# Cliffside Capital Ltd. Management Discussion and Analysis

For the three months ended March 31, 2023 and 2022

# **Management Discussion and Analysis**

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# CLIFFSIDE CAPITAL LTD. MANAGEMENT DISCUSSION AND ANALYSIS FOR THE THREE MONTHS ENDED MARCH 31, 2023

The following management discussion and analysis ("MD&A") of the results of the operations and financial position of Cliffside Capital Ltd. (the "Company") prepared as of and approved by the Board of Directors on May 29, 2023, should be read in conjunction with the Company's unaudited consolidated financial statements and notes thereto for the periods ended March 31, 2023 and 2022, prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS). All monetary amounts are expressed in Canadian dollars.

# Forward-Looking Disclaimer

Certain statements contained in this MD&A constitute forward-looking statements which reflect the Company's current expectations and projections about future results. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects" or "does not expect", "is expected", "estimates", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or state that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved. Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Actual results and developments are likely to differ, the potential impact of the current economic environment of higher inflation and higher benchmark interest rates on the Partnerships operations and the ability to mitigate such impact, which may differ materially, from those expressed or implied by the forward-looking statements contained in this MD&A. Such forward-looking statements are based on a number of assumptions that may prove to be incorrect. While the Company anticipates that subsequent events and developments may cause its views to change, the Company specifically disclaims any obligation to update these forward-looking statements except as required by applicable law. These forward-looking statements should not be relied upon as representing the Company's views as of any date subsequent to the date of this MD&A. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements. The factors identified above are not intended to represent a complete list of the factors that could affect the Company.

### **Additional Information**

Additional information about the Company can be accessed at www.cliffsidecapital.ca.

# **Non-IFRS Measures**

The Company prepares its financial statements in accordance with IFRS. In this MD&A, in addition to financial results provided in accordance with IFRS, the Company discloses certain financial measures not recognized under IFRS and which do not have standard meanings prescribed by IFRS. These non-IFRS measures provide investors with additional information regarding the Company's profitability and performance of its portfolio of finance receivables. These measures include the following:

- Adjusted net income (loss) before taxes Net income before taxes excluding the impact of changes in Stage 1
  provision for credit losses. Individual credit loss stages are representative of the net movement in the balance
  sheet amounts between periods.
- Gross yield Income excluding amortization of capitalized costs and mark to market gains (losses) on derivatives
  for the period, divided by average finance receivables excluding capitalized transaction costs for the same period,
  annualized.
- **Delinquency rate** Outstanding principal balance of delinquent finance receivables (those greater than 30 days

past due) at the end of a period, divided by the total outstanding principal balance of all finance receivables excluding capitalized transaction costs at the same date.

The non-IFRS measures and additional information should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS.

### **Nature of the Business**

The Company is in the business of investing in the growing non-bank financial services market with a strategy to generate revenue as a passive investor in receivables and other similar assets, across various asset classes. Currently, the Company operates its business through three limited partnerships, CAL LP, ACC LP III and CAR LP I (the "Partnerships"). The Partnerships acquire receivables in the non-prime automobile financing market originated in Canada. These receivables are originated and administered by CanCap Management Inc. ("CCMI") which is a leading consumer finance company that manages the entire lifecycle of receivables from credit adjudication through to contract administration, customer service, default management and post charge-off recoveries. Non-prime refers to consumers who typically would not qualify for traditional bank financing. This market is heavily weighted to used vehicle sales. It is also estimated that approximately 30% of Canadians do not qualify for financing through traditional sources. If credit quality can be bucketed into A through D grades, A is dominated by the banks, and D is a fragmented deep sub-prime market. The Partnerships acquire receivables from CCMI that are primarily in the B and C grades.

The Company trades on the TSX Venture Exchange (the "Exchange") under the symbol CEP. The Company's registered office is located at Suite 200, 11 Church Street, Toronto, M5E 1W1.

# **Operational Highlights**

#### Year over Year (March 2023 over March 2022)

- Net finance receivables declined by 4.8% to \$164.6 million
- Net interest income grew by 17.7% to \$4.9 million
- Net financial revenue before credit losses, excluding mark to market gain (loss) on derivative financial instrument, increased by 12.6% to \$2.5 million

The pace of acquisitions of new finance receivables slowed in the fourth quarter of 2022 and subsequently paused in the first quarter of 2023 as the company continued to assess macroeconomic conditions and undergo its strategic review by the Independent Committee. The pause in acquisitions resulted in a 3.7% decline in gross finance receivables to \$171.7 million and a 3.0% decline in the corresponding securitization and subordinated debt to \$160.3 million compared to the same quarter prior year.

The Company recorded a net loss before taxes of \$0.5 million for the three months ended March 31, 2023. This was primarily driven by mark-to-market loss on derivative financial instrument of \$0.7 million. Mark-to-market gain (loss) on derivative financial instrument represents unrealized gain (loss) on an interest rate swap (floating rate for fixed rate) on CAR LP I's securitization debt. The mark-to-market loss on derivative financial instrument during the current period is primarily driven by a decrease in the swap notional value, consistent with a corresponding decrease in its securitization debt, resulting in monetizing of the unrealized MTM gain.

Net financial revenue before credit losses, excluding mark-to-market gain (loss) on derivative financial instruments, increased by 12.6% to \$2.5 million compared to the same period in the prior year. This was primarily driven by 19.1% increase in net interest and other income to \$5.1 million compared to the same period in the prior year partially offset by 26% increase in interest expense to \$2.6 million compared to the same period in the prior year. Despite the decline in the portfolio, net interest income increased due to an increase in the weighted average APR. The Company refined the tier distribution of loans acquired to a more favourable mix compared to the first quarter of the prior year, in light of the current economic environment. The weighted average APR of new acquisitions increased steadily in 2022 to 16.15% compared to 15.12% in the first quarter prior year which was a function of passing along the rising cost of funding to new originations. Driving distribution towards higher tiers, while managing overall weighted APRs is intended to have long term positive impacts on the portfolio. Cost of funds for new debt acquired also increased steadily in 2022 to 5.3% compared to 4.7% in the first quarter prior year, following steady Bank of Canada interest rate increases during the year.

Provision for credit losses increased by 14% or 0.3 million to \$2.2 million compared to same period prior year. The higher provision for credit losses on finance receivables classified in stages 2 and 3 of \$0.2 million compared to same period prior year, was driven by higher delinquency resulting in part from the current economic environment of higher inflation and higher benchmark interest rates, partially offset by the decline in the overall portfolio.

Financing costs, included in general and administrative expenses, relating to securing new funding facilities for CAR LP I and the Company in Q3 2021 were fully amortized as at March 31, 2023 resulting in \$0.6 million decline in other expenses compared to the same period prior year.

# Quarter over Quarter (March 2023 over December 2022)

The below bridge analysis highlights the key drivers of change in net income between three months ended December 31, 2022 and March 31, 2023.

Net loss before taxes for the three months ended December 31, 2022	(1,589,725)
Net interest and other income	(248,445)
Mark-to-market loss on derivative financial instruments	(630,913)
Interest expense	169,022
Stage 1 provision for credit losses*	668,011
Stage 2 & 3 provision for credit losses*	1,090,234
Operating expenses	50,769
Net loss before taxes for the three months ended March 31, 2023	(491,047)

<sup>\*</sup> Individual credit loss stages are representative of the net movement in the balance sheet amounts between 2022 & 2023.

The Company paused acquisition of new finance receivables in the first quarter of 2023, as it continued to assess macroeconomic conditions and undergo its strategic review by the Independent Committee. Due to the natural run down of the portfolio, gross finance receivables declined by 11.2% or \$21.8 million to \$171.7 million compared to the prior quarter. This had a corresponding impact on net interest and other income which also declined by 4.7% or \$0.2 million compared to the three months ended December 31, 2022. Similarly, the securitization and subordinated debt declined by 11.4% or \$20.5 million to \$160.3 million compared to the prior quarter. This had a corresponding impact on interest expense which also declined by 6.1% or \$0.2 million compared to the three months ended December 31, 2022.

The mark-to-market loss of \$0.6 million on derivative financial instrument is primarily driven by a decrease in the swap notional value, consistent with a corresponding decrease in its securitization debt, resulting in monetizing of the unrealized MTM gain.

Provision for credit losses declined by \$1.8 million or 44.8% compared to the three months ended December 31, 2022. Under IFRS 9, an allowance for expected credit losses ("ECL") over the next twelve-months is required to be set up immediately on the newly acquired finance receivables (classified as stage 1) for which there is no significant increase in underlying credit risk between the date of their purchase to March 31, 2023. \$0.7 million of the decline in provision for credit losses, compared to the three months ended December 31, 2022, related to stage 1 finance receivables which was anticipated, as a result of the pause in acquisition of new finance receivables in the first quarter of 2023 and natural run down during the quarter. The remaining \$1.1 million decline in provision for credit losses related to finance receivables classified in stages 2 and 3. This decline resulted from the fact that the existing finance receivables have been on the books longer, as fewer were added in the fourth quarter of 2022 and none in the first quarter of 2023. Based on historical experience, finance receivables that stay longer on the books, are expected to continue to perform, have a lower risk of default and therefore require a lower provision for credit losses.

# Dividends

The Company announced on February 7, 2023 that it will temporarily suspend the payment of quarterly dividends to its shareholders. This decision was made by the Board in light of the strategic review being conducted by a special committee ("Independent Committee"), comprised of independent members of the Board of Directors of the Company, and given the current uncertain macroeconomic environment. To date, the Company has declared and paid five successive quarterly cash dividends on the outstanding common shares of \$0.0025 per common share (\$0.01 on an annualized basis).

### **Business Outlook**

On December 6, 2022 the Company announced the formation of the Independent Committee to explore and evaluate potential strategic alternatives that may be available to the Company with the goal of maximizing value for Cliffside shareholders and other stakeholders of the Company. These alternatives may include, but are not limited to, a sale of all or a portion of the common shares in the capital of the Company, a sale of all or a portion of the assets of the Company, new debt or equity financings, a strategic investment in the Company or other strategic transaction structures (collectively, "Potential Strategic Transactions"). The Independent Committee has been empowered with a broad mandate to lead the process in connection with the review of Potential Strategic Transactions, including engaging necessary professional advisors. The Independent Committee will manage any expressions of interest relating to any proposed Potential Strategic Transactions that may be forthcoming, and will work with professional advisors to assess the fairness of Potential Strategic Transactions to Shareholders and other stakeholders and make recommendations to the Company's board of directors in respect of all such matters. In connection with the formation of the Independent Committee, the Company expects to materially reduce the pace of any new asset acquisitions while the Independent Committee considers Potential Strategic Transactions.

No decisions relating to any specific Potential Strategic Transaction has been made and there are no assurances that any Potential Strategic Transaction, or transactions, will result from the formation of the Independent Committee and the strategic review process, generally.

Notwithstanding the challenging global macroeconomic environment, the Company's partnerships continue to have access to market financing from various Canadian lenders for the purchase of new auto loan receivables. One facility was renewed in October 2022 for \$100 million, a \$25 million increase over prior year. The funding facility used for CAR LP I was not renewed past January 2023. Consistent with its original loan terms, and market practice for similar loan facilities, all cash flow from the partnership will repay the senior lender first, then flow to the mezzanine lender with the remaining balance flowing to the partnership equity. Cliffside will use the facilities in its other partnerships for normal course monthly purchases of loan receivables. As at March 31, 2023, \$83.0 million of funding remains available for utilization by the Partnerships through these funding facilities.

# **Financial Highlights**

# Select Operating Results

	For the three Mar 31, 2023	months ended Mar 31, 2022
	S	<u> </u>
Net interest income	4,901,338	4,162,987
Other Income		
Other income	179,723	102,593
Mark to market gains (loss) on derivative financial instruments	(662,825)	1,250,267
Total income	4,418,236	5,515,847
Interest expense	2,584,231	2,048,321
Net financial revenue before credit losses	1,834,005	3,467,526
Provision for credit losses	2,165,932	1,906,034
Management fees	38,276	38,798
Other expenses	120,844	756,909
Total expenses	2,325,052	2,701,741
Net (loss) income before taxes	(491,047)	765,785
Deferred income taxes	(106,022)	119,538
Net (loss) income after taxes	(385,025)	646,247
Non-controlling interest	48,913	(223,787)
Net (loss) income attributable to shareholders	(336,112)	422,460
Basic and diluted earnings per share	0.00	0.00

#### Non-IFRS Measures Results

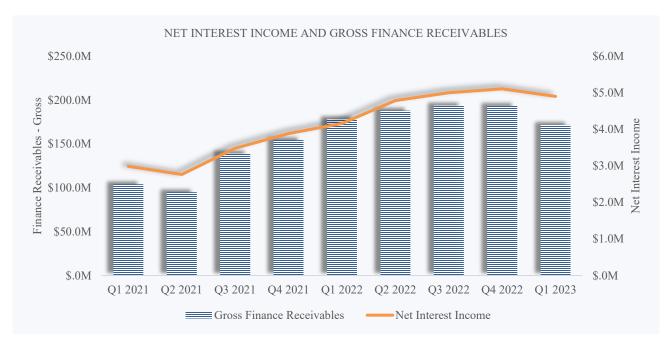
Adjusted net income (1)
Gross yield (1)
Delinquencies (1)
(1) Refer to "Non-IFRS Measures" for the definition

For the three months ended					
Mar 31, 2023	Mar 31, 2022				
(1,159,058)	805,538				
16.65%	16.03%				
5.52%	3.76%				

Net interest income is interest income earned on finance receivables, net of amortization of capitalized costs. For the three months ended March 31, 2023, the Company recorded interest income of \$6,867,852, partially offset by amortization of capitalized costs of \$1,966,514. For the three months ended March 31, 2022, the Company recorded interest income of \$5,949,794, partially offset by amortization of capitalized costs of \$1,786,807.

Other income represents ancillary fees earned on the finance receivables.

The below chart shows quarterly net interest income and associated finance receivables-gross at the end of each quarter.



Interest expense is incurred by the Partnerships on the securitization and subordinated debts. The amount recorded by the Company for the three months ended March 31, 2023 was \$2,584,231, compared to \$2,048,321 in the previous year. As at March 31, 2023, the weighted average interest rate on the securitization debt was 5.3% compared to 4.7% in the same period in the previous year. As at December 31, 2022, the interest rate on subordinated debt was 9%, the same rate as the prior year.

Net financial revenue before credit losses was \$1,834,005 for the three months ended March 31, 2023. For the three months ended March 31, 2022, net financial revenue before credit losses was \$3,467,526. These include mark to market loss of \$662,825 and gain of \$1,250,267, respectively on derivative financial instrument.

The provision for credit losses for the three months ended March 31, 2023 was \$2,165,932 compared to \$1,906,034 in the previous year. The higher provision for credit losses for the three months ended March 31, 2023 was driven by finance receivables classified in stages 2 and 3.

Other expenses for the three months ended March 31, 2023 consisted of professional fees of \$36,964 and general and administrative expenses of \$83,880. For the three months ended March 31, 2022, other expenses consisted of professional fees of \$76,283 and general and administrative expenses of \$680,626. Included within general and administrative expenses are \$606,794 of amortized financing costs that were paid in the third quarter of 2021 by CAR LP I and the Company that were amortized over a period of one year.

For the three months ended March 31, 2023, the Company reported net loss attributable to shareholders of \$336,112 compared to a net income of \$422,460 in the previous year. For the three months ended March 31, 2023, the Company reported a loss of \$48,913 for non-controlling interest compared to a net income of \$223,787 in the previous year.

# Select Statement of Financial Position

As at	Mar 31, 2023	Dec 31, 2022	Dec 31, 2021
	\$	\$	\$
Cash	10,302,219	10,675,684	12,426,169
Finance receivables - net	164,625,935	184,956,435	149,783,991
Derivative financial instrument	1,799,015	2,884,221	305,137
Other assets	1,735,019	1,303,521	1,769,946
<b>Total assets</b>	178,462,188	199,819,861	164,285,243
Securitization debt	142,638,297	162,804,653	126,970,398
Subordinated debt	17,700,585	18,054,207	14,968,599
Deferred purchase price payable	6,985,253	7,645,949	5,939,827
Other liabilities	868,738	660,712	1,110,988
Total liabilities	168,192,873	189,165,521	148,989,812
Equity attributable to shareholders	7,903,412	8,239,524	11,058,323
Non-controlling interest	2,365,903	2,414,816	4,237,108
Total liabilities and equity	178,462,188	199,819,861	164,285,243
As at	Mar 31, 2023	Dec 31, 2022	Dec 31, 2021
Finance receivables - net	164,625,935	184,956,435	149,783,991
Stage 1 allowance for credit losses	2,932,030	3,471,899	2,463,478
Stage 2 & 3 allowance for credit losses	4,139,418	5,020,516	2,098,786

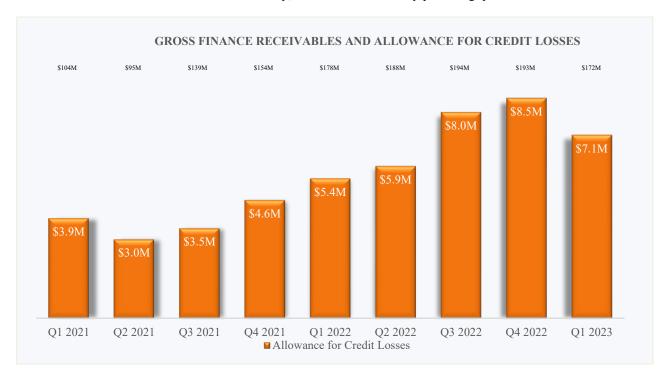
The Company had cash of \$296,993 at March 31, 2023 and the Partnerships held cash balances of \$10,005,226 for a consolidated total of \$10,302,219. At December 31, 2022, the Company had cash of \$405,117 and the Partnerships held cash balances of \$10,270,568 for a consolidated total of \$10,675,685. The Partnerships' cash is primarily generated from the receipt of payments from customers related to the retail sales/loan contracts, as well as net proceeds from securitization, less amounts payable on acquisition of the retail sales/loan contracts. The Partnerships make payments to the funders on the securitization debt during the first half of the following month, and therefore, hold large cash balances at the end of every month.

Finance receivables consist of retail sales/loan contracts which have initial terms of 18 to 84 months at the time of origination and bear fixed rates of interest ranging from 9% to 27%. All finance receivables are secured by collateral charges on the motor vehicles financed. The balance of \$164,625,935 for finance receivables, net as at March 31, 2023 represents the outstanding principal balance and accrued interest and fees owing from customers, including associated capitalized transaction costs, net of unearned administration fees of \$8,537,750, and net of estimated allowance for credit losses of \$7,071,448. In the current economic environment of higher inflation and higher benchmark interest rates, the IFRS 9 model in isolation may not capture all the uncertainty. Therefore, management has applied its expert credit judgment in the determination of the allowance for credit losses. The balance of \$184,956,435 for finance receivables, net at December 31, 2022 represents the outstanding principal balance and accrued fees owing from customers, including associated transaction costs, net of unearned administration fees of \$9,996,992 and net of estimated allowance for credit losses of \$8,492,415.

The allowance for credit losses represents 4.12% of the gross finance receivables outstanding at March 31, 2023, compared to 4.39% at December 31, 2022.

Under IFRS 9, an allowance for ECL over the next twelve-months is required to be set up immediately on the acquisition of new finance receivables, even though little or no income may have been recognized on such new finance receivables. This results in the early recognition of potential future credit losses on otherwise performing and newly

purchased finance receivables. It is important to note that the ECL under IFRS 9 does not impact the actual charge-offs which are driven by borrowers' credit profiles and behaviour. The below chart outlines the relationship between finance receivables and allowance for ECL. As the finance receivables continue to grow or decline, the allowance for ECL follows the finance receivables directionally, relative to immediately preceding quarter.



Other assets as at March 31, 2023 primarily include amounts due from related parties in the normal course of operations of \$863,109, which are typically settled subsequent to the period end (refer to Related Party Transactions section). Other assets at December 31, 2022 primarily include amounts due from related parties of \$550,880, which were settled subsequently.

As at March 31, 2023, securitization debt of \$142,638,297 was outstanding which is net of a cash holdback held in trust by the funders of \$7,073,535. As at December 31, 2022, securitization debt of \$162,804,653 was outstanding which is net of a cash holdback held in trust by the funders of \$10,296,876. Subordinated debt of \$17,700,585 was outstanding at March 31, 2023, compared to \$18,054,207 at December 31, 2022. The Partnerships, the Company and CCMI are subject to certain financial covenants under the securitization and subordinated debt facilities, including minimum tangible net worth requirements, all of which were in compliance during the year.

The Partnerships purchase retail sales/loan contracts from CCMI on a fully serviced basis. A component of the purchase price paid for the purchased receivables is deferred and payable to CCMI over the remaining life of the related finance receivables.

As at March 31, 2023, the deferred purchase price payable to CCMI amounted to \$6,985,253, of which \$2,269,682 is estimated to be due within one year. As at December 31, 2022, the deferred purchase price payable to CCMI amounted to \$7,645,949 of which \$2,689,516 was estimated to be due within one year.

Other liabilities as at March 31, 2023 and December 31, 2022 consisted primarily of trade payables and accruals.

Equity attributable to shareholders reduced from \$8,239,524 at December 31, 2022 to \$7,903,412 at March 31, 2023, primarily due to net loss attributable to shareholders, as reported by the Company for the three months ended March 31, 2023 of \$336,112.

Equity attributable to shareholders reduced from \$11,058,323 at December 31, 2021 to \$8,239,524 at December 31, 2022, primary due to the dividends of \$729,500 paid/declared to the shareholders and a premium of \$625,000 paid for repurchase of Non-controlling entities' interest by CAR LP I. The equity balance was further impacted by the net loss

attributable to shareholders reported by the Company for the year ended December 31, 2022 of \$1,508,347.

Non-controlling interest reduced from \$2,414,816 at December 31, 2022 to \$2,365,903 at March 31, 2023, primarily due to proportionate share of net loss reported by the Partnerships of \$48,913.

# Select Statement of Cash Flow Summary

	For the three months ended		
	Mar 31, 2023	Mar 31, 2022	
	\$	\$	
Cash provided by (used in) operating activities	20,181,797	(22,282,789)	
Cash (used in) provided by financing activities	(20,555,262)	22,893,843	
(Decrease) increase in cash during the year	(373,465)	611,054	

The cash provided by operating activities for the three months ended March 31, 2023, was primarily from the collection proceeds received on the finance receivables. For the three months ended March 31, 2022, the cash used by operating activities was primarily due to the acquisition of finance receivables and transaction costs of \$40,534,099 offset by cash flow generated from collections of \$13,963,486.

The cash used by financing activities for the three months ended March 31, 2023, was primarily due to the repayments of the securitization and subordinated debt \$23,424,981 and \$353,622, respectively which were offset by cash holdback releases. For the three months ended March 31, 2022 the cash provided by financing activities primarily consisted of gross proceeds from securitization and subordinated debt of \$35,644,747 and \$4,999,427, respectively which were offset by the repayments of the debt.

# Reconciliation of Non-IFRS Measures

The Company prepares its financial statements in accordance with IFRS. In this MD&A, in addition to financial results provided in accordance with IFRS, the Company discloses certain financial measures not recognized under IFRS and which do not have standard meanings prescribed by IFRS. These measures include the following:

- Adjusted net income (loss) before taxes Net income before taxes excluding the impact of changes in Stage 1
  provision for credit losses. Individual credit loss stages are representative of the net movement in the balance
  sheet amounts between periods.
- Gross yield Income excluding amortization of capitalized costs and mark to market gains (losses) on derivative
  for the period, divided by average finance receivables excluding capitalized transaction costs for the same period,
  annualized.
- Delinquency rate Outstanding principal balance of delinquent finance receivables (those greater than 30 days past due) at the end of a period, divided by the total outstanding principal balance of all finance receivables excluding capitalized transaction costs at the same date.

The non-IFRS measures and additional information should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS. The Company's primary assets are the finance receivables which are secured by charges on motor vehicles financed. As such, key performance indicators for the assets in the Partnerships are reported below:

	Q1 2023	Q4 2022	Q3 2022	Q2 2022	Q1 2022	Q4 2021	Q3 2021	Q2 2021
Gross yield	16.65%	16.13%	15.90%	16.31%	16.03%	15.96%	16.08%	16.83%
Delinquency rate	5.52%	5.45%	5.10%	3.63%	3.76%	3.76%	2.40%	3.09%

Non-IFRS Measures Reconciliation	econciliation For the three months end	
	Mar 31, 2023	Mar 31, 2022
Net (loss) income before taxes	(491,047)	765,785
Change in Stage 1 provision for credit losses	(668,011)	39,753
Adjusted net (loss) income before taxes	(1,159,058)	805,538

The Company's portfolio of retail sales/loan contracts, during the past eight quarters, have produced gross yields that are consistent with the quality of portfolio, which contribute favourably to net earnings. The Company's gross yields are reflective of favourable distribution of its portfolio across tiers considering higher benchmark interest rates.

Management expects the delinquency ratio to be in the range of 4.5% to 6.0%. The delinquency rate for the current quarter has increased slightly compared to the previous quarter and is at the higher end of the expected range. The higher delinquency results, in part, from the current economic environment of higher inflation and higher benchmark interest rates. In this economic environment, it is expected that the delinquency will remain elevated for some quarters to come as we expect these uncertainties to settle down towards the end of 2023. Management is focused on proactive portfolio management for better performance and credit quality, and closely monitors and measures key indicators such as Non-Sufficient Funds (NSF), payment deferral rates, customer contact rates, and promises to pay, as well as the impact of seasonality.

# **Global Macroeconomic Challenges**

Recent and ongoing macroeconomic global events, including global supply chain delays, the war in Ukraine, higher global inflation as well as the expectation of a continued inflationary environment coupled with higher interest rates have resulted in alternative and non-bank financial companies, such as Cliffside, facing a challenging environment in which to raise equity capital for growth. While Cliffside maintains access to adequate funding sources, management believes that these recent macroeconomic challenges could have an adverse effect on the Company's ability to raise new equity capital to fund future growth. Accordingly, the recent pattern of strong growth which the Company has experienced may be difficult to maintain. Management and the Board of Directors are actively monitoring and considering available options to adjust to the current environment and will continue to explore all possibilities available to the Company. Additional macroeconomic risks and uncertainties that could have a negative impact on the Company and its business include, but are not limited to, significant disruptions and volatility in financial markets; trade sanctions; an elevated level of slowing of the global economy, including negative economic impacts associated with such slowdown or any policy actions; other geopolitical tensions and conflicts; protracted or widespread trade tensions; financial market, other economic and political disruption driven by anti-establishment movements; natural disasters; the pandemic; and election outcomes.

# **Liquidity and Capital Resources**

The Partnerships have \$10 million in cash as of March 31, 2023. This cash is used to service principal and interest on the securitization and subordinated debts as well as to continue to acquire and securitize finance receivables and meet working capital requirements. Partnerships use cash flow budgeting processes to monitor cash requirements which allows them to better manage their liquidity. The Partnerships have access to funding facilities made up of securitization and subordinated debts, which have availability of \$83.0 million as at March 31, 2023.

Through a combination of three private placements in 2013, 2014 and 2021, the Company's initial public offering ("IPO") in 2014, and the Rights offering capital raise in 2019, the Company has raised gross proceeds of \$12.6 million from the issuance of common shares. These proceeds were invested in the Partnerships in 2016, 2019, 2020 and 2021 leaving the Company with approximately \$0.3 million of cash on hand at March 31, 2023.

# **Share Capital**

The Company is authorized to issue an unlimited number of common shares. Issued and outstanding common shares are as follows:

	Shares	Amount (\$)
Ending balance, December 31, 2021	97,266,667	12,044,486
Ending balance, March 31, 2022	97,266,667	12,044,486
Ending balance, December 31, 2022	97,266,667	12,044,486
Ending balance, March 31, 2023	97,266,667	12,044,486

The basic and diluted weighted average shares outstanding for the three months ended March 31, 2023 were 97,266,667 respectively. The basic and diluted weighted average shares outstanding for the three months ended March 31, 2022 were 97,266,667 and 99,692,830 respectively. The diluted weighted average shares outstanding for the three months ended March 31, 2023 excluded the effect of stock options and warrants issued and outstanding as they were considered anti-dilutive.

# **Incentive Stock Options and Warrants**

Issued and outstanding stock options as at March 31, 2023 were 7,150,000. The Company granted 2,550,000 stock options to directors and officers on September 24, 2021, at an exercise price of \$0.20 each, of which 637,500 vested immediately and 637,500 vested during the quarter ended September 30, 2022. The fair value of options vested was recorded in earnings during the respective quarters as stock-based compensation expense. The remaining 1,275,000 stock options will vest over the next two years. The stock options expire five years from the grant date.

Issued and outstanding stock warrants as at March 31, 2023 were 5,625,000. These were issued during the quarter ended September 30, 2021, to the subscribers of the private placement. These warrants can be exercised (one warrant for one common share) at any time during three years from the date of issue at a price of \$0.20 per share. 2,197,000 stock warrants, granted at the time of rights offering in March 2019, were not exercised and therefore expired on March 26, 2022.

#### Dividends

In February 2023, the Company announced that it has temporarily suspended the payment of quarterly dividends to its shareholders. This decision was made by the Board in light of the strategic review being conducted by a special committee ("Independent Committee"), comprised of independent members of the Board of Directors of the Company, and given the current uncertain macroeconomic environment.

On March 22, 2022 the Company's Board of Directors declared a quarterly cash dividend of \$0.0025 per common share of the Company that was paid on May 2, 2022 to holders of Common Shares of record on April 15, 2022.

# **Summary of Quarterly Results**

Below is a summary of operating results for the current and past twelve quarters (in millions):

	2023 (\$)	2022 (\$)				20			
	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Finance receivables-gross	171.70	193.45	193.85	187.97	178.36	154.35	139.18	94.92	104.08
Total Income	4.42	5.30	5.57	5.86	5.52	4.25	3.55	2.83	3.06
Total Expenses	4.91	6.89	6.89	5.74	4.75	4.56	3.71	1.65	2.17
(Loss) income before taxes	(0.49)	(1.59)	(1.32)	0.12	0.77	(0.31)	(0.16)	1.18	0.89
Deferred income taxes	(0.11)	(0.34)	(0.31)	( /	0.12	(0.10)	0.02	0.25	0.15
Net (loss) income after taxes	(0.38)	(1.25)	(1.01)	0.13	0.65	(0.21)	(0.18)	0.93	0.74
Basic and diluted income (loss) per share	0.00	(0.01)	(0.01)	0.00	0.00	0.00	0.00	0.01	0.01

The quarterly highlights presented above are prepared using information derived from unaudited consolidated interim financial statements prepared in accordance with IFRS applicable to interim statements for the first three quarters of the respective year. Fourth quarters of each year were constructed from the annual audited results for the years ended December 31, 2022 and December 31, 2021.

# **Related Party Transactions**

In the ordinary course of business, the Company invests in retail sales/loan contracts and enters into transactions with its related parties. If these transactions are eliminated upon consolidation, they are not disclosed as related party transactions. Transactions between the Company and its key management personnel also qualify as related party transactions. Related party balances and transactions are listed as follows:

	Mar 31, 2023 \$	Dec 31, 2022 \$
Assets		
Finance receivable - gross (note a)	171,697,383	193,448,850
Other assets (note b)	863,109	550,880
Liabilities		
Accounts payable and accrued liabilities (note c)	39,279	76,961
Deferred purchase price payable (note d)	6,985,253	7,645,949
	For the three	months ended
	Mar 31, 2023	Mar 31, 2022
	\$	\$
Income and expenses		
Management fees (note e)	38,276	38,798
General and administrative (note g)	-	273,460

The Company has related party relationships with the below entities.

• CCMI and ACC LP – CCMI is a limited partner in each of the Partnerships. The Partnerships each have an

agreement with CCMI and ACC LP for the ongoing purchase of retail sales/loan contracts originated by CCMI which meet certain investment criteria established by the Company. Pursuant to these agreements, CCMI is responsible for providing ongoing portfolio and securitization facility administration services to the Partnerships. Accordingly, a portion of the purchase price is payable upfront, and a portion is deferred and payable over the life of the underlying retail sales/loan contracts. CCMI sells the contracts to the Partnerships through ACC LP. CCMI and ACC LP are related to the Company as a result of significant common ownership. Refer to note 3 for further details.

Harrison Equity Partners ("HEP") - HEP is a related party due to one of the directors of the Company owning
and controlling HEP. HEP provided debt raising and capital formation services to CAR LP I during third
quarter of 2021. HEP was paid a structuring fee of \$1,093,840 by CAR LP I for these services.

Balances and transactions the Partnerships have with these parties are as follows:

Note a) Amounts represent gross outstanding finance receivables purchased from ACC LP. During the period ended March 31, 2023, the Company did not acquire finance receivables from ACC LP (twelve months ended December 31, 2022 - acquired \$117.4 million of gross finance receivables including transaction costs).

Note b) Other assets includes amounts due from ACC LP and CCMI related to customer collections in the normal course which were settled subsequent to year end.

Note d) Amounts due to CCMI that are deferred and payable over the life of the underlying retail sales/loan contracts.

Note g) General and administrative expense of \$273,460 for the period ended March 31, 2022 represented the amortization of the structuring fee paid to HEP.

• LC Asset Management Corporation - The Company entered into a management agreement with LC Asset Management Corporation (the "Manager") dated July 1, 2016 to provide investment advice and manage the operations of the Company. The Company pays the Manager a fee of 1.25% annually of the Company's gross unconsolidated assets and a potential performance bonus subject to the financial performance of the Company. The Manager is related to the Company as a result of significant common ownership. Additionally, the Chief Executive Officer of the Company holds the same position for the Manager.

Following are the balances and transactions the Company had with the Manager:

Note c) Included in the balance was \$38,276 management fees payable to the Manager as of March 31, 2023 (December 31, 2022 - \$76,765).

Note e) Amounts represent management fees to the Manager incurred during the three months.

• Key management personnel - Key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the Company, directly or indirectly. The Company considers certain of its officers and directors to be key management personnel.

# **Risks and Uncertainties**

In the normal course of business, the Company is exposed to certain risks and uncertainties and manages them, as follows:

Liquidity Risk

Liquidity risk is the risk that the Company cannot meet its financial obligations associated with financial liabilities in full. The primary source of liquidity for the Company is from cash raised from funding facilities, which is used to finance working capital requirements and to meet the Company's financial obligations associated with financial liabilities. The Partnerships' financial obligations related to the finance receivables are non-recourse to the Company.

The primary source of liquidity for the Partnerships is cash flows from the collection of finance receivables. As at March 31, 2023, the undiscounted cash flows arising from the finance receivables, excluding transaction costs, are as follows:

	Within 1	1 to 3 years	3 to 5 years	Greater than	Undetermined	Total
	year			5 years		
Total receivables	55,189,143	93,488,927	65,884,673	16,597,539	-	231,160,282
Derivative financial instrument	1,649,297	1,150,171	208,120	1,201	-	3,008,789
	56,838,440	94,639,098	66,092,793	16,598,740	-	234,169,071

These cash flows are considered to be sufficient to cover the Partnerships' financial obligations for the same period as follows:

	Within 1 year	1 to 3 years	3 to 5 years	Greater than 5 years	Undetermined	Total
Securitization debt[1]	50,511,811	68,187,450	27,033,402	7,507,599	-	153,240,262
Subordinated debt	_	-	-	-	17,700,585	17,700,585
Deferred purchase price payable	2,269,682	3,945,673	751,961	27,058	-	6,994,374
Accounts payable and accrued liabilities	868,738	-	-	-	-	868,738
	53,650,231	72,133,123	27,785,363	7,534,657	17,700,585	178,803,959

<sup>[1]</sup> Securitization debt obligation within 1 year excludes \$7.7 million that was settled with the securitizers subsequent to March 31, 2023 from the cash on hand with the Partnerships' as at March 31, 2023.

The notional amount of the derivative financial instrument is \$49 million, and it is used to economically hedge the floating interest rate risk related to securitization debt. The maturity of notional amount closely aligns to the securitization debt. The amounts under derivative contract are settled on a net basis each month.

The amounts reported for finance receivables and securitization debt are based on contractual maturities. However, the finance receivables may become subject to losses and prepayments in which case, the cash flows shown above will not be realized. The repayments for subordinated debt are based on the excess cash flows generated by CAR LP I and therefore, the time period for these cash flows cannot be reasonably determined. These cash flows do not consider the potential impact of lock-up trigger events which can occur when loss ratios and delinquency rates, as defined in the securitization agreements, are above certain thresholds. Further, the securitization debt may be due earlier if the corresponding finance receivables run-off sooner. Accordingly, the maturities and amounts in the tables above are not a forecast of future cash flows.

# Credit Risk

Credit risk arises from the possibility that obligors may be unable to fulfill their commitments. For a financial asset, this is typically the gross carrying amount, net of any amounts offset and any impairment losses. Credit risk has a significant impact on finance receivables. The underlying obligors to the finance receivables typically would not be approved for financing at prime rates. These customers may have had poor or inadequate credit history or may be purchasing a vehicle that does not meet prime auto lending guidelines.

The performance of the finance receivables depends on a number of factors, including general economic conditions, unemployment levels, and the circumstances of individual obligors. The maximum exposure to the finance receivables is represented by the carrying amount thereof. Although credit risk has a significant impact on retail receivables, it is mitigated by the Partnerships having a first priority perfected security interest in the related financed vehicles. In the case of obligor defaults, the value of the repossessed collateral provides a source of protection. Every reasonable effort is made to follow-up on delinquent accounts and to keep accounts current and repossession is considered only as a last resort. Refer to note 3 for details on past due accounts as of March 31, 2023. As repossessed vehicles are sold, the proceeds are applied to the amount owing on the account. As such, the Partnerships are also exposed to fluctuations in used vehicle prices.

As a result of the current economic environment of higher inflation and higher benchmark interest, a measurement uncertainty exists with respect to provision for credit losses, as described in note 2 under *Use of estimates and* 

*judgments*. The Company has addressed this by closely monitoring the performance of its portfolio, including delinquency ratio, payment deferrals sought and granted, and other criteria. These performance metrics, including their impact, have been leveraged to overlay an additional amount of ECL for receivables.

The finance receivables have no significant concentration of credit risk due to the fact that they are made up of a pool of receivables, with no individual receivable having a significant balance in relation to the outstanding portfolio balance. In addition, the receivables are geographically dispersed throughout Canada, the underlying collateral consists of varying vehicle makes, models and types, the underlying obligors of the receivables have varying credit ratings, and the receivables have varying interest rates and terms.

#### Market Risk

Market risk is the risk that changes in market prices will have an effect on future cash flows associated with financial instruments. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk.

Interest rate risk is the risk that changes in market interest rates may have an effect on the cash flows associated with some financial instruments, known as interest rate cash flow risk, or on the fair value of other financial instruments, known as interest rate price risk. The finance receivables are subject to fixed interest rates and are carried at amortized cost, such that there is no re-measurement of carrying amount as market interest rates fluctuate. Subordinate debt is subject to fixed rates of interest and carried at amortized cost. Securitization debt is also subject to fixed rates of interest, charged by a lender or converted from floating to fixed through an interest rate swap, for each tranche securitized. CAR LP I's interest rate swap is an agreement with counterparty to receive a floating rate of interest in return for the CAR LP I paying a fixed rate of interest, based upon a notional balance. CAR LP I enters into interest rate swap contracts to convert floating-rate debt to fixed rate debt to match the characteristics of its finance receivables. As the interest rate swap economically hedges the majority of the securitization debt, any change in the interest rates will have an insignificant impact on the profit or loss of the CAR LP I.

Currency risk is the risk that changes in foreign exchange rates may have an effect on future cash flows associated with financial instruments. The Company does not have any financial instruments denominated in a foreign currency and therefore is not exposed to any currency risk.

Other price risk is the risk that changes in market prices, including commodity or equity prices, will have an effect on future cash flows associated with financial instruments. The cash flows associated with financial instruments of the Company are exposed to other price risk to the extent of fluctuations in used vehicle prices which impacts the recovery on repossessed vehicle sales.

### Counterparty Risk

The Company and Partnerships are exposed to counterparty risk through their relationship with CCMI. CCMI is responsible for presenting retail sales/loan contracts to the Partnerships that meet the Company's investment criteria. There is a risk that CCMI may not be able to present contracts that are acceptable to the Company and the Partnerships would have to find a new source of originations. Further, CCMI is responsible for servicing the Partnerships retail sales/loan contracts and there is a risk that CCMI may not be able to service the contracts in the future. CAL LP has a standby backup servicer and it can be used for ACC LP III if this were to occur. CAR LP I also has a standby backup servicer.

# Fair Values

The following table summarizes the fair value of the Partnership's financial instruments as of March 31, 2023:

	Fair Value Level	Carrying Value (CV) (\$)	Fair Value (FV) (\$)	(CV) - (FV) (\$)
Financial assets		` ` `	, ,	
Cash	1	10,302,219	10,302,219	-
Other assets	2	951,493	951,493	-
Derivative financial instrument	2	1,799,015	1,799,015	-
Finance receivables - net	3	164,625,935	158,365,337	6,260,598
Total financial assets		177,678,662	171,418,064	6,260,598
Financial liabilities				
Accounts payable and accrued	2	868,738	868,738	-
liabilities				
Deferred purchase price payable	3	6,985,253	6,985,253	-
Securitization debt	3	142,638,297	139,227,300	3,410,998
Subordinate debt	3	17,700,585	15,838,878	1,861,707
Total financial liabilities		168,192,873	162,920,169	5,272,705

The following table summarizes the fair value of the Company's financial instruments as of December 31, 2022:

	Fair Value Level	Carrying Value (CV) (\$)	Fair Value (FV) (\$)	(CV) - (FV) (\$)
Financial assets				
Cash	1	10,675,684	10,675,684	-
Other assets	2	626,017	626,017	-
Derivative financial instrument	2	2,884,221	2,884,221	-
Finance receivables - net	3	184,956,435	177,035,627	7,920,808
Total financial assets		199,142,357	191,221,549	7,920,808
Financial liabilities				
Accounts payable and accrued liabilities	2	660,712	660,712	-
Deferred purchase price payable	3	7,645,949	7,645,949	-
Securitization debt	3	162,804,653	158,121,620	4,683,033
Subordinate debt	3	18,054,207	16,044,045	2,010,162
Total financial liabilities		189,165,521	182,472,326	6,693,195

In measuring fair value, the Company uses various valuation methodologies and prioritizes the use of observable inputs. The use of observable and unobservable inputs and their significance in measuring fair value are reflected in the Company's fair value hierarchy assessment.

- Level 1 inputs include quoted prices for identical instruments and are the most observable.
- Level 2 inputs include quoted prices for similar instruments and observable inputs such as interest rates, currency exchange rates and yield curves.
- Level 3 inputs include data not observable in the market and reflect management judgment about the assumptions market participants would use in pricing the instruments.

The Company reviews the inputs to the fair value measurements to ensure they are appropriately categorized within the fair value hierarchy. The valuation techniques used in estimating fair values are as follows:

- Cash, other assets, accounts payable and accrued liabilities The carrying value of these items equals fair value due to their short-term nature i.e. these are settled within 30 days or less.
- Finance receivables, securitization debt and subordinate debt Finance receivables, securitization debt and
- subordinate debt are measured at amortized cost and are subject to fixed rates of interest and have similar
  maturities. The fair value is calculated by discounting anticipated future cash flows at an appropriate risk
  weighted rate.
- Derivative financial instrument The instrument is measured at fair value which is calculated by discounting

- anticipated future cash flows at an appropriate risk weighted rate.
- Deferred purchase price payable The deferred purchase price payable is initially recognized by discounting
  anticipated future cash flows at an appropriate risk weighted rate and takes into consideration, estimated losses
  and prepayments; however, subsequently it is measured at amortized cost. The fair value on the reporting date
  is calculated by discounting anticipated future cash flows at an appropriate risk weighted rate and takes into
  consideration estimated losses and prepayments. As a result, the carrying value approximates the fair value.

# **Trading and Share Statistics**

Below are details of the Company's share price for the three months ended March 31, 2023 and the twelve months ended December 31, 2022.

For the period ended	Mar 31, 2023	Dec 31, 2022
Average monthly trading volume	34,091	88,276
Share price		
High	0.14	0.30
Low	0.06	0.08
Close	0.09	0.13
Outstanding shares at the end of the year	97,266,667	97,266,667

For the three months ended March 31, 2023 and 2022

# Notice to reader pursuant to National Instrument 51-102

Under National Instrument 51-102, Part 4, subsection 4.3(3)(a), if an auditor has not performed a review of the condensed financial statements, they must be accompanied by a notice indicating that the condensed financial statements have not been reviewed by an auditor.

The accompanying unaudited condensed consolidated financial statements of Cliffside Capital Ltd. have been prepared by management and approved by the Audit Committee and Board of Directors of the Company.

The Company's independent auditors have not performed a review of these condensed consolidated financial statements in accordance with the standards established by the Chartered Professional Accountants of Canada for a review of interim financial statements by an entity's auditors.

"Praveen Gupta" (signed)	"Stephen Malone" (signed)
Praveen Gupta	Stephen Malone
Chief Financial Officer	Chief Executive Officer

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# Cliffside Capital Ltd. Condensed Consolidated Statements of Financial Position (in Canadian dollars)

As at	Mar 31, 2023	Dec 31, 2022
	¢	\$
	\$ (unaudited)	\$
Assets	(unauditeu)	
Cash	10,302,219	10,675,684
Finance receivables-net (note 3)	164,625,935	184,956,435
Deferred income taxes	783,526	677,504
Derivative financial instrument (note 4)	1,799,015	2,884,221
Other assets	951,493	626,017
Total assets	178,462,188	199,819,861
Liabilities		
Accounts payable and accrued liabilities	868,738	660,712
Deferred purchase price payable	6,985,253	7,645,949
Securitization debt (note 5)	142,638,297	162,804,653
Subordinated debt (note 6)	17,700,585	18,054,207
Total liabilities	168,192,873	189,165,521
Equity (note 7)		
Share capital	12,044,486	12,044,486
Contributed surplus	1,356,018	1,356,018
Cumulative deficit	(5,497,092)	(5,160,980)
Equity attributable to shareholders	7,903,412	8,239,524
Non-controlling interests (note 8)	2,365,903	2,414,816
Total equity	10,269,315	10,654,340
Total liabilities and equity	178,462,188	199,819,861

	For the three months ended		
(unaudited)	Mar 31, 2023	Mar 31, 2022	
	\$	\$	
Income	<b>V</b>	Ψ	
Net interest income	4,901,338	4,162,987	
Other income			
Other income	179,723	102,593	
Mark-to-market (loss) gain on derivative financial			
instrument	(662,825)	1,250,267	
Total income	4,418,236	5,515,847	
Financial expenses			
Interest expense	2,584,231	2,048,321	
Net financial revenue before credit losses	1,834,005	3,467,526	
Provision for credit losses (note 3)	2,165,932	1,906,034	
Net financial (loss) income	(331,927)	1,561,492	
Operating expenses			
Management fees (note 12)	38,276	38,798	
General and administrative	120,844	756,909	
Total operating expenses	159,120	795,707	
Net (loss) income before income taxes	(491,047)	765,785	
Deferred income taxes	(106,022)	119,538	
Net (loss) income and comprehensive (loss) income	(385,025)	646,247	
Net (loss) income attributable to shareholders	(336,112)	422,460	
Net (loss) income attributable to non-controlling interest (note 8)	(48,913)	223,787	
Net (loss) income and comprehensive (loss) income	(385,025)	646,247	
Earnings or loss per share Basic and diluted (note 9)	0.00	0.00	

Cliffside Capital Ltd.
Condensed Consolidated Statements of Changes in Shareholders' Equity
(in Canadian dollars)

(unaudited)	Share Capital	Contributed Surplus	Cumulative Deficit	Non-Controlling Interest	Total
	\$	\$	\$	\$	\$
Balance, December 31, 2021	12,044,486	1,264,503	(2,250,666)	4,237,108	15,295,431
Dividends	-	-	(243,167)	-	(243,167)
Distribution to non-controlling entities	-	-	-	(252,560)	(252,560)
Net income and comprehensive income for the period	-	-	422,460	223,787	646,247
Balance, March 31, 2022	12,044,486	1,264,503	(2,071,373)	4,208,335	15,445,951
Stock-based compensation	-	91,515	-	-	91,515
Dividends	-	-	(486,333)	-	(486,333)
Distribution to non-controlling entities	-	-	-	(385,043)	(385,043)
Repurchase of non-controlling entities share	-	-	(203,717)	(1,046,283)	(1,250,000)
Premium paid on above repurchase of equity	-	-	(468,750)	(156,250)	(625,000)
Net (loss) and comprehensive (loss) for the period	-	-	(1,930,807)	(205,943)	(2,136,750)
Balance, December 31, 2022	12,044,486	1,356,018	(5,160,980)	2,414,816	10,654,340
Net (loss) and comprehensive (loss) for the period	-	-	(336,112)	(48,913)	(385,025)
Balance, March 31, 2023	12,044,486	1,356,018	(5,497,092)	2,365,903	10,269,315

(unaudited)	For the three Mar 31, 2023	
Cash provided by (used in)		
Operating activities	\$	\$
Net (loss) income	(385,025)	646,247
Adjustments for non-cash items	, , ,	,
Deferred income taxes	(106,022)	119,538
Provision for credit losses	2,165,932	
Amortization of capitalized costs	2,001,798	
Change in accrued interest receivable	139,752	(298,815)
Mark-to-market loss (gain) on derivative financial instrument	1,085,206	
Change in working capital	(117,449)	
Acquisition of finance receivables and transaction costs	· · · · · · · · · · · · · · · · · · ·	(40,534,099)
Collections on finance receivables	16,058,302	13,963,486
Additions to deferred purchase price payable	56,946	2,063,466
Payment of deferred purchase price payable	(717,643)	(956,445)
Cash provided by (used in) operating activities	20,181,797	(22,282,789)
Financing activities		
Gross proceeds from securitization debt	-	35,644,747
Repayments of securitization debt	(23,424,981)	(16,425,518)
Decrease (increase) in securitization debt cash holdback, net of releases	3,223,341	(220,522)
Gross proceeds from subordinated debt	-	4,999,427
Repayments of subordinated debt	(353,622)	(579,069)
Transaction costs related to debt	<u>-</u>	(29,495)
Dividends paid	-	(243,167)
Distribution to non-controlling entities	-	(252,560)
Cash (used in) provided by financing activities	(20,555,262)	22,893,843
(Decrease) Increase in cash for the period	(373,465)	611,054
Cash, beginning of the period	10,675,684	12,426,169
Cash, end of the period	10,302,219	13,037,223
Supplementary information related to operating activities		
Interest received	6,438,738	5,527,641
Interest paid	2,784,841	1,694,730

# 1. Nature of Organization

# **Description of the business**

Cliffside Capital Ltd. (the "Company") holds investments in three limited partnerships, CAL LP, ACC LP III and CAR LP I (the "Partnerships"). The Partnerships were formed to engage in the business of investing in retail sales/loan contracts originated by CanCap Management Inc. ("CCMI"), a related party and secured by collateral charges on motor vehicles. CAL LP was formed on February 22, 2016, ACC LP III was formed on October 14, 2016 and CAR LP I was formed on April 29, 2021. The Company owns 85%, 60% and 75% of the limited partnership units in CAL LP, ACC LP III and CAR LP I respectively, and CCMI owns the rest of the partnership units in these partnerships. Refer to note 8 for details on changes in the ownership of limited partnership units in CAR LP I as of June 30, 2022.

The Company trades on the TSX Venture Exchange (the "Exchange") under the symbol CEP. The Company's registered office is located at 11 Church Street, Suite 200, Toronto, Ontario M5E 1W1.

### Approval of condensed consolidated financial statements

The financial statements were approved by the Company's Board of Directors and authorized for issue on May 29, 2023.

# 2. Summary of Significant Accounting Policies

### **Basis of presentation**

These condensed consolidated financial statements are stated in Canadian dollars, which is the functional currency of the Company and have been prepared using the historical cost convention.

The statement of financial position of the Company is presented on a non-classified basis in order of liquidity of assets and liabilities. Due to the prepayment feature related to the finance receivables, presentation based on liquidity provides information that is reliable and more relevant.

### Statement of compliance

The condensed consolidated financial statements have been prepared in accordance with International Financial Reporting Standards, as issued by the International Accounting Standards Board (IFRS), including International Accounting Standard 34, Interim Financial Reporting. Accordingly, certain information and footnote disclosures normally included in the annual financial statements prepared in accordance with IFRS have been omitted or condensed and should be read in conjunction with the annual consolidated financial statements.

#### **Basis of consolidation**

These condensed consolidated financial statements include the accounts of the Company and the Partnerships. The financial statements of the Partnerships are prepared for the same reporting period as the Company, using consistent accounting policies. All intracompany balances, income and expenses, and distributions are eliminated in full.

#### **Controlled entities**

The condensed consolidated financial statements incorporate the assets and liabilities of all controlled entities of the Company as at March 31, 2023 and December 31, 2022 and the results of all controlled entities for the periods

ended on March 31, 2023 and March 31, 2022, respectively.

Controlled entities are all entities over which the Company has the power to direct the relevant activities generally accompanying a shareholding of more than one half of the voting rights, exposure, or rights, to variable returns from its involvement with the entity, and the ability to use its power over the entity to affect the amount of returns. Controlled entities are fully consolidated from the date on which control is obtained by the company.

# Use of estimates and judgments

The preparation of these condensed consolidated financial statements in conformity with IFRS requires management of the Company to make certain judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Estimates and judgments are used when accounting for items and matters such as consolidation of investments in limited partnerships, capitalized transaction costs, provision for credit losses, deferred purchase price payable, deferred income taxes, including recoverability of deferred tax assets, and fair value of stock options or other amounts pursuant to the Company's significant accounting policies. The Company has utilized estimates, assumptions and judgments that reflect the uncertainties presented by the current economic environment of higher inflation and higher benchmark interest rates. While management makes its best estimates and assumptions, actual results could differ from those estimates. Any changes in estimates are applied on a prospective basis.

In determining whether an entity should be consolidated, the Company makes significant judgments about whether it has control over such entity. The Company considers voting rights, contractual rights under certain arrangements, and other relevant factors in determining if the Company has the power and ability to affect returns from an entity. For more details on significant estimates and judgments used for capitalized transaction costs, provision for credit losses, deferred purchase price payable, deferred income taxes, including recoverability of deferred tax assets, and fair value of stock options, refer to the relevant notes in these consolidated financial statements.

#### **Financial instruments**

The following is a summary of classification and measurement of financial instruments outstanding at March 31, 2023 and December 31, 2022 under IFRS 9.

	Classification	Measurement
Cash	Assets held to collect	Amortized cost
Finance receivables - net	Assets held to collect	Amortized cost
Other assets	Assets held to collect	Amortized cost
Accounts payable and accrued liabilities	Other financial liabilities	Amortized cost
Deferred purchase price payable	Other financial liabilities	Amortized cost
Securitization debt	Other financial liabilities	Amortized cost
Subordinated debt	Other financial liabilities	Amortized cost
Derivative financial instrument	FVTPL	Fair value

#### Classification and measurement

The Company's business model is to hold financial assets to collect the contractual cash flow based on its contractual terms. As a result, the Company classifies the portfolio of finance receivables under the hold to collect business model. Finance receivables represent loans to borrowers, which are repaid in instalments at fixed rates of interest embedded in the contract and paid on the contracted dates. There are no features in the contracts that allow the borrower to extend and/or modify the term of the contracts that would create distortion on the business model. The Company initially recognizes finance receivables' principal at fair value and interest is the compensation for the time value of money, credit risk associated with the principal, lending risks, servicing costs and profit margin. Cash and

other assets are also classified as held to collect; other assets consist mainly of amounts due from related parties.

Derivative financial instrument is classified as FVTPL upon initial recognition. Changes in the fair value are recognized in Other income in the Condensed Consolidated Statements of Net (Loss) Income and Comprehensive (Loss) Income. The fair value of the derivative financial instrument is estimated by using a third-party broker quotation.

# Assets held to collect and other financial liabilities

Financial assets held to collect and other financial liabilities are initially measured at fair value, plus or minus transaction costs that are directly attributable to the acquisition or issue of the financial instruments. Immediately after initial recognition, an expected credit loss allowance is recognized for financial assets measured under this category. Financial assets and liabilities are subsequently carried at amortized cost using the effective interest method. Any changes are recognized in profit or loss.

#### Impairment of finance receivables

The Company uses a three stage approach to calculate expected credit losses ("ECL") which is based on the change in credit quality of the finance receivables since initial recognition. Under the first stage, where there has not been a significant increase in credit risk since initial recognition, an amount equal to 12 months ECL is recorded. Under the second stage, where there has been a significant increase in credit risk since initial recognition, but the financial instruments are not credit impaired and continue to accrue interest, an amount equal to the lifetime ECL is recorded. Under the third stage, where there is objective evidence of impairment, these financial assets are classified as credit impaired and an amount equal to the lifetime ECL is recorded. The lifetime of finance receivables is determined based on the remaining contractual maturity dates.

The ECL is determined using a model that requires application of significant judgment and calculated by applying significant assumptions such as a probability of default, exposure at default, and loss given default to the population of finance receivables under each stage at each reporting date. The ECL model is forward looking and uses reasonable and supportable forecasts of future economic conditions in the determination of significant increases in credit risk and measurement of ECL.

Depending on the severity of the credit risk, finance receivables' ECL would be calculated under stage 1, 2 or 3. The Company considers finance receivables to have experienced a significant increase in credit risk when the finance receivables are greater than 30 days past due. Historically, the Company has experienced substantially higher collection rates for receivables less than or equal to 30 days past due as compared to receivables greater than 30 days past due.

Finance receivables are segmented into different stages at each measurement date as follows:

Stage 1: any receivable that does not fall under stage 2 and 3 and further segmented by the origination tier

Stage 2: receivable is greater than 30 days and under 91 days past due

Stage 3: any receivable that meets the default definition as follows:

- greater than 90 days past due; or
- collectability is no longer reasonably assured, and the collateral has been assigned for repossession

A defaulted finance receivable is fully written-off when it is over 180 days past due. The Company, where possible, continues to pursue recovery actions against the borrowers until all actions are exhausted.

# Forward - looking information incorporated in the ECL models

The assessment of significant increase in credit risk ("SICR") and the calculation of ECL both consider forward -

looking information. The future impact of macroeconomic assumptions is assessed by reviewing historical information. The Company, together with CCMI, has historical data for over seven years. Management has leveraged the historical data to find out if there is an observable correlation between such historical data and changes in selected macroeconomic variables over the same period. These macroeconomic variables are unemployment rate, gross domestic product (GDP), oil prices, consumer price index (CPI) and real wages. Management has not observed any meaningful correlation between the historical data and changes in selected macroeconomic variables, primarily due to a macroeconomic environment that has been largely stable, with a limited period of higher inflation rates and higher benchmark interest over the period of observation. The historical performance of these assumptions allows the Partnership to build its sensitivity tolerance. The Partnership integrates assessment of SICR using lifetime probability of default ("PD") and forward-looking macroeconomic assumptions in computing the ECL calculation. Based on above work performed, historical information and sensitivity analyses, generally; macroeconomic assumptions do not have a significant impact on ECL. However, management will continue to review the correlation between macroeconomic variables and their impact on the Partnership's finance receivables in future periods, at least annually, and incorporate relevant impact, if any, in its assessment of SICR and PD for the calculation of ECL. Notwithstanding the impact, at each measurement date, the Partnership considers current available relevant macroeconomic assumptions, industry data, and adjustments to the ECL will be made if there is an indication the assumptions are likely to move beyond the range of tolerance. The estimation and application of assumptions requires significant expert credit judgment.

# Impairment of financial assets other than finance receivables

Financial assets other than finance receivables consist of cash and other assets. The credit risk of these assets is low. The Partnership assumes that there is no significant increase in credit risk for instruments that have a low credit risk.

# Effective interest method

The effective interest method is a method of calculating the amortized cost of a financial asset or financial liability and allocating the interest income or interest expense over the expected life of the financial asset or financial liability (or group of financial assets or financial liabilities). The effective interest rate is the rate that exactly discounts estimated future cash flows through the expected life of the financial instrument. The calculation includes all fees paid or received between parties to the contract, transaction costs and all other premiums or discounts that are an integral part of the effective interest rate.

#### **Transaction costs**

Transaction costs that are directly attributable to the issuance of financial assets or liabilities are accounted for as part of the carrying value at inception and are recognized over the term of the assets or liabilities using the effective interest method. Capitalized transaction costs in financial assets include the premium associated with purchasing fully serviced retail sales/loan contracts, as well as the Partnerships' shares of costs associated with acquiring the underlying contracts, which are amortized into earnings and netted against interest income. Capitalized transaction costs in financial liabilities include securitization costs which are amortized into earnings and included within interest expense.

# Offsetting financial assets and liabilities

Financial assets and financial liabilities are offset with the net amount reported on the statement of financial position only when there is an unconditional and legally enforceable right to offset the recognized amount in all situations and there is an intention to settle on a net basis or the asset and the liability will be settled simultaneously.

## Derecognition of financial instruments

A financial asset is derecognized when:

- the contractual rights to cash flows from the financial asset expire; or
- the Company transfers the contractual rights to cash flows from the financial asset; or
- the Company assumes a contractual obligation to pay the cash flow collected from the financial asset where the Company does not retain the risks and rewards and/or control of the financial asset.

#### A financial liability is derecognized when:

- the obligation under the liability is discharged, cancelled or expired; or
- there is an exchange of financial liability with the same lender on substantially different terms, or the terms of an existing financial liability are substantially modified.

The original financial liability is derecognized, and the new financial liability is recognized, and the difference between the original and the new financial liability is recognized in the consolidated statements of comprehensive (loss) income.

### Revenue recognition

#### Net interest income

The Partnerships recognize interest income and interest expense for all interest-bearing financial instruments using the effective interest method.

The obligors' retail sales/loan contract principal amounts include an administrative fee which may become partially rebatable in the event of prepayment prior to the scheduled maturity date of the contract. This amount is amortized into interest income on a daily basis over the term of the retail sales/loan contracts using the effective interest rate.

Interest income is presented net of amortization of capitalized costs associated with originating and purchasing the underlying contracts.

## Other income

Other income includes fees charged to obligors for items such as due date changes, past due payments, and nonsufficient funds, all of which are recognized when realized. It also includes changes in the fair value of derivative financial instruments.

#### Deferred income taxes

Deferred income taxes are calculated using the asset and liability method. Temporary differences arising from the difference between the tax basis of an asset or liability and its carrying amount on the statement of financial position are used to calculate deferred income tax liabilities or assets. Deferred income tax liabilities or assets are calculated using tax rates substantively enacted in the periods that the temporary differences are expected to reverse. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the period that substantive enactment occurs. A deferred income tax asset is recognized to the extent that it is probable that the asset can be recovered. As at March 31, 2023, the Company has recognized a deferred tax asset for the portion of loss carry-forwards and temporary differences it expects to be recoverable.

#### Stock-based compensation

The Company issues stock-based compensation to directors, officers, employees and consultants. The fair value of options and warrants issued to directors, officers, employees and consultants to the Company is charged to net income (loss) over the vesting period with an offsetting amount recorded to contributed surplus. Fair value is measured using the Black-Scholes option-pricing model. Consideration paid on the exercise of stock options and

stock warrants is recorded as share capital.

#### Earnings or loss per share

Earnings or loss per share are calculated using the weighted average number of shares outstanding during the reporting period. The treasury stock method of calculating diluted earnings per share is used, which assumes that all outstanding stock options granted with an exercise price below the average market value are exercised during the reporting period and the proceeds received from the assumed exercise of options are used to acquire shares in the open market at the average price. The difference between the number of shares assumed issued and the number of shares assumed purchased is then included in the denominator of the diluted earnings per share computation. Net income (loss) attributable to shareholders is used in the numerator.

# Comprehensive income (loss)

Comprehensive income (loss) includes all changes in equity of the Company, except those resulting from investments by shareholders and distributions to shareholders. Comprehensive income (loss) is the total of net income (loss) and other comprehensive income (loss). Other comprehensive income (loss) comprises income, expenses and losses that, in accordance with IFRS, require recognition, but are excluded from net income (loss). The Company does not have any items giving rise to other comprehensive income (loss) in the reporting period, nor is there any accumulated balance of other comprehensive income (loss). All gains and losses, including those arising from measurement of all financial instruments have been recognized in net income (loss) for the period.

### **Segment reporting**

The only segment the Company currently holds investments in is the automotive financial services segment in Canada.

#### Standards issued but not yet effective

On October 31, 2022 the IASB issued amendments 'Non-current liabilities with covenants' to IAS 1, 'Presentation of financial statements'. The amendments clarify that covenants of loan arrangements which an entity must comply with only after the reporting date would not affect classification of a liability as current or non-current at the reporting date. However, those covenants that an entity is required to comply with on or before the reporting date would affect classification as current or non-current, even if the covenant is only assessed after the entity's reporting date. The new amendments are effective for annual reporting periods beginning on or after 1 January 2024 and override the previous amendments. These amendments are not expected to have an impact on the Company's consolidated financial statements.

# 3. Finance Receivables

Finance receivables consist of retail sales/loan contracts which had initial terms of 18 to 84 months at time of origination and bear fixed rates of interest ranging from 9% to 27%. All finance receivables are secured by collateral charges on motor vehicles. The Partnerships had \$171.7 million of gross finance receivables, representing \$163.2 million of finance receivables and \$8.5 million of transaction costs as at March 31, 2023 (December 31, 2022 - \$193.4 million of gross finance receivables including \$10.0 million of transaction costs). During the three months ended March 31, 2023, the Partnerships did not securitize finance receivables and therefore, did not receive any securitization and subordinated debt proceeds (twelve months ended December 31, 2022 - received securitization and subordinated debt proceeds of \$121.4 million).

Cliffside Capital Ltd.
Notes to the Condensed Consolidated Financial Statements
(Unaudited)

	Mar 31, 2023	Dec 31, 2022
	\$	\$
Finance receivables	163,159,633	183,451,858
Add: Transaction costs	11,626,235	13,535,803
Less: Administration fees	(3,088,485)	(3,538,811)
Finance receivables - gross	171,697,383	193,448,850
Allowance for credit losses	(7,071,448)	(8,492,415)
Finance receivables - net	164,625,935	184,956,435

Included in the finance receivables is motor vehicle inventory, repossessed from customers with a net realizable value of \$801,182 as of March 31, 2023 (December 31, 2022 - \$1,403,653). These amounts represent net proceeds expected to be collected through auctions of motor vehicles subsequent to the period end.

Outstanding payments, including principal and interest, contractually due under the finance receivables, as well as transaction costs, as at March 31, 2023 and December 31, 2022 are outlined below. Management expects that a portion of the retail sales/loan contracts will be repaid in full prior to the maturity date. Accordingly, the maturities in the table below are not a forecast of future cash collections.

	Mar 31, 2023	Dec 31, 2022
	\$	\$
Within one year	55,189,143	60,538,431
One to three years	93,488,927	103,792,868
Three to five years	65,884,673	75,438,296
Greater than five years	16,597,539	23,348,296
Total receivables	231,160,282	263,117,891
Less: Unearned interest	(68,000,649)	(79,666,033)
Total receivables, net of unearned interest	163,159,633	183,451,858
Add: Transaction costs, net of administration fees	8,537,750	9,996,992
Finance receivables - gross	171,697,383	193,448,850
Allowance for credit losses	(7,071,448)	(8,492,415)
Finance receivables - net	164,625,935	184,956,435

The carrying value of gross finance receivables at amortized cost represents principal and transaction costs, net of administration fees.

Finance receivables' maximum exposure and allowance for credit losses by stage as of March 31, 2023 are as follows:

Credit risk rating	Finance receivables by stage Allowance for credit losses			
	\$	%	\$	%
Stage 1	150,488,902	94.3 (2,	,932,030)	41.5
Stage 2	5,317,322	3.3 (1,	903,584)	26.9
Stage 3	3,868,860	2.4 (2,	235,834)	31.6
Total maximum exposure by stage	159,675,084	100.0 (7,	071,448)	100.0
Transactions costs	11,626,235			
Fees and other charges	396,064			
Allowance for credit losses	(7,071,448)			
Finance receivables - net	164,625,935			

Finance receivables' maximum exposure and allowance for credit losses by stage as of December 31, 2022 are as follows:

Finance receiva	bles by	Allowa	nce for
	stage	credi	t losses
\$	%	\$	%
169,066,978	94.3 (3	,471,899)	40.9
5,571,004	3.1 (2,	,091,359)	24.6
4,648,741	2.6 (2.	,929,157)	34.5
179,286,723	100.0 (8	,492,415)	100.0
13,535,803			
626,324			
(8,492,415)			
184,956,435			
	\$ 169,066,978 5,571,004 4,648,741 179,286,723 13,535,803 626,324 (8,492,415)	\$ % 169,066,978 94.3 (3 5,571,004 3.1 (2) 4.648,741 2.6 (2) 179,286,723 100.0 (8) 13,535,803 626,324 (8,492,415)	\$ % \$ 169,066,978 94.3 (3,471,899) 5,571,004 3.1 (2,091,359) 4.648,741 2.6 (2,929,157) 179,286,723 100.0 (8,492,415) 13,535,803 626,324 (8,492,415)

The fair value of collateral held as security for finance receivables range from 45% to 50% of its maximum exposure.

The changes in allowance for credit losses between January 1, 2023 to March 31, 2023 are as follows:

Allowance for credit losses, January 1, 2023	Stage 1 3,471,899	Stage 2 2,091,359	Stage 3 2,929,157	Total 8,492,415
Transfer				
From stage 1 to 2	(115,232)	115,232	-	-
From stage 2 to 1	926,343	(926,343)	-	-
From stage 2 to 3	-	(514,892)	514,892	-
From stage 3 to 2	-	196,601	(196,601)	-
Early termination	(116,604)	-	_	(116,604)
Change in PDs/EADs/LGDs	(1,234,376)	941,627	2,575,285	2,282,536
Provision for credit losses for the period	(539,869)	(187,775)	2,893,576	2,165,932
Less: Write-offs, net of recoveries plus collection charges	_	-	(3,586,899)	(3,586,899)
Allowance for credit losses, March 31, 2023	2,932,030	1,903,584	2,235,834	7,071,448

The changes in allowance for credit losses between January 1, 2022 to December 31, 2022 are as follows:

Allowance for credit losses, January 1, 2022	Stage 1 2,463,478	Stage 2 1,142,635	Stage 3 956,151	Total 4,562,264
Transfer				
From stage 1 to 2	(1,108,755)	1,108,755	-	-
From stage 2 to 1	218,627	(218,627)	-	-
From stage 2 to 3	-	(2,385,728)	2,385,728	-
From stage 3 to 2	-	9,758	(9,758)	-
Early termination	(464,211)	-	-	(464,211)
New finance receivables purchased, net	1,553,755	-	-	1,553,755
Change in PDs/EADs/LGDs	809,005	2,434,566	7,786,428	11,029,999
Provision for credit losses for the year	1,008,421	948,724	10,162,398	12,119,543
Less: Write-offs, net of recoveries plus collection charges	-	-	(8,189,392)	(8,189,392)
Allowance for credit losses, December 31, 2022	3,471,899	2,091,359	2,929,157	8,492,415

Change in PDs/EADs/LGDs, noted in above tables, included other qualitative factors as of the period ended March 31, 2023 and year ended December 31, 2022.

### 4. Derivative Financial Instrument

Partnership's derivative is an over-the-counter customized derivative transaction and is not exchange traded. The following table summarizes the notional amount and estimated fair value of the derivative financial instrument as at March 31, 2023:

	Mar 31, 2023		
	Notional	Fair Value Assets	Fair Value Liabilities
Interest rate swap contract	49,000,000		
Current portion		1,245,326	-
Non-current portion		553,689	-
Totals	49,000,000	1,799,015	-

The interest rate swap contract fixed the Company's interest rate on the securitization debt to 1.77% for the remainder of its duration in exchange for Company's interest rate based on the monthly rate for Canadian Dollar bankers acceptances (CAD-BA-CDOR or CDOR). The interest rate swap contract matures in December 2025.

The Company's exposure to IBOR Reform is limited to the CDOR. Regulators have recommended that markets start to adopt alternative risk-free rates. The derivative contract's CDOR rate will be replaced with a new applicable rate in advance of the cessation of CDOR at the end of June 2024.

The following table summarizes the notional amount and estimated fair value of the derivative financial instrument as at December 31, 2022:

	<b>Dec 31, 2022</b>		
	Notional	Fair Value Assets	Fair Value Liabilities
Interest rate swap contract	63,000,000		
Current portion		1,715,008	-
Non-current portion		1,169,213	-
Totals	63,000,000	2,884,221	-

# 5. Securitization Debt

Securitization debt represents funding secured by the finance receivables. For the three months ended March 31, 2023, the Partnerships did not securitize finance receivables and therefore, did not receive any securitization proceeds (twelve months ended 2022 – securitization proceeds of \$113.4 million with principal outstanding of \$112.9 million). Securitization debt is recorded at amortized cost using the effective interest method. Each tranche securitized under the facilities has a fixed rate of interest. The weighted average interest rate on the securitization debt as at March 31, 2023 is 5.30%.

The securitization transaction does not qualify for de-recognition under IFRS due to the fact that the Partnerships retain exposure to prepayment risk and certain credit loss risk. As such, net proceeds received upon securitization are recognized as securitization debt on the statement of financial position and the related finance receivables continue to be recognized as assets. In order to protect against the prepayment and credit loss risks, the securitizers maintain a cash holdback account which is held in reserve for the Partnerships. The securitizers have recourse to draw down on the cash holdback for any obligor defaults experienced in the securitized portfolio and reduce their exposure to potential credit losses. The cash holdback is offset against securitization debt on the statement of financial position. Additionally, as further protection against prepayment and credit loss risks, the securitizers also have an overcollateralization component to every securitization transaction. As a result, the securitizers have recourse against 100% of the collateral, however they fund less than 100% of the finance receivables.

Pursuant to the securitization agreements, the securitizers appointed CCMI as the servicer of all retail sales/loan contracts securitized by the Partnerships. The Partnerships, the Company and CCMI are subject to certain financial covenants under the securitization facilities, including minimum tangible net worth requirements, all of which were in compliance during the period.

In accordance with the securitization agreements, the Partnerships transfer all of their rights, title and interest in the securitized finance receivables to the securitizers and must remit all scheduled or received principal and interest payments to the securitizers. Each securitization transaction has a fixed maturity, interest rate and repayment schedule based on the underlying finance receivables. If the Partnerships fail to meet any covenants under the securitization agreements, the securitizers may take control of the finance receivables and assign a back-up servicer. Under this event, the Partnerships' obligation as it pertains to the securitization debt would be extinguished. As such, the total cash holdback and the finance receivables overcollateralization represent the Partnerships' maximum exposure to their securitized receivables. The securitization debt is non-recourse to the Partnerships.

The securitization debt activity and balance for the period ended March 31, 2023 and the year ended December 31, 2022 respectively, is broken down as follows:

	Mar 31, 2023	Dec 31, 2022
	\$	\$
Securitization debt, opening balance	162,804,653	126,970,398
Gross proceeds on securitization	-	113,446,870
Repayments to securitizers	(23,424,981)	(77,251,048)
Decrease (increase) in cash holdback, net of releases	3,223,341	(300,616)
Change in unamortized securitization costs	35,284	(60,951)
Securitization debt, ending balance	142,638,297	162,804,653

The securitization debt as at March 31, 2023 is net of cash reserve of \$7,073,535 (December 31, 2022 - \$10,296,876), which is held back by the funders in separate accounts. Securitization costs are capitalized and amortized into interest expense over the term of the related securitization agreement.

#### Securitization debt, gross

Outstanding payments, including principal and interest, contractually due under the securitization debt, as at March 31, 2023 and December 31, 2022 are outlined below. Management expects that a portion of the securitization debt will be repaid in full prior to the maturity date. Accordingly, the maturities in the table below are not a forecast of future cash payments.

	Mar 31, 2023	Dec 31, 2022
	\$	\$
Within one year	58,244,167	51,905,433
One to three years	68,187,450	77,155,766
Three to five years	27,033,402	43,621,658
Greater than five years	7,507,599	11,566,037
Securitization debt, gross	160,972,618	184,248,894
Less: Unearned interest and unamortized securitization costs	(18,334,321)	(21,444,241)
Securitization debt, ending balance	142,638,297	162,804,653

During January 2023, the funding facilities of CAR LP I entered into an Early Amortization Event. As a result, all of the customer collections are applied against the Securitization debt with the exception of certain operational expenses and a portion of the deferred purchase price.

# 6. Subordinated Debt

This debt is subordinated to the securitization debt of CAR LP I and is subject to the terms and conditions contained in the securitization debt agreement and other related agreements. It carries an interest rate of 9% per annum and the repayment of debt is tied to the excess cash flows generated by CAR LP I and is also subject to certain covenants. The lender has committed for a maximum amount of subordinated debt of \$35.2 million. In addition, there is a profit-sharing arrangement with the lender after the repayment in full of the subordinated debt. As of March 31, 2023 CAR LP I has not recognized a contingent liability for profit sharing.

The subordinated debt activity and balance for the period ended March 31, 2023 and the year ended December 31, 2022 respectively, are broken down as follows:

	Mar 31, 2023	Dec 31, 2022
	\$	\$
Subordinated debt, opening balance	18,054,207	14,968,599
Gross proceeds on subordinated debt	-	7,942,825
Repayments on subordinated debt	(353,622)	(4,857,217)
Subordinated debt, ending balance	17,700,585	18,054,207

During January 2023, the funding facilities of CAR LP I entered into an Early Amortization Event. As a result, all of the customer collections are applied against the Securitization debt with the exception of certain operational expenses and a portion of the deferred purchase price.

# 7. Share Capital

#### a) Authorized and Issued

The Company is authorized to issue an unlimited number of common shares. Issued and outstanding common shares are summarized below:

	Shares	Amount (\$)
Ending balance, December 31, 2021	97,266,667	12,044,486
Ending balance, March 31, 2022	97,266,667	12,044,486
Ending balance, December 31, 2022	97,266,667	12,044,486
Ending balance, March 31, 2023	97,266,667	12,044,486

# b) Stock Options and Warrants

Issued and outstanding stock options as at March 31, 2023 were 7,150,000. The Company granted 2,550,000 stock options to directors and officers on September 24, 2021, at an exercise price of \$0.20 each, of which 637,500 vested immediately and 637,500 vested during the quarter ended September 30, 2022. The fair value of options vested was recorded in earnings during the respective quarters as stock-based compensation expense. The remaining 1,275,000 stock options will vest over the next two years. The stock options expire five years from the grant date.

Issued and outstanding stock warrants as at March 31, 2023 were 5,625,000. These were issued during the quarter ended September 30, 2021, to the subscribers of the private placement. These warrants can be exercised (one warrant for one common share) at any time during three years from the date of issue at a price of \$0.20 per share. 2,197,000 stock warrants, granted at the time of rights offering in March 2019, were not exercised and therefore expired on March 26, 2022.

# c) Dividends

In February 2023, the Company announced that it has temporarily suspended the payment of quarterly dividends to its shareholders. This decision was made by the Board in light of the strategic review being conducted by a special committee ("Independent Committee"), comprised of independent members of the Board of Directors of the Company, and given the current uncertain macroeconomic environment.

On March 22, 2022 the Company's Board of Directors declared a quarterly cash dividend of \$0.0025 per common share of the Company that was paid on May 2, 2022 to holders of Common Shares of record on April 15, 2022.

# 8. Non-Controlling Interest

A breakdown of the non-controlling interest ("NCI") on the statement of financial position as of March 31, 2023 is as follows:

	CAL LP	ACC LP III	CAR LP I	Total NCI
Equity invested by third parties in partnerships	807,099	1,428,010	1,250,010	3,485,119
Non-controlling portion of retained earnings (deficit)	61,953	235,772	(551,626)	(253,901)
Non-controlling portion of current period income	(18,127)	43,587	(74,373)	(48,913)
(loss)				
Non-controlling portion of distributions	(131,314)	(640,074)	(45,014)	(816,402)
Total non-controlling interest	719,611	1,067,295	578,997	2,365,903

A breakdown of the non-controlling interest on the statement of financial position as of December 31, 2022 is as follows:

	CAL LP	ACC LP III	CAR LP I	Total NCI
Equity invested by third parties in partnerships	807,099	1,428,010	2,500,010	4,735,119
Non-controlling portion of retained earnings (deficit)	260,951	(11,338)	(568,825)	(319,212)
Non-controlling portion of 2022 income (loss)	(198,998)	247,110	(30,268)	17,844
Non-controlling portion of distributions	(131,314)	(640,074)	(45,014)	(816,402)
Repurchase of equity invested by third parties in	-	-	(1,046,283)	(1,046,283)
partnership				
Premium paid on above repurchase of equity	-	-	(156,250)	(156,250)
Total non-controlling interest	737,738	1,023,708	653,370	2,414,816

On June 30, 2022 CAR LP I repurchased for cancellation 1,250 of its outstanding partnership units held by certain of its limited partners, for an aggregate price of \$1,875,000. As a result of the repurchase for cancellation, the Company's ownership of CAR LP I partnership units increased from 60% to 75%, and CCMI's ownership of CAR LP I partnership units increased from 20% to 25%.

The table below summarizes the financial information for each of the Partnerships where the Company holds its investments along with Non-controlling interest's ownership percentage in each of these partnerships as of March 31, 2023.

As at and for the period ended March 31, 2023	CAL LP	ACC LP III	CAR LP I
	(\$)	(\$)	(\$)
Non-controlling ownership percentage	15%	40%	25%
Total assets	83,976,290	17,889,297	76,342,536
Total liabilities Net Assets	79,062,575	14,921,894	74,997,782
	4,913,715	2,967,403	1,344,754
Total income Financial expenses Operating expenses	2,608,595	513,939	1,291,377
	2,745,363	350,093	1,654,709
	27,648	15,594	41,240
Net (loss) income	(164,416)	148,252	(404,572)
Operating cash flows Financing cash flows	8,843,763	2,807,150	8,639,006
	(8,937,483)	(2,830,071)	(8,787,708)
Decrease in cash flows	(93,719)	(22,921)	(148,702)

The table below summarizes the financial information for each of the Partnerships where the Company holds its investments along with Non-controlling interest's ownership percentage in each of these partnerships as of December 31, 2022.

As at and for the year ended December 31, 2022	CAL LP (\$)	ACC LP III (\$)	CAR LP I (\$)
Non-controlling ownership percentage	15%	40%	25%
Total assets	92,903,253	20,670,743	85,108,265
Total liabilities	87,825,122	17,851,592	83,358,761
Net Assets	5,078,131	2,819,151	1,749,504
Total income Financial expenses Operating expenses	6,953,867 8,650,525 108,310	3,186,139 2,269,558 76,071	12,096,561 11,039,487 1,567,800
Net (loss) income	(1,804,968)	840,510	(510,726)
Operating cash flows Financing cash flows	(46,921,401) 48,276,672	19,309,787 (20,099,315)	(8,858,042) 6,787,451
Increase (decrease) in cash flows	1,355,271	(789,528)	(2,070,591)

# 9. Earnings or Loss Per Share

Earnings per share for the three months ended March 31, 2023 and 2022 were calculated based on the following:

	For the three	For the three months ended	
	Mar 31, 2023	Mar 31, 2022	
(Loss) income attributable to shareholders (\$)	(336,112)	422,460	
Weighted average shares outstanding – basic	97,266,667	97,266,667	
Earnings or loss per share – basic (\$)	0.00	0.00	
(Loss) income attributable to shareholders (\$)	(336,112)	422,460	
Weighted average shares outstanding – diluted	97,266,667	99,692,830	
Earnings or loss per share – diluted (\$)	0.00	0.00	

The diluted weighted average shares outstanding for the year ended March 31, 2023 presented above excluded the effect of stock options and warrants issued and outstanding as they were considered antidilutive.

# 10. Capital Management

Company's capital is comprised of equity, securitization debt and subordinated debt. The Company's objectives when managing capital are to safeguard the Company's ability to continue and to maintain a flexible capital structure which optimizes the costs of capital at an acceptable risk. The company has securitization funding facilities with its existing third party lenders for up to \$165 million, together with a subordinated debt commitment of \$35.2 million, bringing the total funding availability to \$200.2 million. As at March 31, 2023, \$83.0 million of funding remains available for utilization by the Partnerships through these funding facilities.

The Company manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Company may attempt to issue new shares, issue new debt, acquire or dispose of assets or adjust the amount of cash.

In order to facilitate the management of its capital requirements, the Company prepares expenditure budgets that are updated as necessary depending on various factors, including successful capital deployment and general industry conditions.

The Company expects its current capital resources will be sufficient to carry its operations beyond its current fiscal year.

# 11. Financial Instruments and Risk Management

In the normal course of business, the Company is exposed to certain risks and uncertainties, and manages them as follows:

Liquidity Risk

Liquidity risk is the risk that the Company cannot meet its financial obligations associated with financial liabilities in full. The primary source of liquidity for the Company is from cash raised from funding facilities, which is used to finance working capital requirements and to meet the Company's financial obligations associated with financial liabilities. The Partnerships' financial obligations related to the finance receivables are non-recourse to the Company.

The primary source of liquidity for the Partnerships is cash flows from the collection of finance receivables. As at

March 31, 2023, the undiscounted cash flows arising from the finance receivables, excluding transaction costs, are as follows:

	Within 1	1 to 3 years	3 to 5 years	Greater than	Undetermined	Total
	year			5 years		
Finance receivables	55,189,143	93,488,927	65,884,673	16,597,539	-	231,160,282
Derivative financial instrument	1,649,297	1,150,171	208,120	1,201	-	3,008,789
_	56,838,440	94,639,098	66,092,793	16,598,740	-	234,169,071

These cash flows are considered to be sufficient to cover the Partnerships' financial obligations for the same periods as follows:

	Within 1 year	1 to 3 years	3 to 5 years	Greater than 5 years	Undetermined	Total
Securitization debt <sup>[1]</sup> Subordinated debt Deferred purchase price	50,511,811 - 2,269,682	68,187,450 3,945,673	27,033,402 751,961	7,507,599 - 27,058	17,700,585	153,240,262 17,700,585 6,994,374
payable Accounts payable and accrued liabilities	868,738	-	-	-	-	868,738
	53,650,231	72,133,123	27,785,363	7,534,657	17,700,585	178,803,959

<sup>[1]</sup> Securitization debt obligation within 1 year excludes \$7.7 million that was settled with the securitizers subsequent to March 31, 2023 from the cash on hand with the Partnerships' as at March 31, 2023.

The notional amount of derivative financial instrument is \$49 million, and it is used to economically hedge the floating interest rate risk related to securitization debt. The maturity of the notional amount closely aligns to the securitization debt. The amounts under derivative contract are settled on a net basis each month.

The amounts reported for finance receivables and securitization debt are based on contractual maturities. However, the finance receivables may become subject to losses and prepayments in which case, the cash flows shown above will not be realized. The repayments for subordinated debt are based on the excess cash flows generated by CAR LP I and therefore, the time period for these cash flows cannot be reasonably determined. These cash flows do not consider the potential impact of lock-up trigger events which can occur when loss ratios and delinquency rates, as defined in the securitization agreements, are above certain thresholds. Further, the securitization debt may be due earlier if the corresponding finance receivables run-off sooner. Accordingly, the maturities and amounts in the tables above are not a forecast of future cash flows.

#### Credit Risk

Credit risk arises from the possibility that obligors may be unable to fulfill their commitments. For a financial asset, this is typically the gross carrying amount, net of any amounts offset and any impairment losses. Credit risk has a significant impact on finance receivables. The underlying obligors to the finance receivables typically would not be approved for financing at prime rates. These customers may have had poor or inadequate credit history or may be purchasing a vehicle that does not meet prime auto lending guidelines.

The performance of the finance receivables depends on a number of factors, including general economic conditions, unemployment levels, and the circumstances of individual obligors. The maximum exposure to the finance receivables is represented by the carrying amount thereof. Although credit risk has a significant impact on retail receivables, it is mitigated by the Partnerships having a first priority perfected security interest in the related financed vehicles. In the case of obligor defaults, the value of the repossessed collateral provides a source of protection. Every reasonable effort is made to follow-up on delinquent accounts and to keep accounts current and repossession is

considered only as a last resort. Refer to note 3 for details on past due accounts as of March 31, 2023. As repossessed vehicles are sold, the proceeds are applied to the amount owing on the account. As such, the Partnerships are also exposed to fluctuations in used vehicle prices.

As a result of the current economic environment of higher inflation and higher benchmark interest, a measurement uncertainty exists with respect to provision for credit losses, as described in note 2 under *Use of estimates and judgments*. The Company has addressed this by closely monitoring the performance of its portfolio, including delinquency ratio, payment deferrals sought and granted, and other criteria. These performance metrics, including their impact, have been leveraged to overlay an additional amount of ECL for receivables.

The finance receivables have no significant concentration of credit risk due to the fact that they are made up of a pool of receivables, with no individual receivable having a significant balance in relation to the outstanding portfolio balance. In addition, the receivables are geographically dispersed throughout Canada, the underlying collateral consists of varying vehicle makes, models and types, the underlying obligors of the receivables have varying credit ratings, and the receivables have varying interest rates and terms.

#### Market Risk

Market risk is the risk that changes in market prices will have an effect on future cash flows associated with financial instruments. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk.

Interest rate risk is the risk that changes in market interest rates may have an effect on the cash flows associated with some financial instruments, known as interest rate cash flow risk, or on the fair value of other financial instruments, known as interest rate price risk. The finance receivables are subject to fixed interest rates and are carried at amortized cost, such that there is no re-measurement of carrying amount as market interest rates fluctuate. Subordinate debt is subject to fixed rates of interest and carried at amortized cost. Securitization debt is also subject to fixed rates of interest, charged by a lender or converted from floating to fixed through an interest rate swap, for each tranche securitized. CAR LP I's interest rate swap is an agreement with counterparty to receive a floating rate of interest in return for the CAR LP I paying a fixed rate of interest, based upon a notional balance. CAR LP I enters into interest rate swap contracts to convert floating-rate debt to fixed rate debt to match the characteristics of its finance receivables. As the interest rate swap economically hedges the majority of the securitization debt, any change in the interest rates will have an insignificant impact on the profit or loss of the CAR LP I.

Currency risk is the risk that changes in foreign exchange rates may have an effect on future cash flows associated with financial instruments. The Company does not have any financial instruments denominated in a foreign currency and therefore is not exposed to currency risk.

Other price risk is the risk that changes in market prices, including commodity or equity prices, will have an effect on future cash flows associated with financial instruments. The cash flows associated with financial instruments of the Company are exposed to other price risk to the extent of fluctuations in used vehicle prices which impacts the recovery on repossessed vehicle sales.

#### Counterparty Risk

The Company and Partnerships are exposed to counterparty risk through their relationship with CCMI. CCMI is responsible for presenting retail sales/loan contracts to the Partnerships that meet the Company's investment criteria. There is a risk that CCMI may not be able to present contracts that are acceptable to the Company and the Partnerships would have to find a new source of originations. Further, CCMI is responsible for servicing the Partnerships retail sales/loan contracts and there is a risk that CCMI may not be able to service the contracts in the future. CAL LP has a standby backup servicer and it can be used for ACC LP III if this were to occur. CAR LP I also has a standby backup servicer.

Fair Values

The following table summarizes the fair value of the Company's financial instruments as of March 31, 2023:

Fair Value Level	(4)	(4)	(CV) - (FV) (\$)
	(+)	(-)	
1	10,302,219	10,302,219	-
2	951,493	951,493	-
2	1,799,015	1,799,015	-
3	164,625,935	158,365,337	6,260,598
	177,678,662	171,418,064	6,260,598
2	868,738	868,738	-
		•	
3	6,985,253	6,985,253	-
3	142,638,297	139,227,300	3,410,998
3	17,700,585	15,838,878	1,861,707
	168,192,873	162,920,169	5,272,705
	1 2 2 3 3 3 3	Level     (\$)       1     10,302,219       2     951,493       2     1,799,015       3     164,625,935       177,678,662       2     868,738       3     6,985,253       3     142,638,297       3     17,700,585	1 10,302,219 10,302,219 2 951,493 951,493 2 1,799,015 1,799,015 3 164,625,935 158,365,337 177,678,662 171,418,064 2 868,738 868,738 3 6,985,253 6,985,253 3 142,638,297 139,227,300 3 17,700,585 15,838,878

The following table summarizes the fair value of the Company's financial instruments as of December 31, 2022:

	Fair Value Level	Carrying Value (CV) (\$)	Fair Value (FV) (\$)	(CV) - (FV) (\$)
Financial assets		· ·		
Cash	1	10,675,684	10,675,684	-
Other assets	2	626,017	626,017	-
Derivative financial instrument	2	2,884,221	2,884,221	-
Finance receivables - net	3	184,956,435	177,035,627	7,920,808
Total financial assets		199,142,357	191,221,549	7,920,808
Financial liabilities				
Accounts payable and accrued	2	660,712	660,712	-
liabilities				
Deferred purchase price payable	3	7,645,949	7,645,949	-
Securitization debt	3	162,804,653	158,121,620	4,683,033
Subordinate debt	3	18,054,207	16,044,045	2,010,162
Total financial liabilities		189,165,521	182,472,326	6,693,195

In measuring fair value, the Company uses various valuation methodologies and prioritizes the use of observable inputs. The use of observable and unobservable inputs and their significance in measuring fair value are reflected in the Company's fair value hierarchy assessment.

- Level 1 inputs include quoted prices for identical instruments and are the most observable.
- Level 2 inputs include quoted prices for similar instruments and observable inputs such as interest rates, currency exchange rates and yield curves.

• Level 3 - inputs include data not observable in the market and reflect management judgment about the assumptions market participants would use in pricing the instruments.

The Company reviews the inputs to the fair value measurements to ensure they are appropriately categorized within the fair value hierarchy. The valuation techniques used in estimating fair values are as follows:

- Cash, other assets, accounts payable and accrued liabilities The carrying value of these items equals fair value due to their short-term nature i.e. these are settled within 30 days or less.
- Finance receivables, securitization debt and subordinate debt Finance receivables, securitization debt and subordinate debt are measured at amortized cost and are subject to fixed rates of interest and have similar maturities. The fair value is calculated by discounting anticipated future cash flows at an appropriate risk weighted rate.
- Derivative financial instrument The instrument is measured at fair value which is calculated by discounting anticipated future cash flows at an appropriate risk weighted rate.
- Deferred purchase price payable The deferred purchase price payable is initially recognized by discounting anticipated future cash flows at an appropriate risk weighted rate and takes into consideration, estimated losses and prepayments; however, subsequently it is measured at amortized cost. The fair value on the reporting date is calculated by discounting anticipated future cash flows at an appropriate risk weighted rate and takes into consideration estimated losses and prepayments. As a result, the carrying value approximates the fair value.

# 12. Related Party Transactions

In the ordinary course of business, the Company invests in retail sales/loan contracts and enters into transactions with its related parties. If these transactions are eliminated upon consolidation, they are not disclosed as related party transactions. Transactions between the Company and its key management personnel also qualify as related party transactions. Related party balances and transactions are listed as follows:

	Mar 31, 2023 \$	Dec 31, 2022 \$
Assets		
Finance receivable - gross (note a)	171,697,383	193,448,850
Other assets (note b)	863,109	550,880
Liabilities		
Accounts payable and accrued liabilities (note c)	39,279	76,961
Deferred purchase price payable (note d)	6,985,253	7,645,949
	For the three	months ended
	Mar 31, 2023	Mar 31, 2022
	\$	\$
Expenses		
Management fees (note e)	38,276	38,798
General and administrative (note g)	-	273,460

The Company has related party relationships with the below entities.

• CCMI and ACC LP – CCMI is a limited partner in each of the Partnerships. The Partnerships each have an agreement with CCMI and ACC LP for the ongoing purchase of retail sales/loan contracts originated by CCMI which meet certain investment criteria established by the Company. Pursuant to these agreements, CCMI is responsible for providing ongoing portfolio and securitization facility administration services to the Partnerships. Accordingly, a portion of the purchase price is payable upfront, and a portion is deferred and payable over the life of the underlying retail sales/loan contracts. CCMI sells the contracts to the

Partnerships through ACC LP. CCMI and ACC LP are related to the Company as a result of significant common ownership. Refer to note 3 for further details.

• Harrison Equity Partners ("HEP") - HEP is a related party due to one of the directors of the Company owning and controlling HEP. HEP provided debt raising and capital formation services to CAR LP I during third quarter of 2021. HEP was paid a structuring fee of \$1,093,840 by CAR LP I for these services.

Balances and transactions the Partnerships have with these parties are as follows:

Note a) Amounts represent gross outstanding finance receivables purchased from ACC LP. During the period ended March 31, 2023, the Company did not acquire finance receivables from ACC LP (twelve months ended December 31, 2022 - acquired \$117.4 million of gross finance receivables including transaction costs).

Note b) Other assets includes amounts due from ACC LP and CCMI related to customer collections in the normal course which were settled subsequent to year end.

Note d) Amounts due to CCMI that are deferred and payable over the life of the underlying retail sales/loan contracts.

Note g) General and administrative expense of \$273,460 for the period ended March 31, 2022, represented the amortization of the structuring fee paid to HEP.

• LC Asset Management Corporation - The Company entered into a management agreement with LC Asset Management Corporation (the "Manager") dated July 1, 2016 to provide investment advice and manage the operations of the Company. The Company pays the Manager a fee of 1.25% annually of the Company's gross unconsolidated assets and a potential performance bonus subject to the financial performance of the Company. The Manager is related to the Company as a result of significant common ownership. Additionally, the Chief Executive Officer of the Company holds the same position for the Manager.

Following are the balances and transactions the Company had with the Manager:

Note c) Included in the balance was \$38,276 management fees payable to the Manager as of March 31, 2023 (December 31, 2022 - \$76,765).

Note e) Amounts represent management fees to the Manager incurred during the three months.

• Key management personnel - Key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the Company, directly or indirectly. The Company considers certain of its officers and directors to be key management personnel.