2022-2023
ANNUAL REPORT
FLVC BY THE NUMBERS

FLVC’S CENTRALIZED SHARED-SERVICES MODEL SAVES THE STATE OF FLORIDA MORE THAN $58 MILLION.

- $16 M SAVINGS FROM CENTRALIZED INTEGRATED LIBRARY SYSTEM (ILS)
- $2.2 M SAVED THROUGH GROUP LICENSING OF DISTANCE LEARNING-RELATED SOFTWARE
- $19.6 M SAVINGS FROM E-RESOURCES GROUP LICENSING
- $1.8 M SAVINGS FROM ANNUAL ILS SOFTWARE LICENSING
- $19 M SAVINGS FROM CENTRALIZED LICENSING OF E-RESOURCES

- $58 MILLION

40 PUBLIC COLLEGES & UNIVERSITIES
1 MILLION + PUBLIC POSTSECONDARY STUDENTS & FACULTY SERVED
150 + COLLEGE & UNIVERSITY CAMPUSES SUPPORTED
# TABLE OF CONTENTS

This report describes key activities and accomplishments by Florida Virtual Campus from July 1, 2022 to June 30, 2023.

<table>
<thead>
<tr>
<th>Page</th>
<th>Section</th>
</tr>
</thead>
<tbody>
<tr>
<td>ii</td>
<td>FLVC By the Numbers</td>
</tr>
<tr>
<td>02</td>
<td>From the Assistant Vice President</td>
</tr>
<tr>
<td>04</td>
<td>FLVC Overview</td>
</tr>
<tr>
<td>06</td>
<td>Library Services</td>
</tr>
<tr>
<td>16</td>
<td>Distance Learning &amp; Student Services</td>
</tr>
<tr>
<td>24</td>
<td>NWRDC &amp; FLVC Policy Board</td>
</tr>
<tr>
<td>25</td>
<td>Financial Overview</td>
</tr>
</tbody>
</table>
I am pleased to present this report detailing FLVC’s notable achievements on behalf of the state of Florida from July 2022 through June 2023. FLVC boasts an unparalleled record of delivering high-quality, cost-effective library, distance learning, and student academic advising programs and services to Florida's 40 public colleges and universities. Over one million higher education students, faculty, and staff use our services statewide. I am proud to report that FLVC’s shared-services model yielded substantial savings for the state of Florida, exceeding $58 million in FY 2022-23.

Several key projects took center stage this year. These include the ongoing refinement of our next-generation integrated library system, which was activated statewide in 2021. We also focused on optimizing cost and process efficiencies for the statewide portfolio of library e-resources managed by FLVC across all institutions. Work continued to enhance the centralized Catalog of public postsecondary online courses and degree programs, with a specific focus on addressing course and textbook affordability. Ensuring the security of FLVC’s network and its connectivity to each institution remains a priority.

FLVC enjoys a close partnership with the Florida Department of Education, collaborating on several large-scale projects aimed at benefiting Florida’s students. These projects include the development of a comprehensive and interactive credential registry for the entire state, the creation of a new online career planning and work-based learning system for K-12, and the establishment of a reverse transfer system for use by the state’s public colleges and universities.

FLVC’s commitment to delivering quality, cost-effective resources and services remains unwavering. Our dedication to efficiency, technological advancement, and collaboration has had a positive, lasting impact on Florida’s educational landscape for more than three decades. We look forward to continuing that commitment in 2023-24, helping to ensure the success of Florida’s 40 postsecondary institutions and their students, faculty, and staff.

TIM BROWN
Assistant Vice President for FSU ITS:
NWRDC & FLVC
FLVC’s centralized, shared-services model saved the state of Florida more than $58 million in 2022-23. This proven approach takes advantage of economies of scale, improves productivity by minimizing duplicated efforts, is flexible and agile, and optimizes service delivery.

Close collaboration with Florida’s Department of Education and K-20 education community enables FLVC to design and deliver statewide online academic services and resources that benefit all Florida learners, regardless of location.

FLVC staff hold leadership roles in numerous state and national educational organizations, providing input that helps shape programs and services that assist Florida’s institutions and their students.
Florida Virtual Campus (FLVC) plays a crucial role in our state's educational landscape, delivering a wide range of support services for all public postsecondary institutions within the Florida College System and the State University System. FLVC also collaborates with K-12 school districts and other partners in the education community to design and deliver quality, cost-effective services that help Florida's students succeed in school and life after graduation.

FLVC is divided into two main units: Library Services and Distance Learning & Student Services, both of which serve the diverse needs of students, parents, educators, and institutions across the state.
Library Services

FLVC’s Library Services division operates the integrated library system (ILS) used by all public college and university libraries in Florida — 40 institutions and more than 150 campus libraries statewide. This centralized, fully automated ILS provides all public postsecondary students, faculty, and staff with access to 16 million books and other physical materials, 35 million electronic resources (e-resources), and 1.35 million digital archive items.

The Library Services division also provides centralized access to Florida’s higher education library e-resources collection, negotiates e-resources licensing on behalf of institutions, and manages a statewide platform to host and access digitized library archival and cultural heritage content.

Distance Learning & Student Services

FLVC’s Distance Learning & Student Services (DLSS) division manages an array of academic advising, career readiness, distance learning, and educational tools and resources for students, educators, and administrators across Florida. These resources enable college and university staff to provide top-quality support to their students and faculties, and significantly enhance student and institutional access to online, centralized information whenever and wherever they need it.

The online tools and information for use by students and parents are delivered through the FloridaShines.org website and include the statewide Catalog of courses and degree programs, and the state’s official Transient Student Admissions Application (TSAA).
FLVC’s Library Services division plays a crucial role in supporting the academic libraries at Florida’s public colleges and universities. We offer a range of services and tools that contribute to the effective functioning of libraries and ensure that students and faculty have access to valuable resources for their academic pursuits.
FLVC’s integrated systems, discovery tools, and digitized content contribute to students’ academic success, and to the research capabilities of faculty and researchers statewide.

Key services provided by FLVC’s Library Services division include:

- The integrated library system (ILS) used by all public colleges and universities in Florida
- Centralized access to the statewide higher education library e-resources collection
- Negotiation of group licenses for e-resources on behalf of institutions
- A platform for public access to digitized library archival and cultural heritage content
- Facilitation and promotion of OER and open textbooks
- Statewide Help Desk support for all FLVC services, plus professional development and training opportunities for library staff

FLVC’s integrated systems, discovery tools, and digitized content contribute to students’ academic success, and to the research capabilities of faculty and researchers statewide.

Libraries are at the heart of the academy for Florida’s public colleges and universities, and FLVC Library Services provides essential resources and services that enable libraries to serve their campus communities in unique and innovative ways, all while providing exceptional cost savings and value.

The Integrated Library System used by all 40 state colleges and universities provides an unparalleled gateway to information by allowing students and faculty to simultaneously search the collections of all libraries across the State University System and Florida College System.

The collection of e-resources provided by FLVC ensures that students, faculty, and researchers have access to qualitative, authoritative, and current information across all areas of the curriculum. Additionally, FLVC’s support of platforms for digital archival and research information helps make valuable and unique Florida cultural heritage and other content searchable and discoverable on a global scale.

Professional development opportunities provided by FLVC enable librarians at all libraries to stay abreast of current and emerging trends in information and technology, while FLVC’s Help Desk staff ensure that all of the resources and services provided by FLVC are meeting our users’ needs.
Integrated Library System

FLVC operates the Integrated Library System (ILS) used by all public college and university libraries — 40 institutions and more than 150 campus libraries statewide. This system serves as a comprehensive solution for managing various aspects of library operations, such as cataloging, circulation, acquisitions, and more. It streamlines library processes and enhances the efficiency of institutional library staff.

FLVC's centralized ILS saves the state of Florida $16 million annually, compared to implementing the system individually at each institution. An additional $1.8 million is saved each year through centralized ILS software licensing.

From the ILS, college and university students can simultaneously search their home institution’s library collection and the library collections of all other public colleges and universities statewide. The ILS also provides robust back-office tools that enable institutional library staff to efficiently manage all aspects of their local collections.

July 2023 marked two years since FLVC activated a new, next-generation ILS based on Ex Libris’ Alma and Primo software platforms. That activation included the migration of millions of records from FLVC’s legacy ILS which had been in use for more than 15 years.

21 Million+

STUDENTS USED FLVC’S ILS TO PERFORM MORE THAN 21 MILLION SEARCHES FOR LIBRARY MATERIALS IN 2022-23.

$17.8 Million

FLVC’S CENTRALIZED ILS SAVED THE STATE OF FLORIDA $17.8 MILLION IN 2022-23.
During 2022-23, FLVC focused heavily on post-activation cleanup of ILS data, and on training and support of institutional library staff on the new ILS. Key ILS-related activities during this year included:

- Ongoing, post-activation cleanup of records and data in the ILS.
- More than 30 virtual site visits where FLVC met with institutional library staff to discuss new ILS features, answer questions, and identify training and support needs. Completion of virtual site visits is anticipated by August 2023.
- Creation of a dashboard of archived reports from the legacy ILS to retain transactions and other data that did not migrate to the new ILS.
- Continued addition of Google Analytics to Primo to provide enhanced reports and charts that assist FLVC and institutional libraries in managing library collections.
- Creation of 35 new analytic reports recommended by a working group comprised of institutional library staff.
- Integration of third-party resource sharing services into Alma to help streamline workflows for institutional library staff. Integration included FLINShareIT, a statewide resource sharing service which includes public and private academic libraries; and RapidILL, a worldwide interlibrary loan service for academic libraries to facilitate article and book chapter requests.

FLVC’S ILS provides public postsecondary students, faculty, and staff access to more than:

- **16 Million** books & physical materials
- **35 Million** e-resources
- **1.5 Million** digital archive items
Florida Public Postsecondary Integrated Library System

<table>
<thead>
<tr>
<th></th>
<th>Colleges</th>
<th>Universities</th>
<th>Total</th>
</tr>
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<tbody>
<tr>
<td>Bibliographic Records</td>
<td>6,065,516</td>
<td>20,344,603</td>
<td>26,410,119</td>
</tr>
<tr>
<td>Borrower Records</td>
<td>1,350,122</td>
<td>1,292,111</td>
<td>2,642,233</td>
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<tr>
<td>Holdings Records*</td>
<td>2,298,776</td>
<td>13,119,802</td>
<td>15,418,578</td>
</tr>
<tr>
<td>Item Records**</td>
<td>11,547,438</td>
<td>39,939,727</td>
<td>51,487,165</td>
</tr>
<tr>
<td>Loans/Circulation</td>
<td>234,394</td>
<td>617,097</td>
<td>851,491</td>
</tr>
</tbody>
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* Includes electronic collections + physical materials
** Includes electronic portfolios + physical materials

Statewide E-Resources Collection

Across all disciplines, students’ academic success relies on access to high-quality, scholarly e-resources. To that end, FLVC receives direct legislative funding to negotiate, acquire, and manage a statewide collection of information-rich e-resources for Florida’s public postsecondary institutions. This comprehensive collection plays an invaluable role in supporting student success and serves as a cornerstone of affordable education. The collection is developed and refined using an advisory process that includes representation from each institution, thereby ensuring quality and coverage of all academic disciplines.

By centralizing the licensing of e-resources in the statewide collection, FLVC saves the state of Florida $19 million per year, compared to decentralized licensing. Such cost savings are the result of FLVC’s continual negotiation with vendors and publishers to secure favorable pricing.

Licensing contracts for e-resources in the statewide collection follow the calendar year, ensuring that usage metrics align accordingly. From January to December 2022, college and university students, faculty, and staff used the statewide e-resources collection to perform more than 12.2 million searches and 6.5 million downloads.
E-Resources
Group Licensing

In addition to the statewide collection, FLVC negotiates e-resource licenses on behalf of institutions desiring additional resources for their respective students. This separate, opt-in, “group licensing” program enables FLVC to leverage its consortial relationship to negotiate substantial cost savings for interested libraries.

By negotiating e-resource licenses as a group, FLVC maximizes its consortial strength and bargaining power to achieve substantial cost savings that individual institutions might not be able to secure on their own.

During 2022-23, FLVC negotiated group licenses with 35 content providers for a record-breaking 589 subscriptions, surpassing all previous subscription numbers since the program’s inception. In total, FLVC saved institutions participating in the group licensing process more than $19.6 million compared to individual licensing costs.
OTHER KEY E-RESOURCES ACTIVITIES DURING 2022-23:

- Provisionally completed the implementation of OpenAthens, bringing to 38 the total number of institutions now using the service. OpenAthens enhances the discoverability of research material licensed for Florida's public college and university libraries and improves the cost-effective management of e-resources spending.

- Successfully negotiated an agreement that includes open access initiatives as part of the opt-in group licensing process.

- Usage statistics for colleges' local e-resources subscriptions were added to CELUS, an online tool for harvesting and analyzing e-resources usage statistics. State colleges use the data in CELUS when reporting metrics to governing bodies such as the Integrated Postsecondary Education Data System (IPEDS) and the Association of College & Research Libraries (ACRL).
## Digital Library Services

FLVC continued to manage and provide access to multiple statewide digital library collections during 2022-23, including:

### FLORIDA OPEN ACADEMIC LIBRARY

This online index provides a statewide, searchable database of digital archives and collections held by public postsecondary institutions, enabling student access to more than 1.5 million unique digital archive collection items and educational resources.

### FLORIDA ISLANDORA

Florida Islandora enables institutions to create digital collections and make them accessible to the public free of charge. The service supports more than 100,000 unique digital collections and archive items, with nearly 5,000 items added during 2022-23.

FLVC collaborated with libraries at each institution to test an upgraded version of Florida Islandora, planned for activation in 2023.

### FLORIDA ONLINE JOURNALS

Florida Online Journals ("Florida OJ") provides online public access to 50 journals published by institutions across the state in a variety of academic disciplines. Florida OJ was accessed nearly 600,000 times in 2022-23. FLVC successfully upgraded Florida OJ during this year, including enhanced security and long-term protection and preservation of journal articles.

Other notable digital services-related activities included:

- Preparation for a new journal, Science 2 Practice.
- Establishment of new Google Analytics data collection for digital services sites and related services.
Open Educational Resources (OER)

FLVC continues to facilitate and promote the adoption of OER and open textbooks throughout Florida, collaborating with institutions to align these resources with the state course numbering system and student learning outcomes.

OPEN FLORIDA (OPEN FL)

FLVC’s OPEN FL program provides quality, affordable access to higher education through OER using a consortium of participating Florida colleges and universities. The goal of OPEN FL is to create a community and infrastructure for OER development, proliferation, and research throughout the state. More than 250 college and university librarians participate in OPEN FL.

In May 2023, FLVC hosted its annual OER Summit, drawing more than 500 librarians, educators, and administrators from across the nation. The online event focused on aspects of OER beyond simply its affordability, exploring ways that OER positively benefit students, faculty, and institutions. The Summit featured state and national experts in OER and higher education, and highlighted tools and resources to help attendees implement and expand local OER programs.

STUDENT OPEN ACCESS RESOURCES (SOAR) REPOSITORY

FLVC operates SOAR, a statewide, web-based, searchable database of open educational resources curated by students, librarians, faculty, and staff from Florida College System (FCS) and State University System (SUS) institutions. This site reflects the efforts of the FCS and SUS to provide faculty and students with an easy-to-search database of OER to assist them in their educational endeavors. Over the past year, the OPEN FL community has grown SOAR to include over 100 OER for the ten highest dual enrollment general education core courses.
OTHER NOTABLE OER-RELATED ACTIVITIES IN 2022-23 INCLUDED:

- Collaborated with institutions to publish an OER Review Standards and Approval Rubric.
- Conducted “FL-OER-ishment” webinars for institutional OER professionals statewide. Webinar topics included enhancing student and campus engagement through OER, relationships between affordable resources and student success, and strategies for developing affordable courses.
- Launched the Cardiovascular Technology (CVT) Institute on OER, a yearlong, in-depth training and education program for CVT professionals across the nation.
- Collaborated with state and national OER experts and students to develop a Student Advocate Packet to help increase awareness of open educational resources on campuses.
- Began review and development of statewide OER faculty training.

Library Support and Training

FLVC’s statewide Help Desk provides phone, email, and live chat support for all its services. A sizable portion of that activity is in support of library-related services. In 2022-23, the Help Desk handled more than 7,500 requests for assistance from colleges and universities across the state.

FLVC joined with library consortia from around the nation for the Professional Development Alliance (PDA) to conduct or share more than 80 free, live, online professional development workshops for public college and university libraries in Florida.

HELP DESK CASES, 2022-23

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<tbody>
<tr>
<td>Library Services</td>
<td>4,280</td>
</tr>
<tr>
<td>DLSS</td>
<td>2,930</td>
</tr>
<tr>
<td>Other</td>
<td>381</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>7,591</strong></td>
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</table>
FLVC’s Distance Learning & Student Services (DLSS) division manages an array of educational services for students, educators, and administrators. These services enhance student and institutional access to online, centralized information whenever and wherever they need it.
The DLSS division plays a vital role in facilitating convenient, seamless access to educational resources—whether for high school students preparing for college, college students seeking a virtual learning path, educators in search of centralized information, or administrators seeking efficient tools. FLVC’s DLSS helps ensure that knowledge and support are just a click away.

Key services provided by FLVC’s Distance Learning & Student Services division include:

- FloridaShines.org, a robust website of free academic and advising resources for students, parents, and educators
- The centralized Catalog of online courses and degrees offered by Florida’s public postsecondary institutions
- Florida’s official Transient Student Admissions Application (TSAA)
- Statewide licensing & contract negotiation of distance learning-related software for Florida’s K-20 community
- Webinars & training on college readiness, admissions, and instructional design

During 2022-23, our DLSS division continued to develop services that advance higher education in Florida. Key among those efforts was our continued collaboration with the Florida College System and the Florida Department of Education on the Education Meets Opportunity Project (EMOP). We supported EMOP development by finalizing data loading specifications, harvesting FloridaShines Catalog data, providing data downloads from the Common Prerequisite Manual, and modernizing connections to the FloridaShines advising system. Additionally, we worked with the DOE and other stakeholders on designs for a reverse transfer portal system.

We expanded our outreach through “College 101” live webinars which educate high school students and parents about the college admissions process. We also licensed the statewide Xello career exploration platform in partnership with the DOE, and substantially grew the Instructional Designer Network to attract participants worldwide.

DLSS diligently monitored federal policies in online education, ensuring our institutions remain well-informed about changes in state authorization, distance learning definitions, and accreditation requirements.

In 2023-24, we will continue to deliver high-quality, cost-effective services for Florida’s public colleges and universities, and their more than one million students, faculty, and staff.
FloridaShines.org

The free online tools and information provided by FLVC for students and parents are delivered through FloridaShines.org, an information-rich website to help college and high school students succeed in school, earn a college degree, and embark on a rewarding career. More than 860,000 people visited FloridaShines.org in 2022-23.

Among the resources available from FloridaShines.org are the statewide Catalog of courses and degree programs, Common Prerequisite Manual, and the state’s official Transient Student Admissions Application (TSAA).

FloridaShines.org also provides access to tools and resources used by academic advisors, teachers, and distance learning staff at K-20 institutions across the state. These tools and resources enable local staff to provide top-quality support to their students and faculties.

860,000+
WEBSITE VISITS
MORE THAN 860,000 PEOPLE VISITED FLORIDASHINES.ORG IN 2022-23.

OTHER NOTABLE FLORIDASHINES.ORG-RELATED ACTIVITIES IN 2022-23:

- FLVC is finalizing its transition from Partner Login identity management software to Single Sign-On (SSO). This move enhances both security and access for all users, including students accessing FloridaShines advising functions, and staff from the Florida College System and State University System with access to current or future FLVC services such as the Common Prerequisite Manual. FLVC has transitioned 32 FCS and SUS institutions to SSO and is finalizing the work required to transition all remaining institutions.

- Collaboration continued between FLVC and Florida’s public colleges and universities to upgrade technology, moving from older EDI technology to a RESTful API platform. This effort will enable institutions to maintain and strengthen their connections to FloridaShines.
Statewide Catalog of Courses, Programs, and Institution Profiles

FLVC’s DLSS division manages the state’s official online Catalog of all programs and certificates available from Florida’s public colleges and universities. DLSS collaborated with numerous technical colleges and career centers statewide during 2022-23 to add their program information into the FloridaShines Catalog. Available 24/7 from FloridaShines.org, the Catalog is a convenient, one-stop resource for students to quickly and easily find the online courses they need to graduate on time.

From the Catalog, students can identify the online courses they need and begin the application process. The Catalog serves as an essential resource for college students wishing to augment their in-person schedules with online courses, those who prefer online instruction, college students desiring to take courses while at home during the summer, and for dual-enrolled high school students.

Per Florida Statute, FLVC serves as the official host for the statewide Catalog. FLVC’s DLSS division works closely with each institution to ensure its information is timely and accurate. For the 2022-2023 academic year, institutions reported more than 96,000 course sections available online.

Zero Textbook Cost Indicators

The FloridaShines Catalog includes designations for quality and high-quality courses, along with Zero Textbook Cost (ZTC) indicators that enable students to quickly and easily identify online courses that have no textbook costs, thereby helping them make informed decisions regarding total course costs when registering. As of July 2023, the ZTC indicator has been added to more than 2,500 course sections in the Catalog.

In addition to course listings, the FloridaShines Catalog features detailed profiles of every public college and university statewide, along with many technical colleges and centers. These profiles are vital resources for high school seniors and their parents during the college search process. The profiles include detailed information such as admissions requirements and deadlines, tuition and costs, programs and degrees offered, campus-specific information, student demographics, housing options, and much more.
In 2022-23, FLVC facilitated the creation of over 54,000 transient applications through FloridaShines.org. Total number of applications, and approved applications, both increased from the previous year.

FloridaShines.org is the official host for Florida's Transient Student Admissions Application (TSAA). The automated TSAA workflow streamlines the process for college and university students to request approval from their home institution to take a course at another institution, thereby enabling them to complete their degrees on time. The TSAA is particularly beneficial to students who need a course that their home institution does not offer, and for students desiring to take courses near their homes during the summer.

During 2022-23, FLVC facilitated the creation of over 54,000 TSAAs through FloridaShines.org. There was also an increase in total applications and approved applications from the previous year.

Collaboration, Partnership, and Advocacy

FLVC collaborates with education-related organizations to advance postsecondary learning in Florida, reduce student and institutional costs, and enrich the educational experience of all students. Such activity includes:

Statewide License and Contract Negotiation – FLVC negotiates group licenses and contracts on behalf of interested institutions at all levels of Florida education, helping them reduce costs and simplify procurement while addressing licensing concerns and requirements.
College 101

FLVC partnered with education groups across Florida in fall 2022 to present “College 101,” a series of free online webinars to educate high school students and parents on how to conduct an effective college search, complete their admissions applications and the Free Application for Federal Student Aid (FAFSA), and prepare for college.

Spanning four nights, College 101 attracted more than 3,700 individuals from across Florida.

Each night’s sessions featured institutional experts in admissions, financial aid, FAFSA, and college readiness who walked participants through each process and answered questions.

Florida Instructional Designer Network

FLVC continued to strengthen the Florida Instructional Designer Network (FL-IDN) during 2022-23.

The FL-IDN is a collaborative partnership between FLVC, the Florida College System, the State University System of Florida, and the Independent Colleges and Universities of Florida that offers eLearning professional development webinars for instructional designers, technologists, and other online learning professionals. The FL-IDN hosted 13 webinars during 2022-23, reaching more than 4,400 people worldwide. Membership in FL-IDN is free and currently totals more than 600 people.
Florida Quality Matters Consortium

The Florida Quality Matters Consortium (FLQMC) promotes a culture of quality and support of student success among Florida’s institutions through collaboration and resource sharing. FLQMC works to improve the quality of courses and learning experiences for students in online and blended courses. Toward that goal, FLVC’s DLSS division negotiated statewide, shared licensing and preferred pricing for the Quality Matters system, enabling institutions to reduce quality improvement program costs. For 2022-23, the centralized, negotiated licensing of Quality Matters services by FLVC saved Florida’s institutions more than $100,000 compared to individual institutional licensing.

Statewide License and Contract Negotiation

FLVC negotiates group licenses and contracts for learning management and distance learning-related software on behalf of interested institutions at all levels of Florida education. This process reduces costs and simplifies procurement for participating institutions, while addressing licensing concerns and requirements prioritized by the state’s public colleges and universities. As a direct result of these activities, FLVC saved the state of Florida more than $2.2 million in 2022-23, compared to the licensing costs for individual institutions and K-12 districts.
Education Meets Opportunity Platform (EMOP) Project, HB 1507

FLVC has been working with the Florida Department of Education and statewide stakeholders since August 2021 on the Education Meets Opportunity Platform (EMOP) credentials project, which will develop a comprehensive and interactive credential registry for the state. The programs provided to the FloridaShines Catalog by each institution will play a significant part in this statewide effort.

FLVC is providing program information to Credential Engine to be used in the EMOP platform. FLVC has completed platform development that enables institutions to upload their 2022-23 program data with new field requirements and validation processes. FLVC continues to work alongside statewide stakeholders on the EMOP’s development and refinement. Collection of FY 2023-24 program data will begin in fall 2023. Full integration of the EMOP platform is anticipated for spring 2024.

Xello: Florida’s New Online Career Planning and Work-Based Learning System

The Florida Department of Education announced a contract – being managed by FLVC – for a new K-12 online career planning and work-based learning system from software vendor Xello. FLVC is actively working with the DOE and Xello on the creation, integration, and implementation of this new career tool.

Beginning fall 2023, all districts will have access, at no cost, to a full suite of K-12 tools for career exploration and planning, as well as work-based learning coordination, to support the delivery of on-the-job training, pre-apprenticeship, and internship opportunities.

Reverse Transfer System

The FY 2023-24 Florida College System and State University System Legislative Budget Requests approved funding for a statewide computer-assisted system to implement the reverse transfer provision of s.1007.23(9), F.S. FLVC has been tasked with the creation and implementation of this reverse transfer system for use by all FCS and SUS institutions. The system will provide the ability for universities to identify eligible students, assist in communication and notification between FCS and SUS institutions, and provide aggregate reporting. FLVC is in the beginning stages of development and has been actively working with this project’s many stakeholders.
Florida Virtual Campus is managed by FSU’s Northwest Regional Data Center, and both organizations are governed by a Policy Board. The Board is comprised of representatives from cohort groups, including K-12, City/County/Local Governments, Contract Management Customers, and NWRDC major customers. Additionally, the programs and services provided by FLVC are shaped through advisement from two Members Councils which are comprised of representatives from each of Florida’s 40 public colleges and universities.

**NWRDC & FLVC**

**POLICY BOARD**

Gene Kovacs  
Policy Board Chair  
*Florida Board of Governors*

Sandra Stevens  
Vice Chair  
*City of Boca Raton*

Dr. Jesus Arias  
Non-voting Affiliate Member  
*Florida International University*

Dr. Rick Burnette  
*Florida State University*

Paul Chafin  
*Florida Department of Health*

April Edwards  
*Florida Department of Highway Safety and Motor Vehicles*

Dr. Gale Etschmaier  
*Florida State University*

Robert Fuselier  
*Florida State University*

James Grant  
*State of Florida*

Jimmie Harrell  
*Florida Department of Revenue*

Dr. Andre Smith  
*Florida Department of Education*

Josh Strigle  
*College of Central Florida*

Morgan Tracey  
*Seminole State College*
FINANCIAL OVERVIEW
Fiscal Year 2022-2023 Budget by Category

FSU Administrative Overhead
$1,179,060

Personnel
$8,415,011

E-Resources
$6,853,316

ILS
$1,431,700

Library Services
$814,944

DLSS
$167,593

Facilities
$797,506

IT
$1,101,260

Reserve Funding
$5,515,068

General Operations
$152,432

Carry-Forward Projects
$2,919,297

TOTAL BUDGET:
$29,347,187