.

Non-IFRS Measures

The Company prepares its financial statements in accordance with IFRS. In this MD&A, in addition to financial results provided in accordance with IFRS, the Company discloses certain financial measures not recognized under IFRS and which do not have standard meanings prescribed by IFRS. These measures include the following:

- **Gross yield** - Income excluding amortization of capitalized costs and one-time gain related to the remeasurement of the deferred purchase price payable, for the period, divided by average finance receivables for the same period, annualized.
- **Delinquency rate** - Outstanding principal balance of delinquent finance receivables (those greater than 30 days past due) at the end of a period, divided by the total outstanding principal balance of all receivables at the same date.

The non-IFRS measures and additional information should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS.

The Company's primary assets are the finance receivables which are secured by a charge on motor vehicles financed. As such, key performance indicators for the assets in the Partnerships are reported below.

	Q4 2020	Q3 2020	Q2 2020	Q1 2020	Q4 2019	Q3 2019	Q2 2019	Q1 2019
Gross yield	16.50%	16.48%	16.45%	16.75%	16.53%	16.43%	16.74%	17.06%
Delinquency rate	3.42%	2.85%	4.09%	5.51%	5.34%	4.83%	3.61%	3.55%

The Company's portfolios of retail sales contracts, during the past eight quarters, have produced consistent and strong gross yields, which contribute favourably to net earnings. The Company's gross yields are comparable and reasonably consistent quarter over quarter.

With the portfolio being more seasoned, management expects the delinquency rate to be in the range of 4.5% to 5.5%. The delinquency rate for current quarter is below the low end of the range due to a combination of (a) proactive portfolio management for better performance and credit quality, and (b) economic relief provided by the Canadian government to eligible unemployed individuals in the form of periodic cash payments under Canada Emergency Response Benefit (CERB) program. Management expects delinquency rate to return to within its expected range once the economic relief programs are phased out and the normal economic activities resume, commencing Q3 2021. Loan extensions granted during the quarter were significantly lower than those granted during the same period in the prior year, which was pre-COVID. Management closely monitors and measures key indicators such as returned payments, customer contact rates, and promises to pay, including the impact of seasonality.

Business Outlook

The funding facilities entered into by the Partnerships renew annually and as at December 31, 2020, \$84.4 million of funding remains available for utilization until the next renewals in Q2 and Q3 of 2021.

Cliffside is targeting growth in assets under management and growth in returns, while maintaining an acceptable level of credit risk to ultimately deliver reliable returns to its shareholders.

Liquidity and Capital Resources

The Partnerships have \$5,126,277 in cash as of December 31, 2020. This cash is used to service principal and interest on the securitization debt as well as to continue to acquire and securitize finance receivables and meet working capital requirements. The Partnerships use cash flow budgeting processes to monitor cash requirements which allows them to better manage their liquidity. The Partnerships have access to funding facilities which have availability of \$84 million as at December 31, 2020. As the Partnerships continue to acquire more finance receivables and generate positive cash flows, they may distribute some of their cumulative earnings to their limited partners.

Through a combination of two private placements in 2013 and 2014, the Company's initial public offering ("IPO") in 2014, and the Rights offering capital raise in 2019, the Company has raised gross proceeds of \$8.1 million from the issuance of common shares. These proceeds were invested in the Partnerships in 2016, 2019 and Q1 2020 leaving the Company with approximately \$0.2 million of cash on hand at December 31, 2020.

Share Capital

The Company is authorized to issue an unlimited number of common shares. Issued and outstanding common shares are as follows:

	Shares	Amount (\$)
Ending balance, December 31, 2018	56,075,000	4,848,291
Issuance of common shares, net of issuance costs	18,691,667	2,784,241
Ending balance, December 31, 2019	74,766,667	7,632,532
Ending balance, December 31, 2019	74,766,667	7,632,532
Issuance of common shares	-	-
Ending balance, December 31, 2020	74,766,667	7,632,532

The basic and diluted weighted average shares outstanding for the twelve months ended December 31, 2020 were 74,766,667. The basic and diluted weighted average shares outstanding for the twelve months ended December 31, 2019 were 70,721,073. The diluted weighted average shares outstanding excludes the effect of stock options and warrants issued and outstanding for the twelve months ended December 31, 2020 and 2019 as they are considered antidilutive.

During the twelve months ended December 31, 2019, the Company conducted a Rights offering and issued 18,691,667 shares for gross proceeds of \$3.1 million. After deducting transaction and warrant costs of \$0.3 million, an amount of \$2.8 million was added to share capital, of which, \$1.6 million was invested in CAL LP and \$1.2 million was invested in ACC LP III.

Escrowed Shares

34,250,000 of the 45,000,000 common shares of the Company issued in 2014 prior to the IPO were deposited with the escrow agent under an escrow agreement (the "Escrowed Shares"). The last remaining escrowed shares were released on July 8, 2019.

Incentive Stock Options and Warrants

Issued and outstanding stock options and warrants as at December 31, 2020 were 7,097,000, of which, 6,822,000 were exercisable. The Company granted 1,700,000 stock options to directors and officers on June 21, 2018, of which 1,375,000 have vested and 50,000 of unvested stock options were forfeited. Out of 1,375,000 vested stock options, 25,000 expired. The remaining 275,000 unvested stock options will vest in June 2021. During the year ended December 31, 2020, 275,000 of stock options were vested and the fair value was recorded in earnings as stock-based compensation expense. The newly granted stock options expire five years from the grant date.

As part of the Rights offering in 2019, the Company granted stock warrants to the individuals who provided a guarantee to fund the offering. As a result, 2,197,000 warrants were issued on March 26, 2019 and the value ascribed to the warrants was netted against shareholders' equity. These warrants vested immediately and can be exercised (one warrant for one common share) at any time during three years from the date of issue at a price of \$0.22 per share.

Summary of Quarterly and Annual Results

Below is a summary of operating results for the past twelve quarters and three years (in millions):

	2020					2019					2018				
	Total \$	Q4 \$	Q3 \$	Q2 \$	Q1 \$	Total \$	Q4 \$	Q3 \$	Q2 \$	Q1 \$	Total \$	Q4 \$	Q3 \$	Q2 \$	Q1 \$
Finance receivables-gross	108.98	108.98	117.43	127.96	140.82	136.64	136.64	135.07	130.46	127.61	118.65	118.65	108.83	85.54	70.34
Total Income	14.09	3.19	3.40	3.64	3.86	14.82	3.70	3.65	3.44	4.03	9.71	2.93	2.46	1.93	2.39
Total Expenses	12.48	2.31	2.34	2.49	5.34	16.92	4.74	4.45	3.61	4.12	11.01	3.73	3.15	2.41	1.72
Income (loss) before taxes	1.61	0.88	1.06	1.15	(1.48)	(2.10)	(1.04)	(0.80)	(0.17)	(0.09)	(1.30)	(0.80)	(0.69)	(0.48)	0.67
(Recovery of) provision for income taxes	(0.43)	(0.43)	-	-	-	0.49	0.68	(0.19)	(0.02)	0.02	(0.22)	(0.12)	(0.18)	(0.10)	0.18
Net income (loss) after taxes	2.04	1.31	1.06	1.15	(1.48)	(2.59)	(1.72)	(0.61)	(0.15)	(0.11)	(1.08)	(0.68)	(0.51)	(0.38)	0.49
Basic and diluted income (loss) per share	0.02	0.01	0.01	0.01	(0.01)	(0.03)	(0.02)	(0.01)	0.00	0.00	(0.01)	(0.01)	(0.01)	(0.01)	(0.01)

The quarterly highlights presented above are prepared using information derived from unaudited interim financial statements prepared in accordance with IFRS applicable to interim statements for the first three quarters of the respective year. Fourth quarters of the respected year were constructed from the result as of December 31, 2020, December 31, 2019 and December 31, 2018. The quarterly results are presented in Canadian dollars.

Related Party Transactions

In the ordinary course of business, the Company invests in retail sales contracts and enters into transactions with its associated companies and other related parties. If these transactions are eliminated on consolidation, they are not disclosed as related party transactions. Transactions between the Company and its associated companies and key management personnel also qualify as related party transactions. Related party balances and transactions are listed as follows:

	Dec 31, 2020	Dec 31, 2019
	\$	\$
Assets		
Finance receivable - gross (note a)	108,983,835	136,644,270
Other assets (note b)	361,101	160,648
Liabilities		
Accounts payable and accrued liabilities (note e)	64,221	19,236
Deferred purchase price payable (note c)	3,507,718	4,721,183
	For the three months ended	For the twelve months ended
	Dec 31, 2020	Dec 31, 2019
	\$	\$
Income and expenses		
Other income (note d)	-	831,409
Management fees (note f)	44,829	18,836
Stock-based compensation (note g)	-	41,023
		44,752

The Company has related party relationships with the below entities.

- CCMI, ACC LP II and ACC LP – CCMI is the other limited partner in each of the Partnerships. The Partnerships each have an agreement with CCMI and ACC LP (previously ACC LP II) for the ongoing purchase of retail sales contracts originated by CCMI which meet certain investment criteria established by the Company. Pursuant to these agreements, CCMI is responsible for providing ongoing portfolio and securitization facility administration services to the Partnerships. Accordingly, a portion of the purchase price is payable upfront, and a portion is deferred and payable over the life of the underlying retail sales contracts. During the first quarter of 2019, the Partnerships negotiated a change to the deferred purchase price of retail sales contracts. This resulted in a reduction to the fixed percentage price and the removal of the contingent component of the deferred purchase price. CCMI sells the contracts to the Partnerships through ACC LP (previously through ACC LP II). CCMI, ACC LP II and ACC LP are related to the Company as a result of significant common ownership.

Balances and transactions the Partnerships have with these parties are listed as follows:

- Note a) Amounts represent gross outstanding finance receivables purchased from ACC LP. During the period, the Company acquired \$29.1 million of finance receivables including transactions costs from ACC LP.
 - Note b) Other assets include amounts due from CCMI related to normal course customer collections. The balances were settled subsequently after the Company's year end.
 - Note c) Amounts due to CCMI that are deferred and payable over the life of the underlying retail sales contracts.
 - Note d) Amounts represent the impact of one-time remeasurement of the deferred purchase price payable resulting from the negotiated new terms with CCMI.
- LC Asset Management Corporation - The Company entered into a management agreement with LC Asset Management Corporation (the "Manager") dated July 1, 2016 to provide investment advice and manage

the operations of the Company. The Company pays the Manager a fee of 1.25% annually of the Company's gross unconsolidated assets and a potential performance bonus subject to the financial performance of the Company. The Manager is related to the Company as a result of significant common ownership. Additionally, the Chief Executive Officer of the Company holds the same position for the Manager.

Balances and transactions the Company has with the Manager are listed as follows:

Note e) Included in the balance was \$64,206 management fees payable to the Manager as of December 31, 2020 (December 31, 2019 - \$18,836).

Note f) Management fees to the Manager accrued during the period.

- Key management personnel - Key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the Company, directly or indirectly. The Company considers certain of its officers and directors to be key management personnel.

Balances and transactions the Company has with key management personnel are listed as follows:

Note g) Stock-based compensation was issued during the twelve months ended December 31, 2020 with a fair value of \$41,023 (2019 - \$44,752).

Risks and Uncertainties

In the normal course of business, the Company is exposed to certain risks and uncertainties and manages them, as follows:

Liquidity Risk

Liquidity risk is the risk that the Company cannot meet its financial obligations associated with financial liabilities in full. The primary source of liquidity for the Company is from cash raised from equity financing which would be used to finance working capital requirements and to meet the Company's financial obligations associated with financial liabilities. The Partnerships' financial obligations related to the finance receivables are non-recourse to the Company.

The primary source of liquidity for the Partnerships is cash flows from the collection of finance receivables. As at December 31, 2020, the undiscounted cash flows arising from the finance receivables, excluding transaction costs, are as follows:

	Within 1 year	Greater than 1 to 3 years	Greater than 3 to 5 years	Greater than 5 years	Total
Total receivables	36,871,834	64,939,776	37,572,489	5,436,427	144,820,526

These cash flows are considered to be sufficient to cover the Partnerships financial obligations for the same period as follows:

	Within 1 year	Greater than 1 to 3 years	Greater than 3 to 5 years	Greater than 5 years	Total
Securitization debt	33,018,435	50,866,808	24,832,541	2,721,865	111,439,649
Deferred purchase price payable	2,034,666	1,311,014	160,729	1,309	3,507,718
Accounts payable and accrued liabilities	211,958	-	-	-	211,958
	35,265,059	52,177,822	24,993,270	2,723,174	115,159,325

The amounts reported for finance receivables and securitization debt are based on contractual maturities. However, the finance receivables may become subject to losses and prepayments in which case, the cash flows shown above will not be realized. These cash flows do not consider the potential impact of lock-up trigger events which can occur when loss ratios and delinquency rates are above defined thresholds. Further, the securitization debt may be due

earlier if the corresponding finance receivables run-off sooner. Accordingly, the maturities and amounts in the tables above are not a forecast of future cash flows.

Credit Risk

Credit risk arises from the possibility that obligors may be unable to fulfill their commitments. For a financial asset, this is typically the gross carrying amount, net of any amounts offset and any impairment losses. Credit risk has a significant impact on finance receivables. The underlying obligors to the finance receivables typically would not be approved for financing at prime rates. These customers may have had poor or inadequate credit history or may be purchasing a vehicle that does not meet prime auto lending guidelines.

The performance of the finance receivables depends on a number of factors, including general economic conditions, unemployment levels, and the circumstances of individual obligors. The maximum exposure to the finance receivables is represented by the carrying amount thereof. Although credit risk has a significant impact on retail receivables, it is mitigated by the Partnerships having a first priority perfected security interest in the related financed vehicles. In the case of obligor defaults, the value of the repossessed collateral provides a source of protection. Every reasonable effort is made to follow-up on delinquent accounts and to keep accounts current and repossession is considered only as a last resort. A repossessed vehicle is sold, and proceeds are applied to the amount owing on the account. As such, the Partnerships are also exposed to fluctuations in used vehicle prices.

As a result of COVID-19, a global pandemic, a measurement uncertainty exists with respect to provision for credit losses. The Company has addressed this by closely monitoring the performance of its portfolio, including delinquency ratio, payment deferrals sought and granted, etc. These performance metrics, including their impact, have been leveraged to overlay an additional amount of ECL for receivables in stage 1.

The finance receivables have no significant concentration of credit risk due to the fact that they are made up of a pool of receivables, with no individual receivable having a significant balance in relation to the outstanding portfolio balance. In addition, the receivables are geographically dispersed throughout Canada, the underlying collateral consists of varying vehicle makes, models and types, the underlying obligors of the receivables have varying credit ratings, and the receivables have varying interest rates and terms.

Market Risk

Market risk is the risk that changes in market prices will have an effect on future cash flows associated with financial instruments. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk.

Interest rate risk is the risk that changes in market interest rates may have an effect on the cash flows associated with some financial instruments, known as interest rate cash flow risk, or on the fair value of other financial instruments, known as interest rate price risk. The finance receivables are subject to fixed interest rates and are carried at amortized cost, such that there is no re-measurement of carrying amount as market interest rates fluctuate. Securitization debt is subject to fixed rates of interest for each tranche securitized. The revolving lines of credit have floating rates of interest however significant exposure is not expected due to the short-term nature of the revolving debt. The Partnerships are not currently utilizing their revolving lines of credit.

Finance receivables and securitization debt are subject to fixed rates of interest and have similar maturities. As such, the Company is economically hedged against changes in market interest rates and will not experience a financial impact if there is a change in rates.

Currency risk is the risk that changes in foreign exchange rates may have an effect on future cash flows associated with financial instruments. The Company does not have any financial instruments denominated in a foreign currency and therefore is not exposed to any currency risk.

Other price risk is the risk that changes in market prices, including commodity or equity prices, will have an effect on future cash flows associated with financial instruments. The cash flows associated with financial instruments of the Company are exposed to other price risk to the extent of fluctuations in used vehicle prices which impacts the

recovery on repossessed vehicle sales.

Counterparty Risk

The Company and Partnerships are exposed to counterparty risk through their relationship with CCMI. CCMI is responsible for presenting retail sales contracts to the Partnerships that meet the Company's investment criteria. There is a risk that CCMI may not be able to present contracts that are acceptable to the Company and the Partnerships would have to find a new source of originations. Further, CCMI is responsible for servicing the Partnerships retail sales contracts and there is a risk that CCMI may not be able to service the contracts in the future. The Partnerships have a standby backup servicer if this were to occur.

Fair Values

The Company's financial instruments include cash, finance receivables, other assets, securitization debt, deferred purchase price payable, and accounts payable and accrued liabilities. The carrying values of cash, other assets, deferred purchase price payable, and accounts payable and accrued liabilities are not significantly different from their fair values due to their short-term nature.

Trading and Share Statistics

Below are details of the Company's share price for the twelve months ended December 31, 2020 and 2019.

<u>For the period ended</u>	<u>Dec 31, 2020</u>	<u>Dec 31, 2019</u>
Average monthly trading volume	50,028	79,714
Share price		
High	0.05	0.30
Low	0.05	0.10
Close	0.05	0.14
Outstanding shares	74,766,667	74,766,667

Cliffside Capital Ltd.
Consolidated Financial Statements

For the years ended December 31, 2020 and 2019

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of Cliffside Capital Ltd. and all other financial information in the Management Discussion and Analysis of Cliffside Capital Ltd. are the responsibility of management and have been approved by the Board of Directors (“Board”).

The consolidated financial statements have been prepared by management in accordance with International Financial Reporting Standards (“IFRS”). Consolidated financial statements are not precise since they include certain amounts based on assumptions and judgments. Management has determined such amounts on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly, in all material respects. Management has prepared the other financial information presented elsewhere and has ensured that it is consistent with these consolidated financial statements.

The Board is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements. The Board carries out this responsibility principally through its Audit Committee. The Audit Committee meets periodically with management and the external auditor to discuss auditing matters and financial issues, to satisfy it that each party is properly discharging its responsibilities, and, the consolidated financial statements for issuance to shareholders. The Audit Committee also considers, for review of the Board and approval by the shareholders, the engagement or reappointment of the external auditor. The consolidated financial statements have been audited by PricewaterhouseCoopers LLP in accordance with Canadian generally accepted auditing standards. PricewaterhouseCoopers LLP has full and free access to the Audit Committee.

“Praveen Gupta” (signed)

Praveen Gupta
Chief Financial Officer

“Stephen Malone” (signed)

Stephen Malone
Chief Executive Officer



Independent auditor's report

To the Shareholders of Cliffside Capital Ltd.

Our opinion

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Cliffside Capital Ltd. and its subsidiaries (together, the Company) as at December 31, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS).

What we have audited

The Company's consolidated financial statements comprise:

- the consolidated statements of financial position as at December 31, 2020 and 2019;
- the consolidated statements of net income (loss) and comprehensive income (loss) for the years then ended;
- the consolidated statements of changes in shareholders' equity for the years then ended;
- the consolidated statements of cash flows for the years then ended; and
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Other information

Management is responsible for the other information. The other information comprises the Management's Discussion and Analysis.

PricewaterhouseCoopers LLP
PwC Tower, 18 York Street, Suite 2600, Toronto, Ontario, Canada M5J 0B2
T: +1 416 863 1133, F: +1 416 365 8215

"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.



Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of



not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

The engagement partner on the audit resulting in this independent auditor's report is Jonathan Willis.

PricewaterhouseCoopers LLP

Chartered Professional Accountants, Licensed Public Accountants

Toronto, Ontario
April 21, 2021

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Cliffside Capital Ltd.
Consolidated Statements of Financial Position
(in Canadian dollars)

As at	Dec 31, 2020	Dec 31, 2019
	\$	\$
Assets		
Cash	5,308,888	6,541,314
Finance receivables - net (note 3)	104,799,381	130,651,989
Deferred income taxes (note 6)	428,848	-
Other assets	385,111	189,146
Total assets	110,922,228	137,382,449
Liabilities		
Accounts payable and accrued liabilities	211,958	172,911
Deferred purchase price payable (note 7)	3,507,718	4,721,183
Securitization debt (note 8)	99,691,748	127,229,073
Total liabilities	103,411,424	132,123,167
Equity (note 9)		
Share capital	7,632,532	7,632,532
Contributed surplus	1,131,966	1,090,943
Cumulative deficit	(2,822,018)	(4,518,517)
Equity attributable to shareholders	5,942,480	4,204,958
Non-controlling interest (note 10)	1,568,324	1,054,324
Total equity	7,510,804	5,259,282
Total liabilities and equity	110,922,228	137,382,449

The accompanying notes are an integral part of these consolidated financial statements.

Cliffside Capital Ltd.
Consolidated Statements of Net Income (Loss) and Comprehensive Income (Loss)
(in Canadian dollars)

	For the year ended	
	Dec 31, 2020	Dec 31, 2019
	\$	\$
Income		
Net interest income (note 4)	13,846,793	13,729,974
Other income (note 5)	243,700	1,089,906
Total income	14,090,493	14,819,880
Financial expenses		
Interest expense	6,729,523	7,321,243
Net financial revenue before credit losses	7,360,970	7,498,637
Provision for credit losses (note 3)	5,356,816	9,276,602
Net financial income (loss)	2,004,154	(1,777,965)
Operating expenses		
Management fees (note 14)	96,590	80,421
Stock-based compensation	41,023	44,752
General and administrative	255,552	199,625
Total expenses	393,165	324,798
Net income (loss) before income taxes	1,610,989	(2,102,763)
(Recovery of) provision for income taxes deferred - (note 6)	(428,848)	496,285
Net income (loss) and comprehensive income (loss)	2,039,837	(2,599,048)
Net income (loss) attributable to shareholders	1,696,499	(2,108,474)
Net income (loss) attributable to non-controlling interest (note 10)	343,338	(490,574)
Net income (loss) and comprehensive income (loss)	2,039,837	(2,599,048)
Earnings per share attributable to shareholders		
Basic and diluted (note 11)	0.02	(0.03)

The accompanying notes are an integral part of these consolidated financial statements.

Cliffside Capital Ltd.
Consolidated Statements of Changes in Shareholders' Equity
(in Canadian dollars)

	Share Capital	Contributed Surplus	Cumulative Deficit	Non-Controlling Interest	Total
	\$	\$	\$	\$	\$
Balance, December 31, 2018	4,848,291	831,006	(2,410,043)	709,898	3,979,152
Stock-based compensation	-	259,937	-	-	259,937
Shares issuance, net of issuance costs	2,784,241	-	-	-	2,784,241
Investment by non-controlling entity	-	-	-	835,000	835,000
Net loss and comprehensive loss for the year	-	-	(2,108,474)	(490,574)	(2,599,048)
Balance, December 31, 2019	7,632,532	1,090,943	(4,518,517)	1,054,324	5,259,282
Stock-based compensation	-	41,023	-	-	41,023
Investment by non-controlling entity	-	-	-	270,677	270,677
Distribution to non-controlling entity	-	-	-	(100,015)	(100,015)
Net income and comprehensive income for the year	-	-	1,696,499	343,338	2,039,837
Balance, December 31, 2020	7,632,532	1,131,966	(2,822,018)	1,568,324	7,510,804

The accompanying notes are an integral part of these consolidated financial statements.

Cliffside Capital Ltd.
Consolidated Statements of Cash Flows
(in Canadian dollars)

	For the year ended	
	Dec 31, 2020	Dec 31, 2019
Cash provided by (used in)		
Operating activities	\$	\$
Net income (loss) and comprehensive income (loss)	2,039,837	(2,599,048)
Adjustments for non-cash items		
Provision for income taxes	(428,848)	496,285
Provision for credit losses	5,356,816	9,276,602
Amortization of capitalized costs	6,032,811	6,577,506
Stock-based compensation	41,023	44,752
Change in accrued interest receivable	254,831	(333,505)
Change in working capital	(156,918)	(19,305)
Acquisition of finance receivables and transaction costs	(29,124,073)	(76,926,857)
Collections on finance receivables	43,332,223	45,607,315
Increase in deferred purchase price payable	1,875,578	3,735,595
Repayment of deferred purchase price payable	(3,089,043)	(3,998,000)
Cash provided by (used in) operating activities	26,134,237	(18,138,660)
Cash provided by investing activities	-	-
Financing activities		
Gross proceeds from securitization debt	30,988,900	81,441,748
Repayments of securitization debt	(62,654,068)	(63,378,434)
Decrease in (additions to) securitization debt cash holdback, net of releases	4,127,843	(2,459,294)
Investment by non-controlling entity	270,677	835,000
Distribution to non-controlling entity	(100,015)	-
Issuance of common shares	-	2,999,426
Cash (used in) provided by financing activities	(27,366,663)	19,438,446
(Decrease) increase in cash for the year	(1,232,426)	1,299,786
Cash, beginning of year	6,541,314	5,241,528
Cash, end of year	5,308,888	6,541,314
Interest paid	6,689,736	7,099,911

The accompanying notes are an integral part of these consolidated financial statements.

1. Nature of Organization

Description of the business

Cliffside Capital Ltd. (the “Company”) holds investments in two limited partnerships, CAL LP and ACC LP III (the “Partnerships”). The Partnerships were formed to engage in the business of investing in retail sales contracts originated by CanCap Management Inc. (“CCMI”) and secured by collateral charges on motor vehicles. CAL LP was formed on February 22, 2016 and ACC LP III was formed on October 14, 2016. The Company owns 85% and 60% of the partnership units in CAL LP and ACC LP III respectively, and CCMI owns the remaining interest.

The Company trades on the TSX Venture Exchange (the “Exchange”) under the symbol CEP. The Company’s registered office is located at 11 Church Street, Suite 200, Toronto, Ontario M5E 1W1.

Approval of consolidated financial statements

The financial statements were approved by the Company’s Board of Directors and authorized for issue on April 21, 2021.

2 Summary of Significant Accounting Policies

Basis of presentation

These consolidated financial statements are stated in Canadian dollars, which is the functional currency of the Company and have been prepared using the historical cost convention.

The statement of financial position of the Company is presented on a non-classified basis in order of liquidity of assets and liabilities. Due to the prepayment feature related to the finance receivables, presentation based on liquidity provides information that is reliable and more relevant.

These financial statements have been prepared on a going concern basis and accounting policies followed in these financial statements were consistently applied to all periods presented.

Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (“IASB”).

Basis of consolidation

These consolidated financial statements include the accounts of the Company and the Partnerships. The financial statements of the Partnerships are prepared for the same reporting period as the Company, using consistent accounting policies. All intracompany balances, income and expenses, and distributions are eliminated in full.

Controlled entities

The consolidated financial statements incorporate the assets and liabilities of all controlled entities of the Company as at December 31, 2020 and December 31, 2019 and the results of all controlled entities for the year ended on December 31, 2020 and December 31, 2019, respectively.

Controlled entities are all entities over which the Company has the power to direct the relevant activities

Cliffside Capital Ltd.
Notes to the Consolidated Financial Statements

generally accompanying a shareholding of more than one half of the voting rights, exposure, or rights, to variable returns from its involvement with the entity, and the ability to use its power over the entity to affect the amount of returns. Controlled entities are fully consolidated from the date on which control is obtained by the company.

Use of estimates and judgments

The preparation of these consolidated financial statements in conformity with IFRS requires management of the Company to make certain judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Estimates and judgments are used when accounting for items and matters such as consolidation of investments in limited partnerships, capitalized transaction costs, provision for credit losses, deferred purchase price payable, deferred income taxes, including recoverability of deferred tax assets, and fair value of stock options or other amounts pursuant to the Company's significant accounting policies. COVID-19, a global pandemic, has impacted and continues to impact Canada with travel restrictions, business closures or disruptions, social distancing, quarantines and cancellation of gatherings and events. These restrictions have caused significant financial market disruption and led to job losses. This has given rise to heightened uncertainty as it relates to the key areas of estimation uncertainty. The Company has utilized estimates, assumptions and judgments that reflect this uncertainty. While management makes its best estimates and assumptions, actual results could differ from those estimates. Any changes in estimates are applied on a prospective basis.

In determining whether an entity should be consolidated, the Company makes significant judgments about whether it has control over such entity. The Company considers voting rights, contractual rights under certain arrangements, and other relevant factors in determining if the Company has the power and ability to affect returns from an entity. For more details on significant estimates and judgments used for capitalized transaction costs, provision for credit losses, deferred purchase price payable, deferred income taxes, including recoverability of deferred tax assets, and fair value of stock options, refer to the relevant notes in these consolidated financial statements.

Financial instruments

The following is a summary of classification and measurement of financial instruments outstanding at December 31, 2020 and December 31, 2019 under IFRS 9.

	Classification	Measurement
Cash	Assets held to collect	Amortized cost
Finance receivables - net	Assets held to collect	Amortized cost
Other assets	Assets held to collect	Amortized cost
Accounts payable and accrued liabilities	Other financial liabilities	Amortized cost
Deferred purchase price payable	Other financial liabilities	Amortized cost
Securitization debt	Other financial liabilities	Amortized cost

Classification and measurement

The Company's business model is to hold financial assets to collect the contractual cash flow based on its contractual terms. As a result, the Company classifies the portfolio of finance receivables under the hold to collect business model. Finance receivables represent loans to borrowers, which are repaid in instalments at fixed rates of interest embedded in the contract and paid on the contracted dates. There are no features in the contracts that allow the borrower to extend and/or modify the term of the contracts that would create distortion on the business model. The Company initially recognizes finance receivables' principal at fair value and interest is the compensation for the time value of money, credit risk associated with the principal,

Cliffside Capital Ltd.
Notes to the Consolidated Financial Statements

lending risks, servicing costs and profit margin. Cash and other assets are also classified as held to collect; other assets consist mainly of amounts due from related parties.

Assets held to collect and other financial liabilities

Financial assets held to collect and other financial liabilities are initially measured at fair value, plus or minus transaction costs that are directly attributable to the acquisition or issue of the financial instruments. Immediately after initial recognition, an expected credit loss allowance is recognized for financial assets measured under this category. Financial assets and liabilities are subsequently carried at amortized cost using the effective interest method. Any changes are recognized in profit or loss.

Impairment of finance receivables

The Company uses a three stage approach to calculate expected credit losses ("ECL") which is based on the change in credit quality of the finance receivables since initial recognition. Under the first stage, where there has not been a significant increase in credit risk since initial recognition, an amount equal to 12 months ECL is recorded. Under the second stage, where there has been a significant increase in credit risk since initial recognition, but the financial instruments are not credit impaired and continue to accrue interest, an amount equal to the lifetime ECL is recorded. Under the third stage, where there is objective evidence of impairment, these financial assets are classified as credit impaired and an amount equal to the lifetime ECL is recorded. The lifetime of finance receivables is determined based on the remaining contractual maturity dates.

The ECL is calculated by applying a probability of default, exposure at default, and loss given default to the population of finance receivables under each stage at each reporting date. The ECL model is forward looking and uses reasonable and supportable forecasts of future economic conditions in the determination of significant increases in credit risk and measurement of ECL.

Depending on the severity of the credit risk, finance receivables' ECL would be calculated under stage 1, 2 or 3. The Company considers finance receivables to have experienced a significant increase in credit risk when the finance receivables are greater than 30 days past due. Historically, the Company has experienced substantially higher collection rates for receivables less than or equal to 30 days past due as compared to receivables greater than 30 days past due.

Finance receivables are segmented into different stages at each measurement date as below:

Stage 1: any receivable that does not fall under stage 2 and 3 and further segmented by the origination tier

Stage 2: receivable is greater than 30 days and under 91 days past due

Stage 3: any receivable that meets the default definition as follows:

- greater than 90 days past due; or
- collectability is no longer reasonably assured, and the collateral has been assigned for repossession

A defaulted finance receivable is fully written-off when it is over 180 days past due. The Company, where possible, will continue to pursue recovery actions against the borrowers until all actions are exhausted.

Forward- looking information incorporated in the ECL models

The assessment of significant increase in credit risk ("SICR") and the calculation of ECL both consider forward-looking information. The future impact of macroeconomic assumptions is assessed by reviewing historical information. The Company, together with CCMI (a related party), has historical data for over seven years, and during this period, management has observed the impact of changes in macroeconomic variables on the receivables. Assumptions monitored include unemployment rates, interest rates and used

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car prices. The historical performance of these assumptions allows the Company to build its sensitivity tolerance. The Company integrates assessment of SICR using lifetime probability of default ("PD") and forward-looking macroeconomic assumptions in computing the ECL calculation. Based on historical information and sensitivity analyses, generally, macroeconomic assumptions do not have a significant impact on ECL. In addition, the Company has also considered the likely impact of government support programmes, which have existed during COVID-19, but expected to phase out at some point in future, though the timeline is unknown. This is expected to have an impact on unemployment rate, but it is difficult to predict it with a degree of certainty. Notwithstanding the impact, at each measurement date, the Company considers current available relevant macroeconomic assumptions, industry data, and adjustments to the ECL will be made if there is an indication the assumptions are likely to move beyond the range of tolerance. The estimation and application of assumptions requires significant judgment.

Impairment of financial assets other than finance receivables

Financial assets other than finance receivables consist of cash and other assets. The credit risk of these assets is low. The Company assumes that there is no significant increase in credit risk for instruments that have a low credit risk.

Effective interest method

The effective interest method is a method of calculating the amortized cost of a financial asset or financial liability and allocating the interest income or interest expense over the expected life of the financial asset or financial liability (or group of financial assets or financial liabilities). The effective interest rate is the rate that exactly discounts estimated future cash flows through the expected life of the financial instrument. The calculation includes all fees paid or received between parties to the contract, transaction costs and all other premiums or discounts that are an integral part of the effective interest rate.

Transaction costs

Transaction costs that are directly attributable to the issuance of financial assets or liabilities are accounted for as part of the carrying value at inception and are recognized over the term of the assets or liabilities using the effective interest method. Capitalized transaction costs in financial assets include the premium associated with purchasing fully serviced retail sales contracts, as well as the Partnerships' shares of costs associated with acquiring the underlying contracts, which are amortized into earnings and netted against interest income. Capitalized transaction costs in financial liabilities include securitization costs which are amortized into earnings and included within interest expense.

Offsetting financial assets and liabilities

Financial assets and financial liabilities are offset with the net amount reported on the statement of financial position only when there is a legally enforceable right to offset the recognized amount in all situations and there is an intention to settle on a net basis or the asset and the liability will be settled simultaneously.

Derecognition of financial instruments

A financial asset is derecognized when:

- the contractual rights to cash flows from the financial asset expires; or
- the Company transfers the contractual rights to cash flows from the financial asset; or
- the Company assumes a contractual obligation to pay the cash flow collected from the financial asset where the Company does not retain the risks and rewards and/or control of the financial asset.

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A financial liability is derecognized when:

- the obligation under the liability is discharged, cancelled or expires; or
- there is an exchange of financial liability with the same lender on substantially different terms, or the terms of an existing financial liability are substantially modified.

The original financial liability is derecognized, and the new financial liability is recognized, and the difference between the original and the new financial liability is recognized in the consolidated statements of comprehensive income.

Revenue recognition

Net interest income

The Partnerships recognize interest income and interest expense for all interest-bearing financial instruments using the effective interest method.

The obligors' retail sales contract principal amounts include an administrative fee which may become partially rebatable in the event of prepayment prior to the scheduled maturity date of the contract. This amount is amortized into interest income on a daily basis over the term of the retail sales contracts using the effective interest rate.

Interest income is presented net of amortization of capitalized costs associated with originating and purchasing the underlying contracts.

Other income

Other income includes fees charged to obligors for items such as due date changes, past due payments, and non-sufficient funds, all of which are recognized when realized. For the year ended December 31, 2019, it also included a one-time adjustment related to the remeasurement of the deferred purchase price payable (refer to note 5 for details).

Deferred income taxes

Deferred income taxes are calculated using the asset and liability method. Temporary differences arising from the difference between the tax basis of an asset or liability and its carrying amount on the statement of financial position are used to calculate deferred income tax liabilities or assets. Deferred income tax liabilities or assets are calculated using tax rates substantively enacted in the periods that the temporary differences are expected to reverse. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the period that substantive enactment occurs. A deferred income tax asset is recognized to the extent that it is probable that the asset can be recovered. As at December 31, 2020, the Company has recognized a deferred tax asset for the portion of loss carry-forwards and temporary differences it expects to be recoverable.

Stock-based compensation

The Company issues stock-based compensation to directors, officers, employees and consultants. The fair value of options and warrants issued to directors, officers, employees and consultants to the Company is charged to net income (loss) over the vesting period with an offsetting amount recorded to contributed surplus. The fair value of options and warrants issued to agents in conjunction with a public offering and warrants issued to guarantors of Rights offering are charged against share capital with the offsetting amount recorded to contributed surplus. Fair value is measured using the Black-Scholes option-pricing model. Consideration paid on the exercise of stock options and stock warrants is recorded as share capital.

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Earnings or loss per share

Earnings or loss per share are calculated using the weighted average number of shares outstanding during the reporting period. The treasury stock method of calculating diluted earnings per share is used, which assumes that all outstanding stock options granted with an exercise price below the average market value are exercised during the reporting period and the proceeds received from the assumed exercise of options are used to acquire shares in the open market at the average price. The difference between the number of shares assumed issued and the number of shares assumed purchased is then included in the denominator of the diluted earnings per share computation.

Comprehensive income (loss)

Comprehensive income (loss) includes all changes in equity of the Company, except those resulting from investments by shareholders and distributions to shareholders. Comprehensive income (loss) is the total of net income (loss) and other comprehensive income (loss). Other comprehensive income (loss) comprises income, expenses and losses that, in accordance with IFRS, require recognition, but are excluded from net income (loss). The Company does not have any items giving rise to other comprehensive income (loss) in the reporting period, nor is there any accumulated balance of other comprehensive income (loss). All gains and losses, including those arising from measurement of all financial instruments have been recognized in net income (loss) for the period.

Segment reporting

The only segment the Company currently holds investments in is the automotive financial services segment in Canada.

3. Finance Receivables

Finance receivables consist of retail sales contracts which had initial terms of 12 to 84 months at time of origination and bear fixed rates of interest ranging from 9% to 27%. All finance receivables are secured by collateral charges on motor vehicles. The Partnerships acquired \$29.1 million of finance receivables including transaction costs and obtained securitization proceeds of \$31.0 million during the year ended December 31, 2020 (2019 - acquired \$76.9 million and obtained securitization proceeds of \$81.4 million).

The finance receivables can be broken down as follows:

	Dec 31, 2020	Dec 31, 2019
Finance receivables	104,294,336	129,327,136
Add: Transaction costs	6,953,398	10,255,825
Less: Administration fees	<u>(2,263,899)</u>	<u>(2,938,691)</u>
Finance receivables - gross	108,983,835	136,644,270
Allowance for credit losses	<u>(4,184,454)</u>	<u>(5,992,281)</u>
Finance receivables - net	104,799,381	130,651,989

Included in the finance receivables is motor vehicle inventory, repossessed from customers of \$190,651 on hand as of December 31, 2020 (December 31, 2019 - \$590,185). These amounts represent net proceeds collected through auctions of motor vehicles subsequent to year-end.

Outstanding payments, including principal and interest, contractually due under the finance receivables, as well as transaction costs, as at December 31, 2020 and December 31, 2019 are outlined below. Management expects that a portion of the retail sales contracts will be repaid in full prior to the maturity date. Accordingly, the maturities in the table below are not a forecast of future cash collections.

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	Dec 31, 2020	Dec 31, 2019
Within 1 year	36,871,834	41,614,891
Greater than 1 to 3 years	64,939,776	76,831,098
Greater than 3 to 5 years	37,572,489	54,871,215
Greater than 5 years	5,436,427	13,405,792
Total receivables	144,820,526	186,722,996
Less: Unearned interest	(40,526,190)	(57,395,860)
Total receivables, net of unearned interest	104,294,336	129,327,136
Add: Transaction costs, net of administration fees	4,689,499	7,317,134
Finance receivables - gross	108,983,835	136,644,270
Allowance for credit losses	(4,184,454)	(5,992,281)
Finance receivables - net	104,799,381	130,651,989

The carrying value of gross finance receivables at amortized cost represents principal and transaction costs, net of administration fees.

Finance receivables' maximum exposure and allowance for credit losses by stage as of December 31, 2020 under IFRS 9 are as follows:

Credit risk rating	Finance receivables by stage	Allowance for credit losses
Stage 1	98,317,736 96.5%	(2,645,607) 63.3%
Stage 2	2,579,633 2.5%	(943,417) 22.5%
Stage 3	994,442 1.0%	(595,430) 14.2%
Total maximum exposure by stage	101,891,811 100.0%	(4,184,454) 100.0%
Transactions costs	6,953,398	
Fees and other charges	138,626	
Allowance for credit losses	(4,184,454)	
Finance receivables - net	104,799,381	

Finance receivables' maximum exposure and allowance for credit losses by stage as of December 31, 2019 under IFRS 9 are as follows:

Credit risk rating	Finance receivables by stage	Allowance for credit losses
Stage 1	119,041,815 94.4%	(2,788,687) 46.5%
Stage 2	3,932,266 3.1%	(1,406,811) 23.5%
Stage 3	3,159,437 2.5%	(1,796,783) 30.0%
Total maximum exposure by stage	126,133,518 100.0%	(5,992,281) 100.0%
Transactions costs	10,255,825	
Fees and other charges	254,927	
Allowance for credit losses	(5,992,281)	
Finance receivables - net	130,651,989	

The fair value of collateral held as security for finance receivables range from 37% to 40% of its maximum exposure.

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The changes in allowance for credit losses between January 1, 2020 to December 31, 2020 are as follows:

	Stage 1	Stage 2	Stage 3	Total
Allowance for credit losses, January 1, 2020	2,788,687	1,406,811	1,796,783	5,992,281
Transfer				
From stage 1 to 2	(931,140)	931,140	-	-
From stage 2 to 1	3,229,292	(3,229,292)	-	-
From stage 2 to 3	-	(3,046,371)	3,046,371	-
From stage 3 to 2	-	897,867	(897,867)	-
Early termination	(508,490)	(54,790)	(21,454)	(584,734)
New finance receivables purchased, net	633,964	-	-	633,964
Change in PDs/LGDs/EADs	(2,566,706)	4,038,052	3,836,240	5,307,586
Provision for credit losses for the year	(143,080)	(463,394)	5,963,290	5,356,816
Less: Write-offs, net of recoveries plus collection charges	-	-	(7,164,643)	(7,164,643)
Allowance for credit losses, December 31, 2020	2,645,607	943,417	595,430	4,184,454

Change in PDs/LGDs/EADs included other qualitative factors as of the year-ended December 31, 2020.

The changes in allowance for credit losses between January 1, 2019 to December 31, 2019 are as follows:

	Stage 1	Stage 2	Stage 3	Total
Allowance for credit losses, January 1, 2019	1,926,034	1,115,713	756,807	3,798,554
Transfer				
From stage 1 to 2	(674,170)	674,170	-	-
From stage 2 to 1	1,449,935	(1,449,935)	-	-
From stage 2 to 3	-	(1,455,639)	1,455,639	-
From stage 3 to 2	-	179,896	(179,896)	-
Early termination	(483,883)	(39,452)	935	(522,400)
New finance receivables purchased, net	1,795,938	-	-	1,795,938
Change in PDs/LGDs/EADs	(1,225,167)	2,382,058	6,846,173	8,003,064
Provision for credit losses for the year	862,653	291,098	8,122,851	9,276,602
Less: Write-offs, net of recoveries plus collection charges	-	-	(7,082,875)	(7,082,875)
Allowance for credit losses, December 31, 2019	2,788,687	1,406,811	1,796,783	5,992,281

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4. Net Interest Income

Interest income represents interest earned on the finance receivables. The amount is presented net of amortization of capitalized costs associated with originating and purchasing the underlying retail sales contracts which is broken down as follows:

	For the year ended	
	Dec 31, 2020	Dec 31, 2019
Interest income	19,879,604	20,307,480
Amortization of capitalized costs	(6,032,811)	(6,577,506)
Net interest income	13,846,793	13,729,974

The amortization of capitalized costs includes amortization of origination costs of \$1,775,299 for the year ended December 31, 2020 (2019 - \$1,907,257). In addition, it also includes the amortization of the premium associated with acquiring fully serviced loans from CCMI, a related party (see note 14), of \$4,257,512 for the year ended December 31, 2020 (2019 - \$4,670,249).

5. Other Income

The breakdown of other income is as follows:

	For the year ended	
	Dec 31, 2020	Dec 31, 2019
Deferred purchase price remeasurement	-	831,409
Fees and other charges	243,700	258,497
Other income	243,700	1,089,906

Included in other income for the year ended December 31, 2019 is the impact of a one-time remeasurement of the deferred purchase price payable (refer to note 7 for details).

6. Deferred Income Taxes

The non-capital losses incurred to date are \$7.4 million, the effect of which has been recognized in the financial statements as deferred income tax assets, amounting to \$0.4 million. Components of the Company's deferred income tax asset are as follows:

	Dec 31, 2020	Dec 31, 2019
Non-capital losses carry forwards	1,953,424	-
Partnership temporary differences	(1,539,165)	-
Share issuance costs	14,589	-
Total deferred income taxes asset	428,848	-

A reconciliation of deferred income tax asset is as follows:

	Dec 31, 2020	Dec 31, 2019
Balance, beginning of year	-	496,285
Recognized in deficit	-	-
Recognized in net income (loss)	428,848	(496,285)
Total deferred income taxes	428,848	-

The Company has recognized a deferred income tax asset for the cumulative tax losses as of year ended December 31, 2020 since it is probable that the tax benefit can be utilized. If it is unutilized, the tax losses carry-forwards expire commencing 2033. The tax benefit of deductible share issuance costs has been allocated directly to share capital.

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The components of tax can be broken down as follow:

	Dec 31, 2020	Dec 31, 2019
Current tax	-	-
Deferred tax		
Related to current year income (losses)	452,770	496,285
Related to previously unrecognized losses	(881,618)	-
Total (recovery of) provision for income taxes	(428,848)	496,285

A reconciliation of income taxes calculated at the statutory Canadian combined federal and provincial corporate tax rate to the income tax provision in the statement of net earning (loss) and comprehensive earning (loss) is provided below:

	For the year ended Dec 31, 2020	Dec 31, 2019
Net earnings (loss) before taxes	1,610,989	(2,102,763)
Applicable tax rate	26.5%	26.5%
Expected income tax expense (recovery) at applicable tax rate	426,912	(557,232)
Expense (recovery) resulting from:		
Expenses not deductible for tax	10,871	11,859
Non-controlling interest and other items	14,987	160,040
Valuation allowance	(881,618)	881,618
Total (recovery of) provision for income taxes	(428,848)	496,285

Taxable income, if any, is distributed to the Partnerships' limited partners on an annual basis. As a result, the limited partners are taxed directly.

7. Deferred Purchase Price Payable

The Partnerships purchase retail sales contracts from CCMI, a related party (refer to note 14), on a fully serviced basis. A component of the purchase price for the purchased receivables is deferred and payable to CCMI over the life of the related finance receivables. A breakdown of the amount owing at December 31, 2020 and December 31, 2019 is provided below:

	Dec 31, 2020	Dec 31, 2019
Due within 1 year	2,034,666	2,433,930
Due greater than 1 year	1,473,052	2,287,253
Total deferred purchase price payable	3,507,718	4,721,183

CCMI continues to administer the contracts on behalf of the Partnerships who pay a deferred purchase price to CCMI based on the outstanding finance receivables balance at the end of every month. The total amount payable at the time the Partnerships purchase the receivables is calculated as the present value of these estimated future cash payments and is capitalized within transaction costs under finance receivables. Accordingly, every month, as the associated finance receivables continue to remain outstanding, a portion of the deferred purchase price becomes due and payable. The liability is paid monthly with a total of \$3,089,043 paid by the Partnerships to CCMI for the year ended December 31, 2020 (December 31, 2019 - \$3,998,000).

8. Securitization Debt

Securitization debt represents funding secured by the finance receivables. For the year ended December 31, 2020, the Partnerships had securitized finance receivables for securitization proceeds of \$31.0 million which had principal outstanding, excluding capitalized transaction costs at the time of securitization of \$26.8 million (2019 – proceeds of \$81.4 million with principal outstanding of \$70.4 million). Securitization debt is recorded at amortized cost using the effective interest method. Each tranche securitized under the facilities has a fixed rate of interest. The weighted average interest rate on the securitization debt is 4.60% for the year ended December 31, 2020 (2019 - 5.12%).

The securitization transaction does not qualify for de-recognition under IFRS due to the fact that the Partnerships retain exposure to prepayment risk and certain credit loss risk. As such, net proceeds received upon securitization are recognized as securitization debt on the statement of financial position and the related finance receivables continue to be recognized as assets. In order to protect against these prepayment and credit loss risks, the securitizers maintain a cash holdback account which is held in reserve for the Partnerships. The securitizers have recourse to draw down on the cash holdback for any obligor defaults experienced in the securitized portfolio and reduce their exposure to potential credit losses. The cash holdback is offset against securitization debt on the statement of financial position. Additionally, as further protection against prepayment and credit loss risks, the securitizers also have an overcollateralization component to every securitization transaction. As a result, the securitizers have recourse against 100% of the collateral, however they fund less than 100% of the finance receivables.

Pursuant to the securitization agreements, the securitizers appointed CCMI as the servicer of all retail sales contracts securitized by the Partnerships. The Partnerships, the Company and CCMI are subject to certain financial covenants under the securitization facilities, including minimum tangible net worth requirements, all of which were in compliance during the year.

In accordance with the securitization agreements, the Partnerships transfer all of their rights, title and interest in the securitized finance receivables to the securitizers and must remit all scheduled or received principal and interest payments to the securitizers. Each securitization transaction has a fixed maturity, interest rate and repayment schedule based on the underlying finance receivables. If the Partnerships fail to meet any covenants under the securitization agreements, the securitizers may take control of the finance receivables and assign a back-up servicer. Under this event, the Partnerships' obligation as it pertains to the securitization debt would be extinguished. As such, the total cash holdback and the finance receivables overcollateralization represent the Partnerships' maximum exposure to their securitized receivables. The securitization debt is non-recourse to the Partnerships.

The securitization debt activity and balance for the year ended December 31, 2020 and December 31, 2019 is broken down as follows:

	Dec 31, 2020	Dec 31, 2019
Securitization debt, opening balance	127,229,073	111,625,053
Net proceeds on securitization	30,938,596	81,413,613
Repayments to securitizers	(62,654,068)	(63,378,434)
Decrease in (additions to) cash holdback, net of releases	4,127,843	(2,459,294)
Change in unamortized securitization costs	50,304	28,135
Securitization debt, ending balance	99,691,748	127,229,073

The securitization debt as at December 31, 2020 is net of cash reserve of \$11,414,000 (2019 - \$15,541,843), which is held back by the funders in a separate account. Securitization costs are capitalized

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and amortized into interest expense over the term of the securitization agreement.

Securitization debt, gross

Outstanding payments, including principal and interest, contractually due under the securitization debt, as at December 31, 2020 and December 31, 2019 are outlined below. Management expects that a portion of the securitization debt will be repaid in full prior to the maturity date. Accordingly, the maturities in the table below are not a forecast of future cash payments.

	Dec 31, 2020	Dec 31, 2019
Within 1 year	33,018,435	36,615,492
Greater than 1 to 3 years	50,866,808	61,683,810
Greater than 3 to 5 years	24,832,541	39,224,198
Greater than 5 years	2,721,865	7,842,688
Securitization debt, gross	111,439,649	145,366,188
Less: Unearned interest and unamortized securitization costs	(11,747,901)	(18,137,115)
Securitization debt, ending balance	99,691,748	127,229,073

9. Share Capital

a) Authorized and Issued

The Company is authorized to issue an unlimited number of common shares. Issued and outstanding common shares are summarized below:

	Shares	Amount (\$)
Ending balance, December 31, 2018	56,075,000	4,848,291
Issuance of common shares, net of issuance costs	18,691,667	2,784,241
Ending balance, December 31, 2019	74,766,667	7,632,532
Ending balance, December 31, 2019	74,766,667	7,632,532
Issuance of common shares	-	-
Ending balance, December 31, 2020	74,766,667	7,632,532

During the year ended December 31, 2019, the Company conducted a Rights offering and issued 18,691,667 shares and 2,197,000 warrants for an aggregate gross proceed of \$3.1 million. As part of the Rights offering, the Company granted stock warrants to the individuals who provided a guarantee to fund the offering and to subscribe for common shares. After deducting transaction and warrant costs of \$0.3 million, an amount of \$2.8 million was added to share capital, of which \$1.6 million was invested in CAL LP and \$1.2 million was invested in ACC LP III.

b) Stock Options and Warrants

Issued and outstanding stock options and warrants as at December 31, 2020 were 7,097,000, of which, 6,822,000 were exercisable. The Company granted 1,700,000 stock options to directors and officers on June 21, 2018, of which 1,375,000 have vested and 50,000 of unvested stock options were forfeited. Out of 1,375,000 vested stock options, 25,000 expired. The remaining 275,000 unvested stock options will vest in June 2021. During the year ended December 31, 2020, 275,000 of stock options were vested and the fair value was recorded in earnings as stock-based compensation expense. The newly granted stock options expire five years from the grant date.

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As part of the Rights offering in 2019, the Company granted stock warrants to the individuals who provided a guarantee to fund the offering. As a result, 2,197,000 warrants were issued on March 26, 2019 and the value ascribed to the warrants was netted against shareholders' equity. These warrants vested immediately and can be exercised (one warrant for one common share) at any time during three years from the date of issue at a price of \$0.22 per share.

Issued and outstanding stock options are summarized below. The weighted average remaining contractual term of the outstanding options at December 31, 2020 is calculated to be 3.19 years (2019 - 4.18 years).

	For the year ended Dec 31, 2020		For the year ended Dec 31, 2019	
	Number of Options	Weighted Average Exercise Price (\$)	Number of Options	Weighted Average Exercise Price (\$)
Opening balance	4,900,000	0.13	4,975,000	0.13
Options expired	-	-	(25,000)	0.2
Options forfeited	-	-	(50,000)	0.20
Ending balance	4,900,000	0.13	4,900,000	0.13
Exercisable at end of year	4,625,000	0.13	4,350,000	0.13

Issued and outstanding warrants are summarized below. The weighted average remaining contractual term of the outstanding warrants at December 31, 2020 is calculated to be 1.23 years (2019 - 2.24 years).

	For the year ended Dec 31, 2020		For the year ended Dec 31, 2019	
	Number of Warrants	Weighted Average Exercise Price (\$)	Number of Warrants	Weighted Average Exercise Price (\$)
Opening balance	2,197,000	0.22	-	-
Warrants granted	-	-	2,197,000	0.22
Ending balance	2,197,000	0.22	2,197,000	0.22
Exercisable at end of year	2,197,000	0.22	2,197,000	0.22

c) Escrowed Shares

34,250,000 of the 45,000,000 common shares of the Company issued in 2014 prior to the IPO were deposited with the escrow agent under an escrow agreement (the "Escrowed Shares"). The last remaining escrowed shares were released on July 8, 2019.

10. Non-Controlling Interest

A breakdown of the non-controlling interest on the statement of financial position as of December 31, 2020 is as follows:

	CAL LP	ACC LP III	TOTAL
Equity invested by third party in partnerships	807,099	1,428,010	2,235,109
Non-controlling portion of retained earnings	(78,256)	(813,102)	(891,358)
Non-controlling portion of current year income	116,435	226,903	343,338
Non-controlling portion of distributions	(18,750)	(100,015)	(118,765)
Total non-controlling interest	826,528	741,796	1,568,324

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An additional \$82,677 and \$188,000 was invested in CAL LP and ACC LP III respectively by the third-party partners during the year ended December 31, 2020.

A breakdown of the non-controlling interest on the statement of financial position as of December 31, 2019 is as follows:

	CAL LP	ACC LP III	TOTAL
Equity invested by third parties in partnerships	724,422	1,240,010	1,964,432
Non-controlling portion of retained earnings	(33,820)	(366,964)	(400,784)
Non-controlling portion of current year loss	(44,436)	(446,138)	(490,574)
Non-controlling portion of distributions	(18,750)	-	(18,750)
Total non-controlling interest	627,416	426,908	1,054,324

11. Earnings Per Share

Earnings per share for the year ended December 31, 2020 and 2019 were calculated based on the following:

	For the year ended	
	Dec 31, 2020	Dec 31, 2019
Income (loss) attributable to shareholders (\$)	1,696,499	(2,108,474)
Weighted average shares outstanding – basic	74,766,667	70,721,073
Earnings (loss) per share – basic (\$)	0.02	(0.03)
Income (loss) attributable to shareholders (\$)	1,696,499	(2,108,474)
Weighted average shares outstanding – diluted	74,766,667	70,721,073
Earnings (loss) per share – diluted (\$)	0.02	(0.03)

The diluted weighted average shares outstanding for the year ended December 31, 2020 and 2019 excluded the effect of stock options and warrants issued and outstanding as they are considered antidilutive.

12. Capital Management

The Company's capital is comprised of equity and securitization debt. The Company's objectives when managing capital are to safeguard the Company's ability to continue and maintain a flexible capital structure which optimizes the costs of capital at an acceptable risk. The funding facilities entered into by the Partnerships renew annually and as at December 31, 2020, \$84.4 million of funding remains available for utilization until the next renewals in Q2 and Q3 of 2021.

The Company manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Company may attempt to issue new shares, issue new debt, acquire or dispose of assets or adjust the amount of cash.

In order to facilitate the management of its capital requirements, the Company prepares expenditure budgets that are updated as necessary depending on various factors, including successful capital deployment and general industry conditions.

The Company expects its current capital resources will be sufficient to carry its operations beyond its current fiscal year.

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13. Financial Instruments and Risk Management

In the normal course of business, the Company is exposed to certain risks and uncertainties, and manages them as follows:

Liquidity Risk

Liquidity risk is the risk that the Company cannot meet its financial obligations associated with financial liabilities in full. The primary source of liquidity for the Company is from cash raised from equity financing, which would be used to finance working capital requirements and to meet the Company's financial obligations associated with financial liabilities. The Partnerships' financial obligations related to the finance receivables are non-recourse to the Company.

The primary source of liquidity for the Partnerships is cash flows from the collection of finance receivables. As at December 31, 2020, the undiscounted cash flows arising from the finance receivables, excluding transaction costs, are as follows:

	Within 1 year	Greater than 1 to 3 years	Greater than 3 to 5 years	Greater than 5 years	Total
Total receivables	36,871,834	64,939,776	37,572,489	5,436,427	144,820,526

These cash flows are considered to be sufficient to cover the Partnerships financial obligations for the same period as follows:

	Within 1 year	Greater than 1 to 3 years	Greater than 3 to 5 years	Greater than 5 years	Total
Securitization debt	33,018,435	50,866,808	24,832,541	2,721,865	111,439,649
Deferred purchase price payable	2,034,666	1,311,014	160,729	1,309	3,507,718
Accounts payable and accrued liabilities	211,958	-	-	-	211,958
	<u>35,265,059</u>	<u>52,177,822</u>	<u>24,993,270</u>	<u>2,723,174</u>	<u>115,159,325</u>

The amounts reported for finance receivables and securitization debt are based on contractual maturities. However, the finance receivables may become subject to losses and prepayments in which case, the cash flows shown above will not be realized. These cash flows do not consider the potential impact of lock-up trigger events which can occur when loss ratios and delinquency rates are above defined thresholds. Further, the securitization debt may be due earlier if the corresponding finance receivables run-off sooner. Accordingly, the maturities and amounts in the tables above are not a forecast of future cash flows.

Credit Risk

Credit risk arises from the possibility that obligors may be unable to fulfill their commitments. For a financial asset, this is typically the gross carrying amount, net of any amounts offset and any impairment losses. Credit risk has a significant impact on finance receivables. The underlying obligors to the finance receivables typically would not be approved for financing at prime rates. These customers may have had poor or inadequate credit history or may be purchasing a vehicle that does not meet prime auto lending guidelines.

The performance of the finance receivables depends on a number of factors, including general economic conditions, unemployment levels, and the circumstances of individual obligors. The maximum exposure to the finance receivables is represented by the carrying amount thereof. Although credit risk has a significant impact on retail receivables, it is mitigated by the Partnerships having a first priority perfected security

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interest in the related financed vehicles. In the case of obligor defaults, the value of the repossessed collateral provides a source of protection. Every reasonable effort is made to follow-up on delinquent accounts and to keep accounts current and repossession is considered only as a last resort. Refer to note 3 for details on past due accounts as of December 31, 2020. A repossessed vehicle is sold, and proceeds are applied to the amount owing on the account. As such, the Partnerships are also exposed to fluctuations in used vehicle prices.

As a result of COVID-19, a global pandemic, a measurement uncertainty exists with respect to provision for credit losses, as described in note 2 under *Use of estimates and judgments*. The Company has addressed this by closely monitoring the performance of its portfolio, including delinquency ratio, payment deferrals sought and granted, etc. These performance metrics, including their impact, have been leveraged to overlay an additional amount of ECL for receivables in stage 1.

The finance receivables have no significant concentration of credit risk due to the fact that they are made up of a pool of receivables, with no individual receivable having a significant balance in relation to the outstanding portfolio balance. In addition, the receivables are geographically dispersed throughout Canada, the underlying collateral consists of varying vehicle makes, models and types, the underlying obligors of the receivables have varying credit ratings, and the receivables have varying interest rates and terms.

Market Risk

Market risk is the risk that changes in market prices will have an effect on future cash flows associated with financial instruments. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk.

Interest rate risk is the risk that changes in market interest rates may have an effect on the cash flows associated with some financial instruments, known as interest rate cash flow risk, or on the fair value of other financial instruments, known as interest rate price risk. The finance receivables are subject to fixed interest rates and are carried at amortized cost, such that there is no re-measurement of carrying amount as market interest rates fluctuate. Securitization debt is subject to fixed rates of interest for each tranche securitized. The revolving lines of credit have floating rates of interest however significant exposure is not expected due to the short-term nature of the revolving debt. The Partnerships are not currently utilizing their revolving lines of credit.

Currency risk is the risk that changes in foreign exchange rates may have an effect on future cash flows associated with financial instruments. The Company does not have any financial instruments denominated in a foreign currency and therefore is not exposed to currency risk.

Other price risk is the risk that changes in market prices, including commodity or equity prices, will have an effect on future cash flows associated with financial instruments. The cash flows associated with financial instruments of the Company are exposed to other price risk to the extent of fluctuations in used vehicle prices which impacts the recovery on repossessed vehicle sales.

Counterparty Risk

The Company and Partnerships are exposed to counterparty risk through their relationship with CCMI. CCMI is responsible for presenting retail sales contracts to the Partnerships that meet the Company's investment criteria. There is a risk that CCMI may not be able to present contracts that are acceptable to the Company and the Partnerships would have to find a new source of originations. Further, CCMI is responsible for servicing the Partnerships retail sales contracts and there is a risk that CCMI may not be able to service the contracts in the future. CAL LP has a standby backup servicer and it can be used for ACC LP III if this were to occur.

Fair Values

In measuring fair value, the Company uses various valuation methodologies and prioritizes the use of observable inputs. The use of observable and unobservable inputs and their significance in measuring fair value are reflected in the Company's fair value hierarchy assessment.

- Level 1 - inputs include quoted prices for identical instruments and are the most observable.
- Level 2 - inputs include quoted prices for similar instruments and observable inputs such as interest rates, currency exchange rates and yield curves.
- Level 3 - inputs include data not observable in the market and reflect management judgment about the assumptions market participants would use in pricing the instruments.

The Company reviews the inputs to the fair value measurements to ensure they are appropriately categorized within the fair value hierarchy. The valuation techniques used in estimating fair values are as follows:

- Finance receivables, securitization debt and deferred purchase price payable - The fair value is calculated by discounting anticipated future cash flows at an appropriate risk weighted rate and takes into consideration estimated losses, estimated prepayments, estimated administration costs, and other fees ancillary to administering the underlying retail sales contracts. These items are categorized within Level 3 of the hierarchy. The carrying value of these items approximates fair value.

Finance receivables and securitization debt are subject to fixed rates of interest and have similar maturities. As such, the Company is economically hedged against changes in market interest rates and will not experience a financial impact if there is a change in rates.

14. Related Party Transactions

In the ordinary course of business, the Company invests in retail sales contracts and enters into transactions with its associated and other related parties. If these transactions are eliminated on consolidation, they are not disclosed as related party transactions. Transactions between the Company and its associated companies and key management personnel also qualify as related party transactions. Related party balances and transactions are listed as follows:

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	Dec 31, 2020	Dec 31, 2019
	\$	\$
Assets		
Finance receivable - gross (note a)	108,983,835	136,644,270
Other assets (note b)	361,101	160,648
Liabilities		
Accounts payable and accrued liabilities (note e)	64,221	19,236
Deferred purchase price payable (note c)	3,507,718	4,721,183
	For the year ended	For the year ended
	Dec 31, 2020	Dec 31, 2019
	\$	\$
Income and expenses		
Other income (note d)	-	831,409
Management fees (note f)	96,590	80,421
Stock-based compensation (note g)	41,023	44,752

The Company has related party relationships with the below entities.

- CCMI, ACC LP II and ACC LP – CCMI is the other limited partner in each of the Partnerships. The Partnerships each have an agreement with CCMI and ACC LP (previously ACC LP II) for the ongoing purchase of retail sales contracts originated by CCMI which meet certain investment criteria established by the Company. Pursuant to these agreements, CCMI is responsible for providing ongoing portfolio and securitization facility administration services to the Partnerships. Accordingly, a portion of the purchase price is payable upfront, and a portion is deferred and payable over the life of the underlying retail sales contracts. During first quarter of 2019, the Partnerships negotiated a change to the deferred purchase price of retail sales contracts. This resulted in a reduction to the fixed percentage price and the removal of the contingent component of the deferred purchase price. CCMI sells the contracts to the Partnerships through ACC LP (previously through ACC LP II). CCMI, ACC LP II and ACC LP are related to the Company as a result of significant common ownership. Refer to notes 3, 4, 5 and 7 for further details.

Balances and transactions the Partnerships have with these parties are listed as follows:

- Note a) Amounts represent gross outstanding finance receivables purchased from ACC LP. During the period, the Company acquired \$29.1 million of finance receivables including transactions costs from ACC LP.
- Note b) Other assets include amounts due from CCMI related to normal course customer collections. The balances were settled subsequently after the Company's year end.
- Note c) Amounts due to CCMI that are deferred and payable over the life of the underlying retail sales contracts.
- Note d) Amounts represent the impact of one-time remeasurement of the deferred purchase price payable resulting from the negotiated new terms with CCMI (refer to note 5 for details).
- LC Asset Management Corporation - The Company entered into a management agreement with LC Asset Management Corporation (the "Manager") dated July 1, 2016 to provide investment advice and manage the operations of the Company. The Company pays the Manager a fee of 1.25% annually of the Company's gross unconsolidated assets and a potential performance bonus subject to the financial performance of the Company. The

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Manager is related to the Company as a result of significant common ownership. Additionally, the Chief Executive Officer of the Company holds the same position for the Manager.

Balances and transactions the Company has with the Manager are listed as follows:

Note e) Included in the balance was \$64,206 management fees payable to the Manager as of December 31, 2020 (December 31, 2019 - \$18,836).

Note f) Management fees to the Manager accrued during the period.

- Key management personnel - Key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the Company, directly or indirectly. The Company considers certain of its officers and directors to be key management personnel.

Balances and transactions the Company has with key management personnel are listed as follows:

Note g) Stock-based compensation was issued during the year ended December 31, 2020 with a fair value of \$41,023 (2019 - \$44,752).