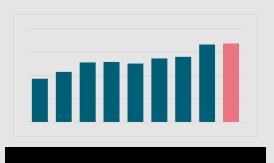




5 YEARS SINCE IPO...



120% ARR **GROWTH**



73,000+ USERS



Certified Vault

VIRTUAL CABINET

SmartVault 1

DOCDOWN

WORKIRO

QUOTERS

HELLOPLAN

2 → **7 PRODUCTS**



3X TAM



34% OF TOP 100 UK FIRMS





REGISTERED COLLABORATORS

3.1 million

CLIENT DATA HELD

>4 petabytes

(>750million x Complete Works of Shakespeare)

UNIQUE DOCUMENTS

1 billion

DIGITAL SIGNATURES

3 million

(last 12 months)

SIGNIFICANT SCALE SERVING THE PROFESSIONAL AND FINANCIAL SERVICES INDUSTRY

Instrumental to a material component of US and UK tax-take





2021 announced target

To at least double ARR within 5 years

AMBITIOUS PLANS

FOR THE LONG TERM

ARR

Sustained double-digit growth

MARGINS

Re-investment in growth.

30%+ EBITDA margin at maturity

CASH

Broadly neutral operating cashflow near term moving to significant cash generation



AGENDA

Session 1

Overview

The markets we serve

SmartVault

Virtual Cabinet

Q&A

Session 2

Workiro

CertifiedVault

Our people and culture

Our ambition

Q&A







TODAY'S OPERATING UPDATE

Further progress on execution of growth strategy









DOCDOWN

QUOTERS







OUR MISSION IS TO BUILD SOFTWARE TO MAKE PEOPLE PRODUCTIVE AND HAPPY



SIGNIFICANT SHAREHOLDER RETURNS THROUGH HIGH QUALITY, COMPOUNDING RECURRING REVENUE GROWTH

PREDICTABLE

Data-driven customer insights

Growing subscription revenue provides a **solid foundation** for mid- to long-term growth

High LTVs and product investment roadmap give **pathway to cash positivity** and high profitability

SCALABLE

Team and cloud infrastructure supporting clients in **\$bn markets**

Favourable cashflow and working capital cycles de-risks investment for future growth

High gross margins across growing portfolio

VALUABLE

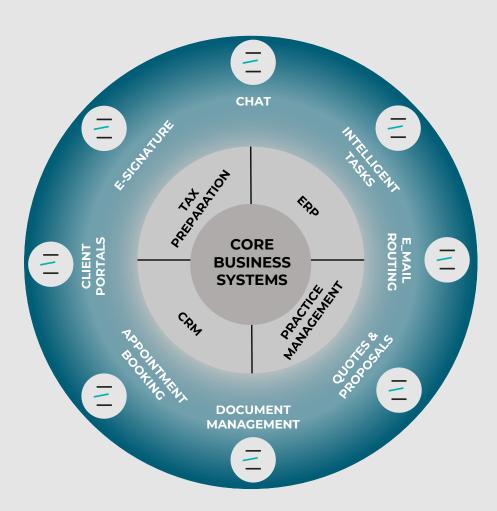
Customer cashflows have **annuity characteristics**

Revenue multiples are a proxy for DCF and free cashflow at maturity

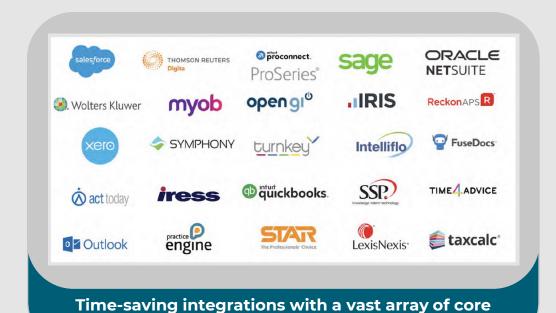
Strategic value - typical multiples exceed 7x ARR







PRODUCTIVITY LAYER TO CORE BUSINESS APPLICATIONS



business systems for professional and financial services

IMPROVING PRODUCTIVITY ACROSS THE WORKING DAY



ESTABLISHED PRODUCTS

SmartVault 1

☐ VIRTUAL**CABINET**

- document and workflow management, client portals & digital signatures
- SME to enterprise professional services clients
- cloud, hosted, mobile & on-premise variants
- UK, US and ANZ

EMERGING PRODUCTS

WORKIRO

- next-gen document management, tasks, signatures and chat
- SME to enterprise clients across industries
- deeply integrated into ERP

Certified Vault 1

- secure custody of digital collateral and chattel paper
- clients are secured lenders and borrowers in asset finance

NEW TECHNOLOGIES

DOC **DOWN**

 automated digital form-fill and template creation

QUOTERS

 automated professional quotes and proposals

HELLOPLAN

 professional meeting scheduling and management







CHALLENGES COMMON TO OUR CLIENTS



SERVICE

Delivering a consistently **excellent client experience**



OPTIMISATION

Making the most of the time of **valuable knowledge workers**



REGULATION

Navigating the challenges of a constantly evolving and tightening regulatory landscape



SECURITY

Protecting valuable client and proprietary data and documents

79%

Accounting firms expecting to be more efficient due to technology over the next 10 years#



ESTABLISHED IN LARGE AND ATTRACTIVE MARKETS







SUBSET:
US SME
ACCOUNTING
£200m
ARR



TAILWINDS FROM COMPELLING MARKET DRIVERS

DIGITAL TRANSFORMATION

Typical medium-sized firms can improve profit by 10%+ by improving document control and workflow efficiency.*

67% of accountants expect **the cloud** to change their role in the next 10 years.#

PRIVACY LEGISLATION

Relentless proliferation of international and state-based **privacy regulation**.

68% of firms concerned about impact of regulation.#

MOBILITY

Global acceleration of work-fromanywhere

CYBER SECURITY

17.5% annual increase in corporate data security spend.

89% of accountants# consider an understanding of digital / cloud technology to be **critical to their future**.

ESG

Global drive to reduce paper use and associated storage cost

Heightened **governance** requirements require tools to comply

RECESSION RESILIENCE

Infrastructural products and generally resilient end market

^{*} Management estimates

^{# &}quot;The accountant of tomorrow" – Thomson Reuters

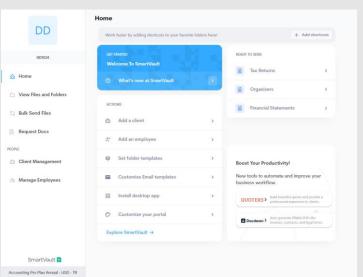


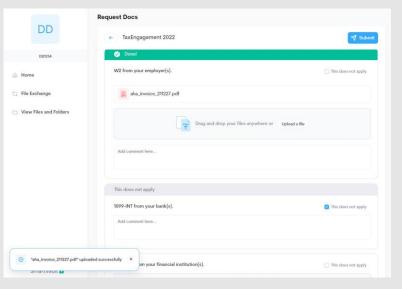


OVERVIEW



Cloud document management and workflow for SME accounting firms









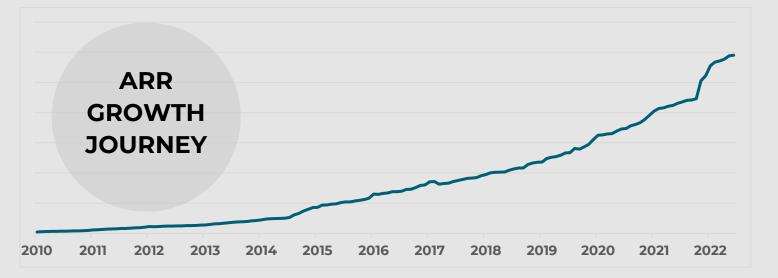








DocuSign[®]



ARR

\$12.2m

(Aug 2022)

NRR

100.7%

(H1 2022)

USERS

30,134

(Aug 2022)

CUSTOMERS

6,655

(June 2022)



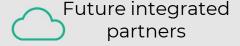
TARGETING WELL-DEFINED CUSTOMERS THROUGH PARTNERS AND INTEGRATIONS







Right Netw>rks®



PARTNER

Tax preparation, practice management and small business accounting software Practice management, tax and financial statements preparation software Accounting hosting platform and IT outsourcing

Tax preparation or practice management software

TYPICAL CUSTOMER

Small to medium sized tax and accountancy practices and SMBs.

Small to medium sized accountancy practice

Small to medium sized tax and accountancy practices and SMBs

Small to medium sized tax and accountancy practices

PRINCIPAL TERRITORY

USA

UK

USA

Principally USA

ESTIMATED MARKET SIZE

c.200,000 users

c. 15,000 users

c. 8,000 accounting firms and 60,000 SMBs

Substantial installed base

NATURE OF RELATIONSHIP

Integrated referral partner

Value-added reseller

Value-added reseller

Integrated referral / reseller



^a management estimate



SCALABLE CUSTOMER ACQUISITION



CONVERT

SCHEDULE A DEMO

ENGAGE

A

Stop Chasing Clients for Documents

See how using Liscio and SmartVault together will bring back the joy into your practice.



Offering More Specialized Services

How to balance and offer more specialized services to your clients



Managing Change

Join Carl Reader, chairman at D&T Chartered Accountants, as he gives you tips for implementing



Practice Priorities for Accountants

Join Majors Accounts, MoneyPad and Accounting 4 Everything



Create Profitable
Advisory Services

Learn how to transform your firm into a profitable advisory practice.

25,000 live leads

Over 250 unique content assets



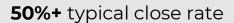
Seamless and Secure Client Onboarding SmartVault join forces with Ignition and TaxAssist

NURTURE



.....

Highly automated process



4:1

LTV:CAC ratio

18 months

Typical CAC payback

6 weeks

Typical conversion from nurture

4 users

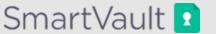
Average new account size

\$400 ARPU



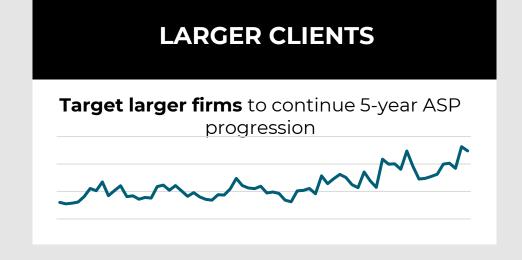


GROWTH STRATEGY EXECUTION



CONTINUED CUSTOMER ACQUISITION

Investment in well-understood existing channels backed by **strong LTV:CAC ratios**



NEW CHANNELS

Build on relationships with **valuable partners** in the ecosystem (cloud platform providers, tax software OEMs, franchise networks etc)

EXPANSION

Capitalise on DocDown and Quoters integrations. c. **20% ARPU improvement** at 50% adoption

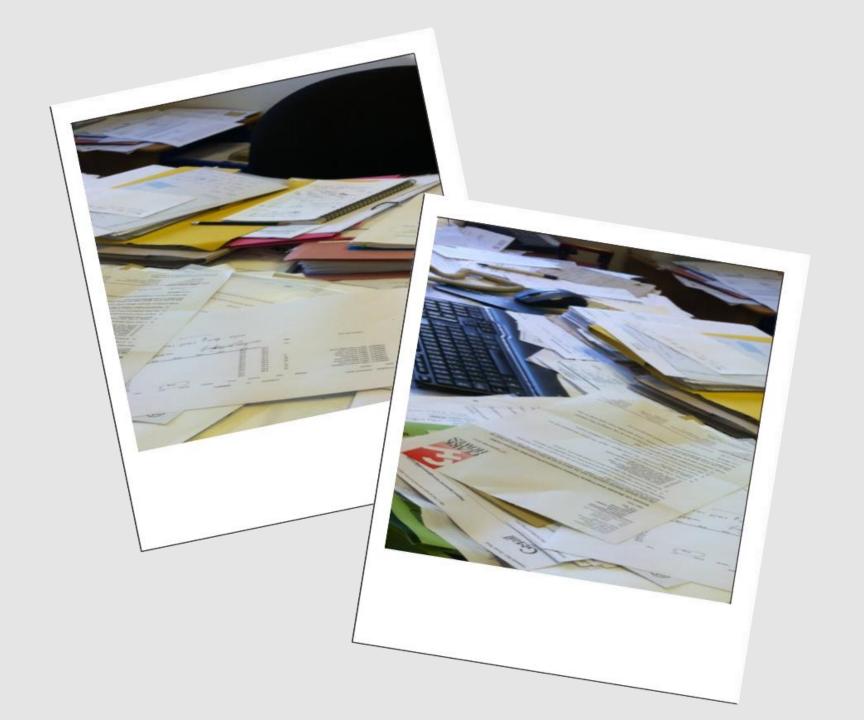














OVERVIEW



Hybrid document management for financial and professional services





OVERVIEW



Hybrid document management for financial and professional services

ARR

£8.9m

(Aug 2022)

USERS

44,016

(Aug 2022)

NRR

100.5%

(H1 2022)

CUSTOMERS

1,437

(Aug 2022)





"Virtual Cabinet has been instrumental in allowing us to work from home during the pandemic."

"We use Virtual Cabinet all the time now, it has transformed how we work."

"Life isn't easy but Virtual Cabinet sure helps make it easier!"

"Virtual Cabinet - Couldn't do without it now, we're loving it!"

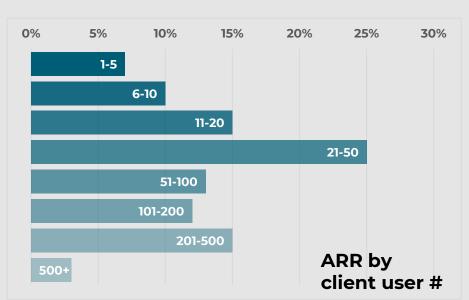


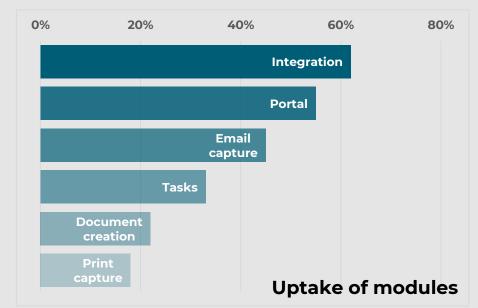
OVERVIEW



Versatile and feature-rich product serving multiple industries and client sizes



















GROWTH STRATEGY EXECUTION



A NUMBER OF LEVERS TO ACCELERATE GROWTH

CONTINUED CUSTOMER ACQUISITION

Capitalise on outstanding brand recognition in core accounting, IFA, insolvency and insurance markets.

NEW CHANNELS

Build on relationships with **valuable integration partners** and resellers to drive
adoption in specific markets, e.g. insolvency,
other English-speaking markets

PACKAGING & MONETISATION

Migration of customers to all-inclusive *VC Unlimited* plan (all core modules bundled), generating c. **25% ARPU uplift**.

EXPANSION

Migration of additional customers to **VC Cloud** plan, powered by Workiro technology, with 20%+ ARPU improvement at 50% adoption

Integrate DocDown and Quoters to drive further ARPU improvement.



DEVELOPING CORE

PARTNERSHIPS

TO ACCELERATE GROWTH

Strength in the **insolvency** market





Greg Clough Alvarez & Marsal

"We chose Virtual Cabinet due to its visual nature, ease of adoption, and integration with IPS. Every user we spoke to in the industry had good things to say about VC."







Case management for restructuring and insolvency

Cloud-enabled document management

Digitally-enabled mailing and post-receipt service

More than 40 years in software for insolvency

Over 20 years in document management

Automating send and receive since 2015

3-way integrationefficiently meets the specific and complex compliance needs of restructuring practitioners





INSOLVENCY
SOFTWARE PIONEER &
VIRTUAL CABINET
PARTNER



My Role

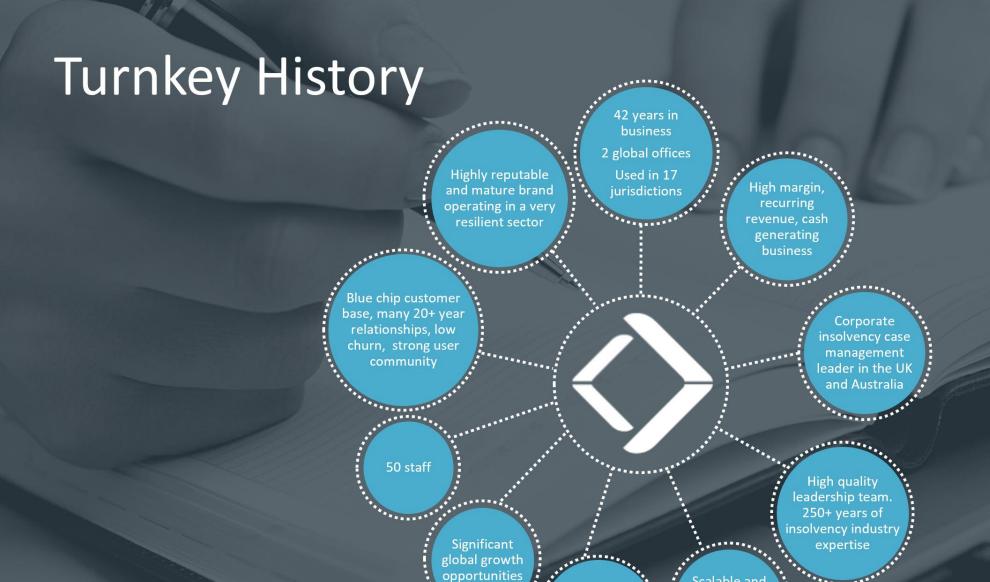
Deborah Baxter

CHIEF OPERATING OFFICER

"In a time where efficiency is the professional buzz word and fee income is being squeezed more than ever before it makes sense (or "it was a no brainer") for Turnkey to partner with Virtual Cabinet as their vision for the future and plans for their cloud solution are closely aligned to our own aspirations for IPS Cloud. By working together, we'll be able to provide our clients with a truly seamless and more efficient experience that will put them in the best position to adapt to the changing industry and regulations."







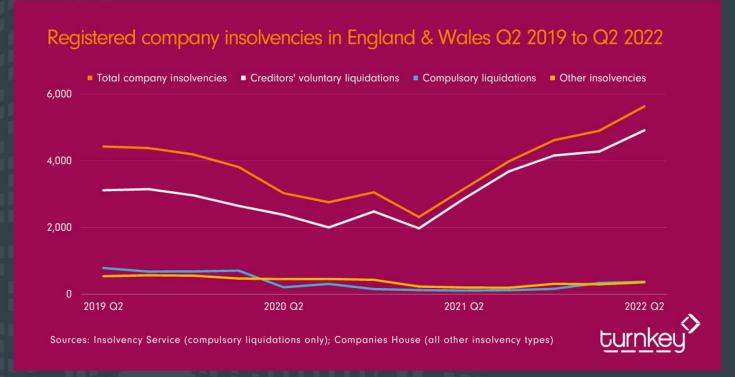
globally

Barriers to entry for competitors



The Insolvency Market







SMEs most at risk of failure, which will continue to have a significant impact on the construction industry where 98% of businesses are SMEs.



Government support ended 31 March 2022. As a result, the number of insolvencies are rising. CVLs in England and Wales are currently at their highest level since the series began in 1960.



The insolvency profession is highly specialised and relatively small, with around 1,570 professionally qualified insolvency practitioners authorised under the Insolvency Act 1986.



In the 36 years since the introduction of the Insolvency Act 1986, the way the insolvency market operates has shifted, with an increasing trend of Insolvency Practitioners being employed by larger firms, rather than working within small practices or for themselves.





Boutique Firms driving fixed fee.



Volume increasing, however poor quality (limited assets and return) therefore fee income is stretched.

Helping Insolvency Customers



Turnkey's robust and secure low code SaaS technology minimises generation of code, development costs, time to market and the associated risks.

Next generation full SaaS solution.

Java based low code rapid application development environment.

Shipped early 2021.

Fully integrated ERP solution enhancing IPS workflow systems and AI solutions in a regulatory driven, securely managed and flexible environment.





On-premise IPS + portal combination increases emphasis on "Enter once use many" and "paperless".

Current on-premise IPS desktop system "Sticky" solution ingrained in customers' insolvency procedures.

One product used by all with low marginal cost of sale.

Multiple 3rd party integrations (E.g. government bodies, document storage, banking, document packs etc.)



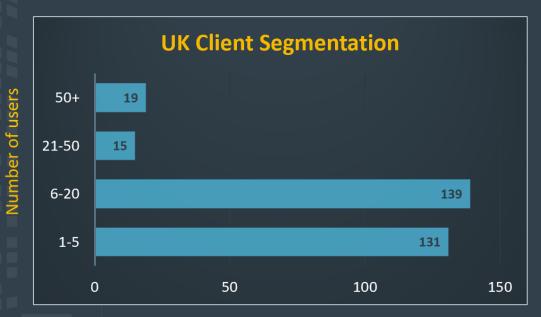


Our Customer Base



- In the UK 304 firms use 4,300 concurrent IPS SQL licences to process 140,000 on-premise cases with 50% (71,500) currently published to the portal.
- \triangleright In 2020, the portal had 3.9M document downloads and £1.5B of paperless claims entered online by creditors.
- Turnkey has a 95% customer retention and loyalty with 9 out of the top 10 firms having been a client for over 20 years.
- > Turnkey Australia service 70 firms and 1,500 users in the Australasian region (including Hong Kong and New Zealand).
- IPS Cloud in UK & Australia 17 early adopter firms using with 90 named users. Contracts signed for a further 10 firms with 60 users.





Number of clients

Scale





- Mature ecosystem evolved through 42 years of deep collaboration with key stakeholders, 3rd party alliances and partners, and general interested parties.
- Ongoing engagement with government and regulators based on our well established knowledge and industry expertise.

Our Credentials



Turnkey have been instrumental in the management of some of the UK's highest profile insolvencies. Our product team also consult on complex creditor meetings alongside clients' engagement teams.



Future of VC and IPS



- 67 shared clients to date
- Prospective 200+ clients to convert
- Shared sales and marketing collaboration
- Deep integration to on prem desktop versions
- API integration to IPS Cloud to VC Cloud is critical
- ❖ VC's vision for the future and plans for a cloud solution are closely aligned with Turnkey's aspirations for IPS Cloud.



The Value of Partnership





Time efficiencies

Automatic capture means no manual intervention, less admin and more time to spend on value added activities.



Cost savings

Clients are able to work smarter through integrations, enabling costeffective case management.



Paper reduction

Electronic documents and signatures reduce the need for paper copies, helping clients keep track of their documents and progress cases faster.



Enhanced collaboration

Consistent filing, eliminating errors and improving ease of document retrieval for sharing with collaborators. Document filtering and content searching also enable faster collaboration, increasing productivity.







THE CONFLUENCE OF OUR

EXPERTISE

AND SPECIFIC

DEEP EXPERTISE

MARKET CHARCTERISTICS



Established familiarity with simplifying complex workflows

20+ years of sophisticated **document handling**

Deep understanding of seamless **integrations**

Leader in building **highly** secure yet user-friendly products

Long track record of operating in heavily regulated industries

proportion of valuable documents

WÓRKIRO

Certified Vault

Premium for productivity in knowledge workers' time

Document-heavy with high

Complex regulatory requirements

Established core operating systems with large installed base

Information security prized

Benign competitive landscape

Relatively **conservative users** leading to low churn rates **ATTRACTIVE MARKETS**







OVERVIEW



Integrated document management, tasks, approvals and workflow for ERP users





_zapier

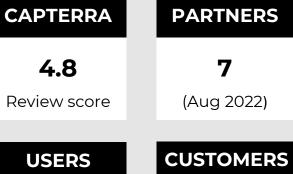
858



Outlook

celigo











THE NETSUITE ECOSYSTEM



Multiple routes to a large, growing and underserved market

32,000

Global NetSuite

1.5 million+

Estimated global
NetSuite users

£350m

Estimated market within NetSuite (ARR)

£1 billion+

Estimated total addressable market in ERP



Direct

Brand building
Content marketing
Relationship sale
ERP shows / SuiteWorld

celigoORACLE

NETSUITE

Integration partners

Engage and utilise NetSuite's sales capabilities
SuiteApp marketplace
Co-marketing and integrated product sale



Value-added resellers

Capitalise on substantial installed base, software integrations and longestablished relationships

Typically more entrepreneurial in incentive structures



Implementation consultants

High quality referrals from prospective customers' trusted advisers

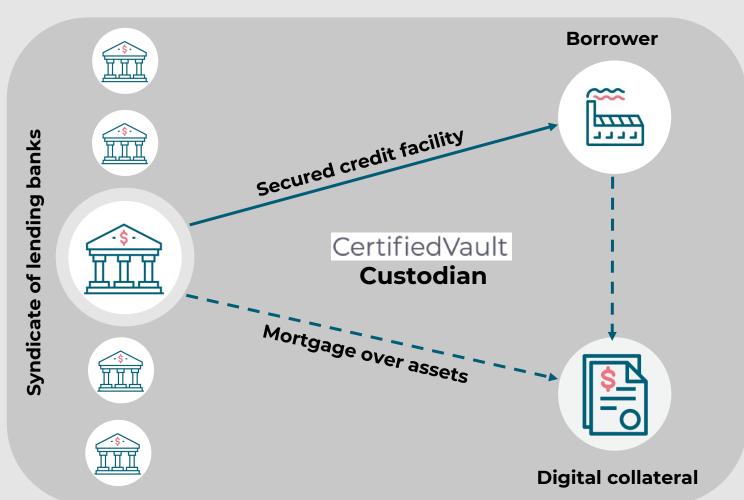
Go-to-market channels







DIGITAL CONTRACTS FOR ASSET FINANCE



Drivers to digital

- Update to legal guidance provides clarity for lenders in the digital age
- Integration into existing workflow and digital signature speeds-up loan release process
- Digitised packaging of debts enables easier securitisation
- Simpler process for banks to take control of collateral in case of default
- Aligns processes with consumer-facing industries shifting to digital (e.g. auto dealers)





ASSET FINANCE - A BROAD MARKET



Auto sales

160,000 car dealers (new and used) across US

US auto-finance industry worth **\$250 billion** annually



Equipment finance

\$900 billion estimate annual US financed equipment purchases

Banks and asset finance specialists dominate market



Security alarms

85,000 dealers in the US
Alarm dealers have uniquely
high volume / low value

transaction set



Real estate mortgage

\$500 billion annual market Comprises commercial and residential lending

Transaction efficiency

Ability to pledge, sell and securitize

CRM integration

UCC9-105 compliance throughout

Common market needs

4x

Typical deal ACV vs SmartVault





ROADMAP & SUCCESS CRITERIA

Product improvements and team build-out.

Commercial launch

Initial traction and scaling ARR

2022

2023

2024

2025

2026

Clear product roadmap aligned to market needs Feedback from

early customers
Legal work on
contractuals

Early customer acquisition
Refine pricing
Security certifications
Exit with meaningful ARR

Develop predictability in customer acquisition process

Build channels to enhance reach and scale

Create focus around specific customer persona / target industry

Invest in predictable LTV:CAC ratio

Continuous customer feedback and product improvement







UNIQUE VALUES THAT ACTUALLY MEAN SOMETHING

Every customer experience must include a smile

Show grit and make it happen

Keep it simple

Better together

Blow stuff up (BSU)

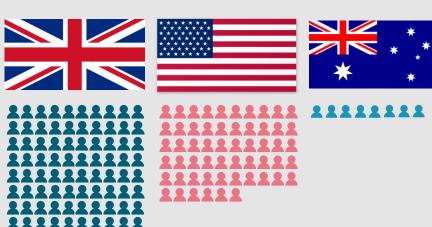
Data drives decisions





DEDICATED TEAM of 144 ROCKSTARS







A TEAM WITH A DYNAMIC BLEND OF EXPERIENCE AND NEW PERSPECTIVE...



1 IN 3
STAFF WITH
TENURE LONGER
THAN 5 YEARS

...DISTRIBUTED TO CONTINUALLY INNOVATE, WIN NEW BUSINESS AND SERVE CURRENT CUSTOMERS



GETBUSY







2021 announced target

To at least double ARR within 5 years

AMBITIOUS PLANS

FOR THE LONG TERM

ARR

Sustained double-digit growth

MARGINS

Re-investment in growth.

30%+ EBITDA margin at maturity

CASH

Broadly neutral operating cashflow near term moving to significant cash generation

CONTRIBUTIONS TO ARR GROWTH TO 2026* (£'m) 14.4 New New **Price & ARR** Churn **business** business **Expansion** packaging Sep-21 (established) (emerging) Customer 94% count by ARR by 10-20 annual Recurring annual 1-2 value £'k value £'k revenue years 5-10 **Typical customer** 2-5 2-5 5-10 10-20 20-50 50+ tenure * Based on ambition Underpinned by high quality of revenue announced on 19 October 2021 to double ARR within 5 years. Arrows not to scale.



30.0

ARR

2026



HIGH VALUE REVENUE STREAMS WITH SUBSTANTIAL GROWTH OPPORTUNITY

LEADER IN CLOUD PRODUCTIVITY

We are a leader in specialist productivity solutions for the global **professional** and financial services sector. Our deep integrations into other mission critical applications help us to fulfil our mission to make over 73,000 professionals productive and happy.

HIGH QUALITY REVENUES

94%+ of revenues are recurring, with no customer concentration, providing excellent visibility and predictability. Well over 65% of subscriptions paid annually in advance, accelerating cashflows and providing a solid foundation for growth investment.

LARGE, GROWING & RESILIENT MARKETS

Digitisation of processes and documents, growing privacy regulation, the need to protect valuable client and proprietary data, and the shift to working from anywhere, all underpin the resilience and growth in our £2bn+ total addressable market.

SCALABLE SAAS PLATFORM

Our dedicated and experienced team, cloud infrastructure, valuable partnerships and a portfolio of seven high gross margin software solutions all contribute to a highly scalable SaaS business model and a proven pathway to cash positivity and high profitability.

RUNWAY FOR GROWTH

We have a target to at least double ARR within five years with upside from optimising our client acquisition strategies, successfully scaling new products and solving new productivity challenges in adjacent markets that are substantial and resilient.

BUILDING A VALUABLE BUSINESS

With low churn rates, our customer cashflows have annuity characteristics, supporting high re-investment in leading cloud software solutions, transforming professional services companies globally and providing a stable foundation to invest in long-term growth.



