Expanding The Future of Facials



Welcome To Heyday!

We started this adventure in 2015 with the goal to make facials and personalized skincare available to more people. Throughout the journey, we've been thrilled at how clients have responded to having an expert partner in their skincare routines and the potential we have to create the best possible home for expert estheticians.

In today's world, customers understand the importance of skincare like never before — this is proven by the rapid pace at which the category continues to grow. By putting expertise front and center in this often confusing category, we have the opportunity to play an essential role in our clients everyday skincare. Heyday is primed to bring skincare expertise to the masses to tell people not just what, but why — equipping consumers with the knowledge to care for their skin.

Our next stage of growth is focused on you. We are excited to create a partnership with amazing operators who are interested in opening Heyday shops in the local markets they know so well. We believe that you can recruit and nurture the best estheticians to create amazing experiences for Heyday clients.

This Franchise Guidebook gives you a snapshot into where we came from and where we're headed together. Now, soak in all of the information that we will provide during this discovery process.

We'll see you in the shops soon,

Adam & Michael, Heyday Co-Founders

Ach wip



The Backstory



HEYDAY

We started when we realized facials needed to be freed from the luxury spa to help more people discover their skin's potential.

Consumers need guidance for their skincare routine

Estheticians have an unbelievable wealth of knowledge, but unfortunately, many clients don't know the value of building a relationship with one. Our estheticians are front and center at Heyday, because that's what will make a difference in our clients' lives, and a difference in your career.

The skincare industry is crowded

Consumers are confused. No matter where you turn, skincare advice is both constant and conflicting —from friends, to social media, to a new brand launching every day. Our clients crave expertise and clarity from a truly knowledgeable source that knows there's no such thing as one -size-fits-all skincare.

Facials needed to be more accessible

Until recently, facials were available in two places: spas and dermatologists. Facials are most effective when frequent, but routine facials weren't possible or enjoyable in a spa or doctor setting. At Heyday, we offer a new kind of experience —one that's more educational than a dermatologist, and more 'every day' than a spa.



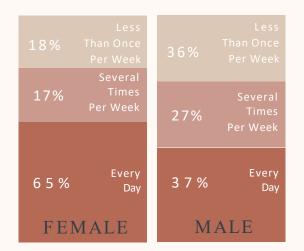
There is a massive opportunity to capture shares in the growing \$103B product market and \$7B skincare service category.

MASSIVE SERVICE & PRODUCT MARKET¹

IT'S A DAILY HABIT FOR EVERYONE 2

WITH INCREASING SPEND³







NUMBER OF PRODUCTS USED IN SKINCARE ROUTINE

Consumers have been looking for a brand that can assist them in their daily pursuit of supporting their daily skincare routine with personalized products, facial services, and advice. 92%

take care of their skin every day, 63% doing it twice daily, 28% once daily 93%

call their skincare routine important, 19% saying 'more important' since COVID-19

The Routine Is The Biggest Opportunity²

86%

want product recommendations and feel they don't have the right products in their routine 66%

want to revise their skincare routine with 44% wanting to add, 22% wanting to simplify

6 OUT OF 10

confidence level of customers that their skincare routine is the right one

Despite the category size, significant structural challenges exist, failing to solve customer needs.



WHAT EXISTS TODAY

- Expensive/cheap treatments
- Few expert brands
- Non-existent online services



- Accessible and affordable skincare
- Estheticians who are true skincare experts
- · Help creating the best skincare routine



- Overwhelming choice
- Non-expert sale speople
- Online sameness

- Personalized product recommendations
- Expertise on the best products for individual needs
- Curation of the best skincare brands and products



Heyday is a skincare company that makes sense of skincare—with personalized **facials**, coveted

products, and expert

guidance

WHO WE ARE

Our name says it all – your 'heyday' is that period in life when you're feeling at your best. **We believe every day can be your heyday.**

Skincare is about more than the health of your body's largest organ. It's about having the skin that instills the confidence to give a big presentation, put yourself out there, or feel like the truest version of yourself.

We believe that you can live your best life everyday. That's why we chose to name our business Heyday.



OUR MISSION

We make skincare trusted, personal, and accessible to help people look and feel their best.



For Our Clients

We're here to create a positive impact on our clients' skin — whether they're in our hands in the shop or in their own hands at home. Deeper than skin, we impact our clients' sense of self.

BRITTANY C.

CLIENT

"I love your brand and everything you all stand for. You've made a difference in my life in a very meaningful way. Taking the small step of adding a facial to my regular routine has been a way to increase my awareness of the other things in my life I need to tend to —nutrition, physical activity, and most importantly, self love. Thank you."



For Our Team

We're here to create a positive impact on our team, through meaningful work that unlocks personal and professional potential.

ALEX S. ESTHETICIAN + REGIONAL TRAINER

"Heyday is revolutionizing the skincare industry to make skin care knowledge more accessible, convenient, and easy to understand. I wanted to be part of this movement, and in the four years I've been on this journey, I've seen that come to life in ways unimaginable! Being a part of this team has not only given me the opportunity for personal growth as a Skin Therapist, but also see this growth happen for my peers—it's been a beautiful thing."

The Backstory

OUR TIMELINE

| 2012 | 2014 | 2015 | 2016 | 2017 | 2018 | 2021 | 2022 |
|-------------------------|----------------------------------|------------------------|------------------------------------|-------------------------|------------------------------|--------------------------|----------------------------|
| The Lightbulb | 'The Facial Idea' Gets A Name | Heyday Opens! | Named 'Best Facial' By NYMAG | New York Expansion | We're Going To Hollywood! | We Turned to Franchising | The Future Looks Bright |
| It's brunch, and | After a bazillion | It's a rainy day, | Nine months after | By the end of 2017, | Westward, we go! | We rolled out our | We have |
| Adam's having | options, we think | but that's good | we opened, we're | we've expanded | We heed the call of | franchise growth | Opened 9 |
| Bloody Mary's with | "What's the feeling | fortune right? We | named Best Facial by | across Manhattan | the sunnier coast. | strategy, while | Franchisee |
| friends. Someone | you leave with?" | open our doors. | New York Magazine. | earning the | NY + LA = a | continuing to | shops with |
| wants a facial. No | It's feeling great | Well+Good announces | | attention and hearts | powerhouse brand | enhance our | many more |
| one knows where | instantly and | who we are. 150 | | of New Yorkers. | that lets us expand | digital experience | under |
| to go or who to | knowing you're | appointments come | | | elsewhere, including | for our clients. | construction. |
| trust. The lightbulb | investing in yourself | through in minutes. | | | online. | | |
| goes off. Business | long term. That's | And we're off! | | | | | |
| modeling, customer | when we stumble | | | | | | |
| surveying, and testing | across the | | | | | | |
| ensues. | 'heyday.' | | | | | | |

PRESS

Along the journey, the national press has taken note of how we're transforming an industry.

estheticians are warm and

goop

The New Hork Times





The People

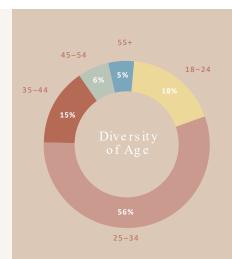
OUR CLIENTS

Our clients are not yesterday's spa-goer—they're today and tomorrow's self-care purveyors. We've turned infrequent facial-goers into dedicated clients with healthy at-home routines.

Our clients are not regular facial-goers...

25% have never had a facial
27% have had facials, but not regularly
got regular facials prior to Heyday

...but we turn them into loyal clients.







Our Loyal Clients 79%
of our clients
return to us for

27%

of our clients
visit us on a
monthly basis

86

Net Promoter Score (out of 100)

The Heyday Generation

18%

of our clients identify as male STAR

ternal customer ervice score (out o The People

THE CONSUMER

Redefining existing behavior and creating engagement with the category.

The Existing Spa Customer

- Describes facials as "beauty, pampering, indulgence, secretive, exclusive"
- Primary: older female consumer
- Secondary: younger consumer (through discounts and deals)
- Has time and money
- Believes pain equals efficacy with treatments
- Believes in brand names and "price equals quality" approach for products
- Private about personal rituals

The Heyday

• Describes Heyday as "wellness, self-care, healthy lifestyle, unintimidating, accessible, convenient"

• Primary: younger female and male consumers

- Secondary: older affluent customer
- Drawn to and appreciates great design
- Time constrained
- Seeks brands with soul and meaningful
 angagement
- Reads ingredient statements
- Digitally adept and constantly sharing
- Forming lifestyle/lifetime habits

1. Based on discussions with Heyday clients since June 1 oper

The People

TEAM MEMBERS

We've built the largest, most diverse team of expert Licensed Estheticians. In our shops, we cultivate a culture of education and excellence.

| | The Heyday Way | Common Industry Practice | | |
|-----------|--------------------------------------|---|--|--|
| Income | Hourly rate commissions | Most estheticians are paid on | | |
| | as an employee | a services-based commission. | | |
| Focus | We only provide facials—making | Most estheticians work in a larger salon | | |
| | them the star of the show | with many service offerings. | | |
| Education | Ten day foundations training | Since the estheticians work in a larger | | |
| | followed up with monthly | salon atmosphere they are not supported | | |
| | continuing education | with education or a peer to peer support | | |
| | | system to help them be better estheticians. | | |
| Data | Owning over 7 million data points, | Very little cumulative data is compiled | | |
| | we know more about a client's skin, | on customers to assist with seasonal | | |
| | which provides our the best asset to | or monthly issues that appear with | | |
| | create a personalized experience. | every client. | | |



230+
Number of StateLicensed Estheticians

17%
Acceptance Rate of Applicants

15% √s 35% − 50%

Employee Turnover vs. Industry Standard

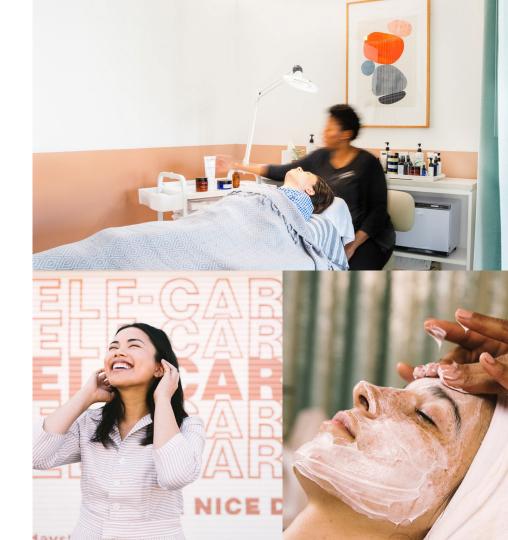


SERVICES

Our facials are customized by our expert estheticians. This customization directly relates to proprietary data that grows with every client visit.

The Heyday Facial

- It starts with a skin analysis to understand what your skin needs
- The treatment blends custom protocols to target your current skin conditions
- We set you up with a skincare routine so you can work on your goals from home



PRODUCTS

Our shelves and treatment rooms are stocked with expertly-curated products that blend the power of nature with the smarts of science — and get results.

In fact, 70% of our product line will not be found in an Ulta or Sephora.



Most traditional spas carry one or two product lines.

To be seen as experts in skincare, our estheticians need more options to tailor to customers — and our customers want to discover more, too.



The Experience

SHOPS

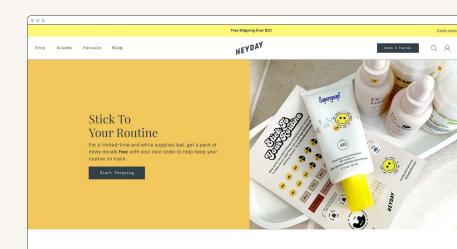
Our shops are a new kind of space for skincare — welcoming, inclusive, and educational.



Goodbye hushhush and whale sounds, hello conversation and playlists people ask for.

DIGITAL

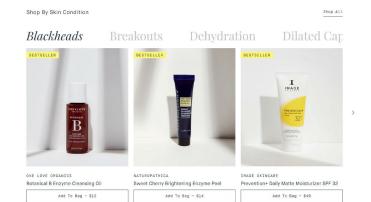
Our digital platform — our world - class client database, industry leading website, and proprietary technology + algorithms — deliver personalized skincare and product recommendations to our clients 365 days a year.



The Skincare Guidance You've Been Searching For

With 250,000 facials and 300 licensed estheticians behind us, we'll help you find the right skincare routine for you.







OUR VISION FOR FRANCHISING

We are seeking entrepreneurs with passion and drive to empower incredible estheticians to deliver world-class skincare.

Can you execute our mission?

We're on a mission to create a personalized experience for our clients, and education will be the foundation for our success. You will equip your estheticians with the right tools and training to be their best. Your team will teach your clients the best personalized approach.

Where are we going and growing?

The short answer is ... anywhere that people have skincare needs. We have identified 60 cities that should have at least one Heyday shop. We are taking a very conservative approach to growth so that we can support your initial operations.



The Opportunity

OUR VISION FOR FRANCHISING

Average First Year Revenue Average First Year Product Sales Average First Yea. EBITDA

\$2,188,749

\$557,401

\$287,764

BASED ON CALENDAR YEAR 2022.

This information appears in Item 7 in our Franchise Disclosure Document. The amounts provided in the investment range are based on estimated costs for the development of areight and twelve bed shops. Your results may differ based upon quality of space, size of space, local costs of labor, and landlord tenant allowance contributions.

This financial performance representation discloses (a) historical information regarding the average revenue (before discounts) and EBITDA of 10 shops that were opened prior to Augus of 2023. Your individual results may differ. There is no assurance that you will earn as much. Please see Item 19 of the Heyday FDD issued August 4,2023 for explanatory notes and details

| | Estimated lota | rotal investment | |
|--|------------------|------------------|--|
| Start Up Costs | Low Estimate | High Estimate | |
| Franchise Fee | \$ 60,000 | \$60,000 | |
| Shop Opening Services Fee | \$53,000 | \$53,000 | |
| Legal/Professional Fees | \$ 5,000 | \$ 12,000 | |
| Banking Account Fees | \$ 1,500 | \$ 1,800 | |
| Business Licenses & Permits | \$ 5 0 0 | \$ 1,500 | |
| Architect/Engineer/Permits & Licenses | \$ 4 6 , 5 0 0 | \$ 5 6 , 5 0 0 | |
| Leasehold Improvements & FF&E | \$ 5 4 5 , 0 0 0 | \$ 6 6 5 , 0 0 0 | |
| Signage | \$ 12,000 | \$ 2 2 , 5 0 0 | |
| Construction Project Manager Travel | \$ 10,000 | \$ 10,000 | |
| Technology Hardware | \$ 12,500 | \$ 15,000 | |
| Opening Service Supplies & Equipment | \$ 3 7,760 | \$ 8 5 , 0 4 0 | |
| Opening Inventory Product | \$ 46,250 | \$ 5 2 , 7 5 0 | |
| Market Introduction Program | \$60,000 | \$ 7 5 , 0 0 0 | |
| Local Marketing | \$8,500 | \$ 14,500 | |
| Pre-Opening Esthetician & FOH Training | \$ 10,000 | \$ 10,000 | |
| Prepaid Rent and Security and Other Deposits | \$6,500 | \$14,500 | |
| Insurance Premium (3 months) | \$1,000 | \$3,000 | |
| Working Capital | \$50,000 | \$78,500 | |
| Total | \$966,010 | \$1,230,590 | |

Estimated Total Investment

The Opportunity

HOW WE SUPPORT YOU

01

Opening Your Shop

We've created a road map to support your site selection and construction process. We will use our historical success with site identification, our national broker system, and uniform design specifications to be utilized to open your Heyday shop. Your shop will look and feel like every shop that we've opened.

02

Highly Curated Skincare Brands

We've attracted world class brands across key skincare categories.
Our estheticians create outsized value in the consultation and recommendation of products.
We are quickly becoming the premier retailer for up-and-coming brands.

03

Our Skincare Database

Having collected more than seven million data points, we know more about a client's skin, skincare issues, and goals than anyone else. The more information that we gather on a monthly basis will increase our goals to personalization for each client that visits you.

04

Heyday University

Nothing is more vital that educating and empowering the Heyday team. We've established a ten day foundations training for all of your estheticians. Our on-going education will be focused on innovative products and services that are best-in-class so that you can recruit and retain the best estheticians.

05

Our Digital Service Supports Your Clients Daily Routine

Heyday has launched a unique service that delivers a personalized skincare routine and helps ourclients stay on track. Clients that commit to a routine are more likely to become members and frequent visitors to our shops.

THE MODEL

There are multiple opportunities for growth when you franchise with Heyday.

Service Revenue

Attractive, reoccurring revenue dollars per client through service that builds trust and loyalty.

Product Sales

Trust built with service provides platform to drive significant product sales

Women & Men

An inclusive category with a huge opportunity to grow and expand female market and unlock male market.

Wellness Positioning

Instant gratification paired with long - term skin health benefits. Spending on self - care, not indulgence.



OUR PROCESS

| Fill Out The Set Up A Learn About Talk To the Spend The Start Option Form To Get In 15-Minute Call The Opportunity Executive Day In Our Your Fire Touch Team Shops Heyday | rst |
|---|-----|

