### Form 990-PF

**Return of Private Foundation**

#### Name of foundation

**MARGUERITE CASEY FOUNDATION**

**Number and street (or P.O. box number if mail is not delivered to street address)**

1425 4TH AVENUE

**City or town, state or province, country, and ZIP or foreign postal code**

SEATTLE, WA 98101-2222

#### G Check all that apply:

- Initial return
- Initial return of a former public charity
- Final return
- Amended return
- Address change
- Name change

#### H Check type of organization:

- Section 501(c)(3) exempt private foundation

#### I Fair market value of all assets at end of year (from Part II, col. (c), line 16)

**STATEMENT 1**

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>863,501,632.</td>
</tr>
</tbody>
</table>

**Part I - Analysis of Revenue and Expenses**

**(The total of amounts in column (b), (c), and (d) may not necessarily equal the amounts in column (a).)**

<table>
<thead>
<tr>
<th>Column</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Contributions, gifts, grants, etc., received</td>
<td>400,000</td>
</tr>
<tr>
<td>2</td>
<td>Check if the foundation is not required to attach Sch. B</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Interest on savings and temporary cash investments</td>
<td>2,366</td>
</tr>
<tr>
<td>4</td>
<td>Dividends and interest from securities</td>
<td>1,640,611</td>
</tr>
<tr>
<td>5a</td>
<td>Gross rents</td>
<td></td>
</tr>
<tr>
<td>6a</td>
<td>Net gain (or loss) from sale of assets not on line 10</td>
<td>48,921,281</td>
</tr>
<tr>
<td>8</td>
<td>Net short-term capital gain</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Income modifications</td>
<td>682,211</td>
</tr>
<tr>
<td>10a</td>
<td>Gross less sales returns and allowances</td>
<td></td>
</tr>
<tr>
<td>10b</td>
<td>Less: Cost of goods sold</td>
<td></td>
</tr>
<tr>
<td>10c</td>
<td>Gross profit or (loss)</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Other income</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Total. Add lines 1 through 11</td>
<td></td>
</tr>
</tbody>
</table>

**Part II - Operating and Administrative Expenses**

**(The total of amounts in column (a), (b), and (c) may not necessarily equal the amounts in column (d).)**

<table>
<thead>
<tr>
<th>Column</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>13</td>
<td>Compensation of officers, directors, trustees, etc.</td>
<td>2,037,864</td>
</tr>
<tr>
<td>14</td>
<td>Other employee salaries and wages</td>
<td>2,027,252</td>
</tr>
<tr>
<td>15</td>
<td>Pension plans, employee benefits</td>
<td>1,098,091</td>
</tr>
<tr>
<td>16a</td>
<td>Legal fees</td>
<td>126,228</td>
</tr>
<tr>
<td>16b</td>
<td>Accounting fees</td>
<td>98,847</td>
</tr>
<tr>
<td>16c</td>
<td>Other professional fees</td>
<td>6,316,847</td>
</tr>
<tr>
<td>17</td>
<td>Interest</td>
<td>1,315,684</td>
</tr>
<tr>
<td>18</td>
<td>Taxes</td>
<td>115,377</td>
</tr>
<tr>
<td>20</td>
<td>Depreciation and depletion</td>
<td>478,924</td>
</tr>
<tr>
<td>21</td>
<td>Occupancy</td>
<td>46,040</td>
</tr>
<tr>
<td>22</td>
<td>Travel, conferences, and meetings</td>
<td></td>
</tr>
<tr>
<td>23</td>
<td>Printing and publications</td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>Total operating and administrative expenses. Add lines 13 through 23</td>
<td></td>
</tr>
<tr>
<td>25</td>
<td>Contributions, gifts, grants paid</td>
<td></td>
</tr>
<tr>
<td>26</td>
<td>Total expenses and disbursements. Add lines 24 and 25</td>
<td></td>
</tr>
<tr>
<td>27</td>
<td>Subtract line 26 from line 12:</td>
<td></td>
</tr>
<tr>
<td>a</td>
<td>Excess of revenue over expenses and disbursements</td>
<td>11,664,034</td>
</tr>
<tr>
<td>b</td>
<td>Net investment income (if negative, enter -0-)</td>
<td>34,394,397</td>
</tr>
<tr>
<td>c</td>
<td>Adjusted net income (if negative, enter -0-)</td>
<td>N/A</td>
</tr>
</tbody>
</table>

**For Paperwork Reduction Act Notice, see instructions.**

**Form 990-PF (2020)**

**OMB No. 1545-0047**

**Department of the Treasury**

**Internal Revenue Service**

**For calendar year 2020 or tax year beginning , and ending**

**Employer identification number**

91-2062197

**Telephone number**

206-691-3134

**If exemption application is pending, check here**

**Foreign organizations meeting the 85% test, check here and attach computation**

**If private foundation status was terminated under section 507(b)(1)(A), check here**

**If the foundation is in a 60-month termination under section 507(b)(1)(B), check here**

**Amounts in column (d) cannot exceed amounts in column (b)**

**PUBLIC DISCLOSURE COPY**
## Part II  Balance Sheets

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th>Beginning of year</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>(a) Book Value</td>
<td>(b) Book Value</td>
<td>(c) Fair Market Value</td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Cash - non-interest-bearing</td>
<td></td>
<td>961,548.</td>
<td>398,725.</td>
<td>398,725.</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Savings and temporary cash investments</td>
<td></td>
<td>11,120,189.</td>
<td>6,822,703.</td>
<td>6,822,703.</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Accounts receivable</td>
<td></td>
<td></td>
<td>29,992.</td>
<td>50.</td>
<td>50.</td>
</tr>
<tr>
<td></td>
<td>Less; allowance for doubtful accounts</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Pledges receivable</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Less; allowance for doubtful accounts</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Grants receivable</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Receivables due from officers, directors, trustees, and other disqualified persons</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Other notes and loans receivable</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Less; allowance for doubtful accounts</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Inventories for sale or use</td>
<td></td>
<td>66,125.</td>
<td>45,358.</td>
<td>45,358.</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Prepaid expenses and deferred charges</td>
<td></td>
<td>106,025,944.</td>
<td>131,648,564.</td>
<td>131,648,564.</td>
<td></td>
</tr>
<tr>
<td>10a</td>
<td>Investments - U.S. and state government obligations</td>
<td></td>
<td>457,304,862.</td>
<td>474,211,284.</td>
<td>474,211,284.</td>
<td></td>
</tr>
<tr>
<td>10b</td>
<td>Investments - corporate stock</td>
<td></td>
<td>61,863,348.</td>
<td>53,075,824.</td>
<td>53,075,824.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Less: accumulated depreciation</td>
<td></td>
<td>529,823.</td>
<td>156,815.</td>
<td>102,026.</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Land, buildings, and equipment basis</td>
<td></td>
<td>813,494,209.</td>
<td>102,026.</td>
<td>102,026.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Less: accumulated depreciation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Other assets (describe)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>Accounts payable and accrued expenses</td>
<td></td>
<td>494,158.</td>
<td>863,727.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>Grants payable</td>
<td></td>
<td>12,098,614.</td>
<td>3,627,137.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>Deferred revenue</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>20</td>
<td>Loans from officers, directors, trustees, and other disqualified persons</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>Mortgages and other notes payable</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>22</td>
<td>Other liabilities (describe)</td>
<td></td>
<td>5,983,317.</td>
<td>6,332,808.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>23</td>
<td>Total liabilities (add lines 17 through 22)</td>
<td></td>
<td>18,576,089.</td>
<td>10,823,672.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>Net assets without donor restrictions</td>
<td></td>
<td>794,918,120.</td>
<td>872,677,960.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>25</td>
<td>Net assets with donor restrictions</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>26</td>
<td>Capital stock, trust principal, or current funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>27</td>
<td>Paid-in or capital surplus, or land, bldg., and equipment fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>28</td>
<td>Retained earnings, accumulated income, endowment, or other funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>29</td>
<td>Total net assets or fund balances</td>
<td></td>
<td>794,918,120.</td>
<td>872,677,960.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>30</td>
<td>Total liabilities and net assets/fund balances</td>
<td></td>
<td>813,494,209.</td>
<td>883,501,632.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## Part III Analysis of Changes in Net Assets or Fund Balances

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total net assets or fund balances at beginning of year - Part II, column (a), line 29</td>
<td></td>
<td>794,918,120.</td>
</tr>
<tr>
<td>2</td>
<td>Enter amount from Part I, line 27a</td>
<td></td>
<td>11,664,034.</td>
</tr>
<tr>
<td>3</td>
<td>Other increases not included in line 2 (itemize)</td>
<td></td>
<td>66,095,806.</td>
</tr>
<tr>
<td>4</td>
<td>Add lines 1, 2, and 3</td>
<td></td>
<td>872,677,960.</td>
</tr>
<tr>
<td>5</td>
<td>Decreases not included in line 2 (itemize)</td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td>6</td>
<td>Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29</td>
<td></td>
<td>872,677,960.</td>
</tr>
</tbody>
</table>
### Part IV Capital Gains and Losses for Tax on Investment Income

<table>
<thead>
<tr>
<th>(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)</th>
<th>(b) How acquired</th>
<th>(c) Date acquired</th>
<th>(d) Date sold</th>
</tr>
</thead>
<tbody>
<tr>
<td>PUBLICLY TRADED SECURITIES</td>
<td>P - Purchase</td>
<td>01/01/19</td>
<td>12/31/20</td>
</tr>
</tbody>
</table>

1. **GAINS REPORTED ON PASS THROUGH INVESTMENTS**
   - **(e) Gross sales price**
     - a: 217,441,504.
     - b: 25,535,344.
   - **(f) Depreciation allowed (or allowable)**
     - a: 209,034,751.
     - b: 25,535,344.
   - **(g) Cost or other basis plus expense of sale**
     - a: 8,406,753.
     - b: 8,406,753.
   - **(h) Gain or (loss) ((e) plus (f) minus (g))**
     - a: 8,406,753.
     - b: 8,406,753.

2. **Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.**
   - **(i) FMV as of 12/31/69**
     - a: 209,034,751.
     - b: 25,535,344.
   - **(j) Adjusted basis as of 12/31/69**
     - a: 8,406,753.
     - b: 8,406,753.
   - **(k) Excess of col. (i) over col. (j), if any**
     - a: 25,535,344.
     - b: 25,535,344.
   - **(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))**
     - a: 8,406,753.
     - b: 8,406,753.

2. **Capital gain net income or (net capital loss)***
   - If gain, also enter in Part I, line 7
   - If loss, enter -0- in Part I, line 7
   - **2**
     - **33,942,097.**

3. **Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):**
   - If gain, also enter in Part I, line 8, column (c). See instructions, If (loss), enter -0- in Part I, line 8
   - **3**
     - **N/A**

### Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

**SECTION 4940(e) REPEALED ON DECEMBER 20, 2019 - DO NOT COMPLETE.**

1. **Reserved**
   - (a) Reserved
     - Reserved
     - Reserved
     - Reserved
     - Reserved
   - (b) Reserved
     - Reserved
     - Reserved
     - Reserved
     - Reserved
   - (c) Reserved
     - Reserved
     - Reserved
     - Reserved
     - Reserved
   - (d) Reserved
     - Reserved
     - Reserved
     - Reserved
     - Reserved

2. **Reserved**
   - **2**

3. **Reserved**
   - **3**

4. **Reserved**
   - **4**

5. **Reserved**
   - **5**

6. **Reserved**
   - **6**

7. **Reserved**
   - **7**

8. **Reserved**
   - **8**

---

*Form 990-PF (2020)*
### Part VI

**Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 - see instructions)**

<table>
<thead>
<tr>
<th>Line</th>
<th>Formula/Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a</td>
<td>Exempt operating foundations described in section 4940(d)(2), check here and enter ‘N/A’ on line 1. Date of ruling or determination letter: ____________ (attach copy of letter if necessary—see instructions)</td>
<td>1 478,082.</td>
</tr>
<tr>
<td>2</td>
<td>Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)</td>
<td>2 0.</td>
</tr>
<tr>
<td>3</td>
<td>Add lines 1 and 2</td>
<td>3 478,082.</td>
</tr>
<tr>
<td>4</td>
<td>Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)</td>
<td>4 0.</td>
</tr>
<tr>
<td>5</td>
<td>Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-</td>
<td>5 478,082.</td>
</tr>
</tbody>
</table>

#### Credits/Payments:

- a 2020 estimated tax payments and 2019 overpayment credited to 2020 6a 395,801.  
- b Exempt foreign organizations - tax withheld at source 6b 0.  
- c Tax paid with application for extension of time to file (Form 8868) 6c 280,000.  
- d Backup withholding erroneously withheld 6d 0.  

<table>
<thead>
<tr>
<th>Line</th>
<th>Formula/Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>Total credits and payments. Add lines 6a through 6d</td>
<td>7 675,801.</td>
</tr>
<tr>
<td>8</td>
<td>Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached</td>
<td>8 0.</td>
</tr>
<tr>
<td>9</td>
<td>Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed</td>
<td>9 0.</td>
</tr>
<tr>
<td>10</td>
<td>Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid</td>
<td>10 197,719.</td>
</tr>
<tr>
<td>11</td>
<td>Enter the amount of line 10 to be: Credited to 2021 estimated tax</td>
<td>11 197,719. Refunded</td>
</tr>
</tbody>
</table>

### Part VII-A

**Statements Regarding Activities**

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?</td>
<td>1a  X</td>
<td></td>
</tr>
<tr>
<td>1b. Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.</td>
<td>1b  X</td>
<td></td>
</tr>
<tr>
<td>1c. If the answer is “Yes” to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</td>
<td>1c  X</td>
<td></td>
</tr>
<tr>
<td>2. Did the foundation file Form 1120-POL for this year?</td>
<td>2  X</td>
<td></td>
</tr>
<tr>
<td>3. Enter the amount (if any) of tax on tax expenditures (section 4955) imposed during the year:</td>
<td>3  X</td>
<td></td>
</tr>
<tr>
<td>(1) On the foundation.</td>
<td>3b  X</td>
<td></td>
</tr>
<tr>
<td>(2) On foundation managers.</td>
<td>3c  X</td>
<td></td>
</tr>
<tr>
<td>4a. Has the foundation engaged in any activities that have not previously been reported to the IRS?</td>
<td>4a  X</td>
<td></td>
</tr>
<tr>
<td>4b. If “Yes,” attach a detailed description of the activities.</td>
<td>4b  X</td>
<td></td>
</tr>
<tr>
<td>5. Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, bylaws, or other similar instruments?</td>
<td>5  X</td>
<td></td>
</tr>
<tr>
<td>6. Did the foundation have unrelated business gross income of $1,000 or more during the year?</td>
<td>6  X</td>
<td></td>
</tr>
<tr>
<td>7. Did the foundation have at least $5,000 in assets at any time during the year? If “Yes,” complete Part II, col. (c), and Part XV</td>
<td>7  X</td>
<td></td>
</tr>
<tr>
<td>8a. Enter the states to which the foundation reports or with which it is registered. See instructions.</td>
<td>8a  X</td>
<td></td>
</tr>
<tr>
<td>8b. If the answer is “Yes” to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G?</td>
<td>8b  X</td>
<td></td>
</tr>
<tr>
<td>9. Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2020 or the tax year beginning in 2020? See the instructions for Part XIV. If “Yes,” complete Part XIV</td>
<td>9  X</td>
<td></td>
</tr>
<tr>
<td>10. Did any persons become substantial contributors during the tax year? If “Yes,” attach a schedule listing their names and addresses</td>
<td>10  X</td>
<td></td>
</tr>
</tbody>
</table>
Form 1041 - (continued)

11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions

<table>
<thead>
<tr>
<th>Statement 14</th>
<th>STMT 15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>

12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?

If "Yes," attach statement. See instructions

| 12 | X |

13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application?

Website address ▶ www.caseygrants.org

| 13 | X |

14 The books are in care of ▶ JENNIFER GIANNI-HAUBRY

Located at ▶ 1425 4TH AVENUE, SUITE 900, SEATTLE, WA

Telephone no. ▶ 206-691-3134

ZIP+4 ▶ 98101-2222

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here

and enter the amount of tax-exempt interest received or accrued during the year

| 15 | N/A |

16 At any time during calendar year 2020, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?

See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶

| 16 | X |

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a During the year, did the foundation (either directly or indirectly):

(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ▶ Yes ▶ X ▶ No

(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ▶ Yes ▶ X ▶ No

(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ▶ Yes ▶ X ▶ No

(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ▶ Yes ▶ X ▶ No

(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ▶ Yes ▶ X ▶ No

(6) Agree to pay money or property to a government official? (Exception. Check 'No' if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ▶ Yes ▶ X ▶ No

b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions

Organizations relying on a current notice regarding disaster assistance, check here ▶

| 1b | X |

c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2020?

| 1c | X |

2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):

a At the end of tax year 2020, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2020? ▶ Yes ▶ X ▶ No

If "Yes," list the years ▶

b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year’s undistributed income? (If applying section 4942(a)(2) to all years listed, answer ‘No’ and attach statement - see instructions.) ▶ N/A

| 2b | N/A |

c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.

| 2c | |

3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?

| 3a | Yes ▶ X ▶ No |

b If "Yes," did it have excess business holdings in 2020 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2020.) ▶ N/A

| 3b | |

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

| 4a | X |

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2020?

| 4b | X |
### Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year, did the foundation pay or incur any amount to:

- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? [ ] Yes [ ] No
- (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? [ ] Yes [ ] No
- (3) Provide a grant to an individual for travel, study, or other similar purposes? [ ] Yes [ ] No
- (4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions [ ] Yes [ ] No
- (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? [ ] Yes [ ] No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions Organizations relying on a current notice regarding disaster assistance, check here [ ] Yes [ ] No
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? [ ] Yes [ ] No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? [ ] Yes [ ] No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.

6b [ ] Yes [ ] No

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? [ ] Yes [ ] No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? [ ] Yes [ ] No

7b N/A

8 Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? [ ] Yes [ ] No

### Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

<table>
<thead>
<tr>
<th>(a) Name and address</th>
<th>(b) Title, and average hours per week devoted to position</th>
<th>(c) Compensation (If not paid, enter &quot;-0-&quot;)</th>
<th>(d) Contributions to employee benefit plans and deferred compensation</th>
<th>(e) Expense account, other allowances</th>
</tr>
</thead>
<tbody>
<tr>
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<td>2037864</td>
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<td></td>
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<td>241580.</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td>0.</td>
</tr>
</tbody>
</table>

SEE STATEMENT 16

\[\text{JENNIFER GIANNI-HAUBRY - 1425 4TH AVENUE, #900, SEATTLE, WA 98101-2222} \]
\[\text{DIRECTOR OF FINANCE} \]
\[\text{40.00} \]
\[\text{169,167.} \]
\[\text{70,415.} \]
\[\text{0.} \]

\[\text{LAURA BOYLE - 1425 4TH AVENUE, #900, SEATTLE, WA 98101-2222} \]
\[\text{DIR. OF COMM AND HUMAN RESOURCES} \]
\[\text{40.00} \]
\[\text{185,462.} \]
\[\text{38,622.} \]
\[\text{0.} \]

\[\text{JONATHAN JAYES-GREEN - 1425 4TH AVENUE, #900, SEATTLE, WA 98101-2222} \]
\[\text{VICE PRESIDENT OF PROGRAMS} \]
\[\text{40.00} \]
\[\text{187,885.} \]
\[\text{13,875.} \]
\[\text{0.} \]

\[\text{IRENE SCHLEICHER - 1425 4TH AVENUE, #900, SEATTLE, WA 98101-2222} \]
\[\text{MGR OFFICE OF THE PRESIDENT} \]
\[\text{40.00} \]
\[\text{133,333.} \]
\[\text{59,665.} \]
\[\text{0.} \]

\[\text{RHONDA CARTER - 1425 4TH AVENUE, #900, SEATTLE, WA 98101-2222} \]
\[\text{VICE PRESIDENT OF CULTURE AND OPS} \]
\[\text{40.00} \]
\[\text{147,885.} \]
\[\text{19,766.} \]
\[\text{0.} \]

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

<table>
<thead>
<tr>
<th>(a) Name and address</th>
<th>(b) Title, and average hours per week devoted to position</th>
<th>(c) Compensation</th>
<th>(d) Contributions to employee benefit plans and deferred compensation</th>
<th>(e) Expense account, other allowances</th>
</tr>
</thead>
<tbody>
<tr>
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</tr>
</tbody>
</table>

Total number of other employees paid over $50,000 [ ] Yes [ ] No

\[\text{16} \]
### Part VIII  Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

<table>
<thead>
<tr>
<th>(a) Name and address of each person paid more than $50,000</th>
<th>(b) Type of service</th>
<th>(c) Compensation</th>
</tr>
</thead>
<tbody>
<tr>
<td>CLEARLAKE CAPITAL PARTNERS - 233 WILSHIRE BLVD., SUITE 800, SANTA MONICA, CA 90401</td>
<td>INVESTMENT MANAGER</td>
<td>1,445,462.</td>
</tr>
<tr>
<td>ADAMS STREET PARTNERS - ONE NORTH WACKER DRIVE, SUITE 2200, CHICAGO, IL 60606</td>
<td>INVESTMENT MANAGER</td>
<td>629,681.</td>
</tr>
<tr>
<td>VISTA EQUITY PARTNERS 1111 BROADWAY, SUITE 1900, BOSTON, MA 94607</td>
<td>INVESTMENT MANAGER</td>
<td>527,969.</td>
</tr>
<tr>
<td>CARRICK CAPITAL PARTNERS - 1 CALIFORNIA STREET, #1900, SAN FRANCISCO, CA 94111</td>
<td>INVESTMENT MANAGER</td>
<td>418,896.</td>
</tr>
<tr>
<td>ANGELES INVESTMENT ADVISORS, LLC - 429 SANTA MONICA BLVD., SUITE 650, SANTA MONICA, CA</td>
<td>INVESTMENT ADVISOR</td>
<td>363,792.</td>
</tr>
</tbody>
</table>

**Total number of others receiving over $50,000 for professional services**

**22**

### Part IX-A  Summary of Direct Charitable Activities

List the foundation’s four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

<table>
<thead>
<tr>
<th>Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>SEE STATEMENT 18</td>
</tr>
<tr>
<td>2</td>
</tr>
<tr>
<td>3</td>
</tr>
<tr>
<td>4</td>
</tr>
</tbody>
</table>

### Part IX-B  Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>SEE STATEMENT 19</td>
</tr>
<tr>
<td>2</td>
</tr>
</tbody>
</table>

All other program-related investments. See instructions.

**Total. Add lines 1 through 3**

861,135.
**Form 990-PF (2020)**

**MARGUERITE CASEY FOUNDATION**

<table>
<thead>
<tr>
<th>Page 8</th>
</tr>
</thead>
</table>

### Part X  Minimum Investment Return

(All domestic foundations must complete this part. Foreign foundations, see instructions.)

1. **Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:**
   - a. Average monthly fair market value of securities: 
   - b. Average of monthly cash balances: 
   - c. Fair market value of all other assets: 
   - d. **Total** (add lines 1a, b, and c) (1d): 
   - e. Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) (1e):

| 1a | 589,877,149. |
| 1b | 13,833,891. |
| 1c | 212,414,362. |
| 1d | 816,125,402. |

2. **Acquisition indebtedness applicable to line 1 assets:** 

| 2 | 0. |

3. **Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions):** 

| 3 | 816,125,402. |

4. **Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4:** 

| 4 | 12,241,881. |

5. **Minimum investment return. Enter 5% of line 5:** 

| 5 | 803,883,521. |

### Part XI  Distributable Amount

(see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.)

1. **Minimum investment return from Part X, line 6:** 

| 1 | 40,194,176. |

2a. **Tax on investment income for 2020 from Part VI, line 5:** 

| 2a | 478,082. |

2b. **Add lines 2a and 2b:** 

| 2c | 478,082. |

3. **Distributable amount before adjustments. Subtract line 2c from line 1:** 

| 3 | 39,716,094. |

4. **Recoveries of amounts treated as qualifying distributions:** 

| 4 | 588,569. |

5. **Add lines 3 and 4:** 

| 5 | 40,304,663. |

6. **Deduction from distributable amount (see instructions):** 

| 6 | 0. |

7. **Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1:** 

| 7 | 40,304,663. |

### Part XII  Qualifying Distributions

(see instructions)

1. **Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:**
   - a. Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 (1a): 
   - b. Program-related investments - total from Part IX-B (1b):

| 1a | 41,338,833. |
| 1b | 861,135. |

2. **Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes:** 

| 2 | 60,588. |

3. **Amounts set aside for specific charitable projects that satisfy the:**
   - a. Suitability test (prior IRS approval required) (3a): 
   - b. Cash distribution test (attach the required schedule) (3b):

4. **Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4:** 

| 4 | 42,260,556. |

5. **Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b:** 

| 5 | 0. |

6. **Adjusted qualifying distributions. Subtract line 5 from line 4:** 

| 6 | 42,260,556. |

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.
### Undistributed Income (see instructions)

<table>
<thead>
<tr>
<th></th>
<th>(a)</th>
<th>(b)</th>
<th>(c)</th>
<th>(d)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Corpus</td>
<td>Years prior to 2019</td>
<td>2019</td>
<td>2020</td>
</tr>
<tr>
<td>1</td>
<td>Distributable amount for 2020 from Part XI, line 7</td>
<td></td>
<td></td>
<td>40,304,663.</td>
</tr>
<tr>
<td>2</td>
<td>Undistributed income, if any, as of the end of 2020:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>a Enter amount for 2019 only</td>
<td></td>
<td></td>
<td>3,406,710.</td>
</tr>
<tr>
<td></td>
<td>b Total for prior years:</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td></td>
<td>c Excess distributions carryover, if any, to 2020:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>d From 2015</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>e From 2016</td>
<td></td>
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<td></td>
</tr>
<tr>
<td></td>
<td>f From 2017</td>
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</tr>
<tr>
<td></td>
<td>g From 2018</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>h From 2019</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>i Total of lines 3a through e</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td>4</td>
<td>Qualifying distributions for 2020 from Part XII, line 4; $ 42,260,556.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>a Applied to 2019, but not more than line 2a</td>
<td></td>
<td></td>
<td>3,406,710.</td>
</tr>
<tr>
<td></td>
<td>b Applied to undistributed income of prior years (Election required - see instructions)</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td></td>
<td>c Treated as distributions out of corpus (Election required - see instructions)</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td></td>
<td>d Applied to 2020 distributable amount</td>
<td></td>
<td></td>
<td>38,853,846.</td>
</tr>
<tr>
<td></td>
<td>e Remaining amount distributed out of corpus</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td>5</td>
<td>Excess distributions carryover applied to 2020 (If an amount appears in column (d), the same amount must be shown in column (a).)</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td>6</td>
<td>Enter the net total of each column as indicated below:</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td></td>
<td>a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td></td>
<td>b Prior years' undistributed income. Subtract line 4b from line 2b</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td></td>
<td>c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td></td>
<td>d Subtract line 6c from line 6b. Taxable amount - see instructions</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td></td>
<td>e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount - see instr.</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td></td>
<td>f Undistributed income for 2020. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2021</td>
<td></td>
<td></td>
<td>1,450,817.</td>
</tr>
<tr>
<td>7</td>
<td>Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td>8</td>
<td>Excess distributions carryover from 2015 not applied on line 5 or line 7</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td>9</td>
<td>Excess distributions carryover to 2021. Subtract lines 7 and 8 from line 6a</td>
<td></td>
<td></td>
<td>0.</td>
</tr>
<tr>
<td>10</td>
<td>Analysis of line 9:</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>a Excess from 2016</td>
<td></td>
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<tr>
<td></td>
<td>b Excess from 2017</td>
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<td>c Excess from 2018</td>
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<td>d Excess from 2019</td>
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<tr>
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<td>e Excess from 2020</td>
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</tr>
</tbody>
</table>

023581 12-02-20

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Form 990-PF (2020)  MARGUERITE CASEY FOUNDATION  91-2062197  Page 10

**Part XIV**  Private Operating Foundations  (see instructions and Part VII-A, question 9)  N/A

1  a  If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2020, enter the date of the ruling .............................................

  b  Check box to indicate whether the foundation is a private operating foundation described in section .............................................

2  a  Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed .............................................

  b  85% of line 2a .............................................

  c  Qualifying distributions from Part XII, line 4, for each year listed .............................................

  d  Amounts included in line 2c not used directly for active conduct of exempt activities .............................................

  e  Qualifying distributions made directly for active conduct of exempt activities.

    Subtract line 2d from line 2c .............................................

3  Complete 3a, b, or c for the alternative test relied upon:

  a  "Assets" alternative test - enter:

    (1)  Value of all assets .............................................

    (2)  Value of assets qualifying under section 4942(j)(3)(B)(i) .............................................

  b  "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed .............................................

  c  "Support" alternative test - enter:

    (1)  Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) .............................................

    (2)  Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) .............................................

    (3)  Largest amount of support from an exempt organization .............................................

    (4)  Gross investment income .............................................

**Part XV**  Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year-see instructions.)

1  Information Regarding Foundation Managers:

  a  List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

  NONE

  b  List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

  NONE

2  Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

  Check here ▶  if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

  a  The name, address, and telephone number or email address of the person to whom applications should be addressed;

  b  The form in which applications should be submitted and information and materials they should include;

  c  Any submission deadlines;

  d  Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors;
## Grants and Contributions Paid During the Year or Approved for Future Payment

<table>
<thead>
<tr>
<th>Recipient</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
<th>Amount</th>
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<td><strong>a Paid during the year</strong></td>
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<td>18650 1ST AVE NE</td>
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<td>OPPORTUNITY FUND</td>
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<tr>
<td><strong>b Approved for future payment</strong></td>
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### Part XVI-A  Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

<table>
<thead>
<tr>
<th>Unrelated business income</th>
<th>Excluded by section 512, 513, or 514</th>
<th>Related or exempt function income</th>
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</thead>
<tbody>
<tr>
<td>(a) Business code</td>
<td>(b) Amount</td>
<td>(c) Exclusion code</td>
</tr>
</tbody>
</table>

1. Program service revenue:
   - a
   - b
   - c
   - d
   - e
   - f
   - g Fees and contracts from government agencies

2. Membership dues and assessments

3. Interest on savings and temporary cash investments

4. Dividends and interest from securities

5. Net rental income or (loss) from real estate:
   - a Debt-financed property
   - b Not debt-financed property

6. Net rental income or (loss) from personal property

7. Other investment income

8. Gain or (loss) from sales of assets other than inventory

9. Net income or (loss) from special events

10. Gross profit or (loss) from sales of inventory

11. Other revenue:
   - a INCOME FROM PROGRAM-RELATED INVESTMENTS
   - b RETURNED GRANTS
   - c
   - d
   - e

12. Subtotal. Add columns (b), (d), and (e)

13. Total. Add line 12, columns (b), (d), and (e)

(See worksheet in line 13 instructions to verify calculations.)

### Part XVI-B  Relationship of Activities to the Accomplishment of Exempt Purposes

**Line No.** ▼ **Explanation**

11C RETURN OF PRIOR PERIOD QUALIFYING DISTRIBUTIONS

(Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).)
Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

1a. Transfers from the reporting foundation to a noncharitable exempt organization of:
   (1) Cash
   (2) Other assets

1b. Other transactions:
   (1) Sales of assets to a noncharitable exempt organization
   (2) Purchases of assets from a noncharitable exempt organization
   (3) Rental of facilities, equipment, or other assets
   (4) Reimbursement arrangements
   (5) Loans or loan guarantees
   (6) Performance of services or membership or fundraising solicitations

1c. Sharing of facilities, equipment, mailing lists, other assets, or paid employees

If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.

<table>
<thead>
<tr>
<th>Line no.</th>
<th>Amount involved</th>
<th>Name of noncharitable exempt organization</th>
<th>Description of transfers, transactions, and sharing arrangements</th>
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<tbody>
<tr>
<td>B4</td>
<td>676.00</td>
<td>EQUAL VOICE ACTION</td>
<td>SEE STATEMENT 21</td>
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<tr>
<td>B5</td>
<td>200,000.00</td>
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<tr>
<td>C</td>
<td>0.00</td>
<td>EQUAL VOICE ACTION</td>
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</tr>
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</table>

2a. Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? [X] Yes No

b. If "Yes," complete the following schedule.

<table>
<thead>
<tr>
<th>Name of organization</th>
<th>Type of organization</th>
<th>Description of relationship</th>
</tr>
</thead>
<tbody>
<tr>
<td>EQUAL VOICE ACTION</td>
<td>501(c)(4)</td>
<td>SEE STATEMENT 22</td>
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</table>

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee: [Signature]

Date: 11/03/21

Title: PRESIDENT & CEO

Paid Preparer Use Only

Print/Type preparer's name: KATHRYN J. OKIMOTO

Preparer's signature: KATHRYN J. OKIMOTO

Date: 11/03/21

Check if self-employed: [ ]

PTIN: P00746598

Firm's name: CLARK NUBER, P.S.

Firm's EIN: 91-1194016

Firm's address: 10900 NE 4TH STREET, SUITE 1400

BELLEVUE, WA 98004

Phone no.: 425-454-4919

Form 990-PF (2020)
### Part XV Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

<table>
<thead>
<tr>
<th>Recipient</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
<th>Amount</th>
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<tbody>
<tr>
<td>DARRICK HAMILTON</td>
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<tr>
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<tr>
<td>BROOKLYN, NY 11216</td>
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<td>24417 WASATCH CT</td>
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<td>CORONA, CA 92883</td>
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<td>1120 EDITH BLVD SE</td>
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<td>RAMZI KASSEM</td>
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<td>LONG ISLAND CITY, NY 11101</td>
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**Total from continuation sheets** 32,044,889.
### Grants and Contributions Paid During the Year

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<th>Recipient</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
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<td>MALCOM X.</td>
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**Total from continuation sheets**
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<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
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<th>Purpose of grant or contribution</th>
<th>Amount</th>
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<tr>
<td>TUKWILA, WA 98188</td>
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<td>NEW ORLEANS, LA 70130</td>
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</tbody>
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Total from continuation sheets
### 3a Grants and Contributions Paid During the Year

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<th>Recipient</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
<th>Amount</th>
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<td>CARE 2 COMMUNITIES</td>
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<tr>
<td>24 SCHOOL ST., 2ND FL</td>
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<tr>
<td>BOSTON, MA 02108</td>
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<tr>
<td>CARINA</td>
<td>PC: 509(A)(1)</td>
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<td>215 COLUMBIA ST., SUITE 500</td>
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<td>SEATTLE, WA 98104</td>
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**Total from continuation sheets**
### Grants and Contributions Paid During the Year

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<td>PC: 509(A)(1) OR 509(A)(2)</td>
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<td>EAST AFRICAN COMMUNITY SERVICES 7050 32ND AVE SOUTH SEATTLE, WA 98118</td>
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<td>PC: 509(A)(1) OR 509(A)(2)</td>
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<td>FILIPINO-AMERICAN DEVELOPMENT FOUNDATION 1010 MISSION ST, SUITE B SAN FRANCISCO, CA 94103</td>
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<td>GENERAL SUPPORT FOR BAYANIHAN COMMUNITY CENTER.</td>
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Total from continuation sheets
### Part XV  Supplementary Information

#### 3a  Grants and Contributions Paid During the Year

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Total from continuation sheets

Page 11, Form 990-PF
### Part XV Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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<th>Recipient</th>
<th>Name and address (home or business)</th>
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<td>HOMEWARD</td>
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<td>2744 W. 63RD STREET CHICAGO, IL 60629</td>
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<td>PROJECT SUPPORT FOR FINANCIAL SUPPORT FOR ROSTER ARTIST DURING COVID-19 CRISIS,</td>
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<td>LUSSIER COMMUNITY EDUCATION CENTER</td>
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### Grants and Contributions Paid During the Year

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**Total from continuation sheets**

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023641 04-01-20
### Grants and Contributions Paid During the Year

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<td>TOGETHER</td>
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<td>TEAMWORK ENGLEWOOD</td>
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<td>815 W, 63RD STREET, SUITE 2</td>
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<td>TO MOBILIZING PEOPLE AND RESOURCES FOR COMMUNITY-LED DEVELOPMENT IN ENGLEWOOD.</td>
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<td>CHICAGO, IL 60621</td>
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Total from continuation sheets

023641 04-01-20
## Grants and Contributions Paid During the Year

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<th>Recipient</th>
<th>Name and address (home or business)</th>
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<td>THE FORAKER GROUP</td>
<td>161 KLEVIN STREET, SUITE 101 ANCHORAGE, AK 99508</td>
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<td>THE NEW YORK CENTER FOR CHILDREN</td>
<td>333 EAST 70TH STREET NEW YORK, NY 10021</td>
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<td>GENERAL SUPPORT DURING THE COVID-19 PANDEMIC.</td>
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<td>THE ROOSEVELT INSTITUTE</td>
<td>570 LEXINGTON AVENUE, 5TH FLOOR NEW YORK, NY 10022</td>
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<td>PROJECT SUPPORT FOR DEEPAK BHARGAVA FELLOWSHIP AT ROOSEVELT INSTITUTE.</td>
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<td>THE VALENTINE</td>
<td>1015 EAST CLAY STREET RICHMOND, VA 23219</td>
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<td>FOR GENERAL SUPPORT.</td>
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<td>TIDES CENTER</td>
<td>PO BOX 29907 SAN FRANCISCO, CA 94129-0907</td>
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<td>PC: 509(A)(1)</td>
<td>PROJECT SUPPORT FOR DREAM DEFENDERS</td>
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<td>TIDES FOUNDATION</td>
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<td>PROJECT SUPPORT FOR FLORIDA RIGHTS RESTORATION COALITION.</td>
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**Total from continuation sheets**
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<td>TIDES FOUNDATION 1014 TORNEY AVENUE, SAN FRANCISCO, CA 94129</td>
<td>PC: 509(A)(1) PROJECT SUPPORT FOR FLORIDA RIGHTS RESTORATION</td>
<td>OR 509(A)(2) COALITION - LET MY PEOPLE VOTE BOOKS.</td>
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<td>OR 509(A)(2) FUND'S BLACK MEN BUILD PROGRAM.</td>
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<td>OR 509(A)(2)</td>
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<td>UNITED PLAYAZ 1038 HOWARD ST, SAN FRANCISCO, CA 94103-2807</td>
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<td>OR 509(A)(2)</td>
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<td>WESTSIDE RESTORATION CORPORATION 2728 SECOND STREET, MONTGOMERY, AL 36108</td>
<td>PC: 509(A)(1) GENERAL SUPPORT TO ASSIST WITH TUTORING AND VIRTUAL LEARNING.</td>
<td>OR 509(A)(2)</td>
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<td>YEAR UP 45 MILK STREET, 9TH FLOOR, BOSTON, MA 02109</td>
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<td>YWCA MADISON 101 EAST MIFFLIN STREET, SUITE 100, MADISON, WI 53703</td>
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### Part XV | Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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<td>9TO5, NATIONAL ASSOCIATION OF WORKING WOMEN: 9TO5 GEORGIA 501 PULLIAM STREET #344 ATLANTA, GA 30312</td>
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<td>FOR PROJECT SUPPORT FOR EL PASO EQUAL VOICE NETWORK.</td>
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<td>FOR PROJECT SUPPORT OF RIO GRANDE VALLEY EQUAL VOICE NETWORK.</td>
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<td>FOR GENERAL SUPPORT.</td>
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<td>ADULTS AND YOUTH UNITED DEVELOPMENT ASSOCIATION (AYUDA) PO BOX 2017 SAN ELIZARIO, TX 79849</td>
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<td>PC: 509(A)(1), OR 509(A)(2)</td>
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**Total from continuation sheets**
### Grants and Contributions Paid During the Year

#### Recipient

**Name and address (home or business)**

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<th>Recipient</th>
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<tr>
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<td>FOR GENERAL SUPPORT.</td>
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<td>OR 509(A)(2)</td>
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<td>PROJECT SUPPORT FOR ALABAMA EQUAL VOICE NETWORK.</td>
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<td>OR 509(A)(2)</td>
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<tr>
<td>ALLIANCE FOR A JUST SOCIETY 3518 S. EDMUNDS STREET SEATTLE, WA 98118</td>
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<td>PROJECT SUPPORT FOR NATIVE ORGANIZERS ALLIANCE.</td>
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<td>ALLIANCE FOR GLOBAL JUSTICE 225 R. 26TH ST., SUITE 1 TUCSON, AZ 85713</td>
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<td>ALLIANCE FOR YOUTH ORGANIZING 915 5TH ST NW WASHINGTON, DC 20001-2501</td>
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**Total from continuation sheets**
### Grants and Contributions Paid During the Year

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Total from continuation sheets

023641 04-01-20
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<td>NEW YORK, NY 10001</td>
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**Total from continuation sheets**
### 3a Grants and Contributions Paid During the Year

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Total from continuation sheets

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Form 990-PF  MARGUERITE CASEY FOUNDATION  91-2062197  Page 11

Part XV  Supplementary Information (continued)
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Total from continuation sheets
### Grants and Contributions Paid During the Year

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**Total from continuation sheets**
### 3a Grants and Contributions Paid During the Year

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**Total from continuation sheets**
### Part XV Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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**Total from continuation sheets**
### Part XV Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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<th>Name and address (home or business)</th>
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<td>1264 APOPKA BLVD APOPKA, FL 32703</td>
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Total from continuation sheets
### Part XV  Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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<td>FOUNDATION FOR APPALACHIAN KENTUCKY</td>
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<td>PC: 509(A)(1)</td>
<td>PROJECT SUPPORT FOR KENTUCKY EQUAL VOICE NETWORK.</td>
<td>50,000</td>
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<tr>
<td>420 MAIN ST</td>
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<tr>
<td>HAZARD, KY 41701</td>
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<tr>
<td>FREEDOM INC.</td>
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<td>2110 LUANN LANE</td>
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<td>MADISON, WI 53713</td>
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<td>FREEDOM PROJECT</td>
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<td>PO BOX 57</td>
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<td>RENTON, WA 98057</td>
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<td>GEORGIA LATINO ALLIANCE FOR HUMAN RIGHTS</td>
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<td>7 DUNWOODY PARK SUITE 110</td>
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<td>GEORGIA STRATEGIC ALLIANCE FOR NEW</td>
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<td>DIRECTIONS AND UNIFIED POLICIES (STAND-UP)</td>
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<td>2366 SYLVAN RD</td>
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Total from continuation sheets
### Grants and Contributions Paid During the Year

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<tr>
<th>Recipient</th>
<th>Name and address (home or business)</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
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<tr>
<td>GOT GREEN</td>
<td>PO BOX 18794 SEATTLE, WA 98118</td>
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<td>GENERAL SUPPORT.</td>
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<td>GRASSROOTS COLLABORATIVE</td>
<td>637 S DEARBORN STREET CHICAGO, IL 60605</td>
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<td>GREATER BIRMINGHAM MINISTRIES</td>
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<td>GREATER BIRMINGHAM MINISTRIES</td>
<td>2304 12TH AVENUE NORTH BIRMINGHAM, AL 35234</td>
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<tr>
<td>HISPANICS IN PHILANTHROPY</td>
<td>414 13TH STREET, SUITE 200 OAKLAND, CA 94612</td>
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<tr>
<td>HOPE COMMUNITY CENTER</td>
<td>1016 N PARK AVENUE APOPKA, FL 32712</td>
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<td>OR 509(A)(2)</td>
<td>PROJECT SUPPORT FOR EQUAL VOICE FOR FLORIDA’S RURAL FAMILIES NETWORK.</td>
<td>55,000.</td>
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**Total from continuation sheets**
## Part XV Supplementary Information (continued)

### 3a Grants and Contributions Paid During the Year

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<th>Recipient</th>
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<td>ILLINOIS COALITION FOR IMMIGRANT AND REFUGEE RIGHTS</td>
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<td>PROJECT SUPPORT FOR CHICAGO EQUAL VOICE NETWORK.</td>
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<td>228 S. WABASH AVE CHICAGO, IL 60604</td>
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<td>INNERCITY STRUGGLE</td>
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<td>3467 WHITTIER BLVD LOS ANGELES, CA 90023</td>
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<td>INSTITUTE FOR WASHINGTON’S FUTURE</td>
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<td>PC: 509(A)(1) DR 509(A)(2)</td>
<td>PROJECT SUPPORT FOR COMMUNITY TO COMMUNITY DEVELOPMENT.</td>
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<td>2720 VALENCIA ST. BELLINGHAM, WA 98226</td>
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<tr>
<td>INSTITUTO DE EDUCACION POPULAR DEL SUR DE CALIFORNIA (IDEPSCA)</td>
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<td>PC: 509(A)(1) DR 509(A)(2)</td>
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<td>1565 W 14TH STREET LOS ANGELES, CA 90015</td>
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<tr>
<td>PO BOX 1450 LONDON, KY 40743</td>
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<tr>
<td>KENWOOD OAKLAND COMMUNITY ORGANIZATION</td>
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<td>PC: 509(A)(1) DR 509(A)(2)</td>
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<td>4242 S COTTAGE GROVE AVENUE CHICAGO, IL 60653</td>
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<td>LABOR/COMMUNITY STRATEGY CENTER</td>
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<td>PC: 509(A)(1) DR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<td>1506 CRENSHAW BLVD. LOS ANGELES, CA 90019</td>
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Total from continuation sheets
### Grants and Contributions Paid During the Year

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<th>Purpose of grant or contribution</th>
<th>Amount</th>
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<tbody>
<tr>
<td>LOS ANGELES ALLIANCE FOR A NEW ECONOMY</td>
<td>464 LUCAS AVE LOS ANGELES, CA 90017</td>
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<td>LOS ANGELES ALLIANCE FOR A NEW ECONOMY</td>
<td>464 LUCAS AVE LOS ANGELES, CA 90017</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
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<tr>
<td>LUGENIA BURNS HOPE CENTER</td>
<td>710 E 47TH, SUITE 200W CHICAGO, IL 60653</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>PROJECT SUPPORT FOR UNITED CONGRESS OF COMMUNITY AND RELIGIOUS ORGANIZATIONS.</td>
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<td>150,000.</td>
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<tr>
<td>MAKE THE ROAD NEW YORK</td>
<td>301 GROVE STREET BROOKLYN, NY 11237</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>PROJECT SUPPORT FOR MAKE THE ROAD NEVADA.</td>
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<td>200,000.</td>
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<tr>
<td>MI FAMILIA VOTA EDUCATION FUND</td>
<td>3030 E CENTRAL AVE PHOENIX, AZ 85012</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
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<td>MIJENTE SUPPORT COMMITTEE</td>
<td>734 W. POLK STREET PHOENIX, AZ 85007</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>GENERAL SUPPORT.</td>
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Total from continuation sheets
### Grants and Contributions Paid During the Year

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<th>Recipient</th>
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<td>MIJENTE SUPPORT COMMITTEE</td>
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<td>734 W. POLK STREET</td>
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<td>PHOENIX, AZ 85007</td>
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<td>MOREHOUSE SCHOOL OF MEDICINE</td>
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<td>PROJECT SUPPORT FOR SATCHEL HEALTH LEADERSHIP INSTITUTE.</td>
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<td>720 WESTVIEW DR S.W.</td>
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<td>ATLANTA, GA 30310</td>
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<tr>
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<td>ECONOMIC DEVELOPMENT (MACED)</td>
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<td>433 CHESTNUT STREET</td>
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<td>BREA, KY 40403</td>
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<td>NATIONAL DOMESTIC WORKERS ALLIANCE</td>
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<tr>
<td>45 BROADWAY, SUITE 320</td>
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<td>OR 509(A)(2)</td>
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<td>NEW YORK, NY 10006</td>
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<td>NATIONAL FOSTER YOUTH INSTITUTE</td>
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<td>3550 WILSHIRE BLVD. SUITE 1601</td>
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<td>LOS ANGELES, CA 90010</td>
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<td>NATIONAL LGBTQ TASK FORCE</td>
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<td>1325 MASSACHUSETTS AVENUE NW, SUITE 600</td>
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<td>OR 509(A)(2)</td>
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<tr>
<td>WASHINGTON, DC 20005</td>
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<tr>
<td>NATIONAL PARTNERSHIP FOR NEW AMERICANS</td>
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<td>FOR GENERAL SUPPORT.</td>
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<td>1805 S ASHLAND AVE.</td>
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<tr>
<td>CHICAGO, IL 60608</td>
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**Total from continuation sheets**
### Part XV Supplementary Information (continued)

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<th>Recipient</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
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<td>NATIONAL URBAN INDIAN FAMILY COALITION</td>
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<tr>
<td>117 E. LOUISA STREET #322</td>
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<tr>
<td>SEATTLE, WA 98102</td>
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| NATIVE AMERICAN YOUTH AND FAMILY CENTER | | FC: 509(A)(1) | FOR PROJECT SUPPORT OF NATIVE VOICE NETWORK. | 100,000. |
| 5135 NE COLUMBIA BLVD | | OR 509(A)(2) | | |
| PORTLAND, OR 97218 | | | | |

| NATIVE AMERICAN YOUTH AND FAMILY CENTER | | FC: 509(A)(1) | PROJECT SUPPORT FOR NATIVE VOICE NETWORK. | 100,000. |
| 5135 NE COLUMBIA BLVD | | OR 509(A)(2) | | |
| PORTLAND, OR 97218 | | | | |

| NAVA EDUCATION PROJECT | | FC: 509(A)(1) | FOR GENERAL SUPPORT. | 45,000. |
| 2920 CARLISLE BOULEVARD NE, STE. C | | OR 509(A)(2) | | |
| ALBUQUERQUE, NM 87110 | | | | |

| NEO PHILANTHROPY | | FC: 509(A)(1) | PROJECT SUPPORT FOR NATIONAL GUESTWORKER ALLIANCE. | 100,000. |
| 45 WEST 36TH STREET, 6TH FLOOR | | OR 509(A)(2) | | |
| NEW YORK, NY 10018 | | | | |

| NEW GEORGIA PROJECT | | FC: 509(A)(1) | FOR GENERAL SUPPORT. | 50,000. |
| 830 GLENWOOD AVE. SE | | OR 509(A)(2) | | |
| ATLANTA, GA 30303 | | | | |

| NEW MEXICO ACEQUIA ASSOCIATION | | FC: 509(A)(1) | FOR GENERAL SUPPORT. | 70,000. |
| 805 EARLY STREET, SUITE 203B | | OR 509(A)(2) | | |
| SANTA FE, NM 87505 | | | | |

**Total from continuation sheets**
### Grants and Contributions Paid During the Year

#### Part XV: Supplementary Information

<table>
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<th>Recipient</th>
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<th>Purpose of grant or contribution</th>
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<tr>
<td>NEW MEXICO CENTER ON LAW AND POVERTY</td>
<td>924 PARK AVE SW, STE C ALBUQUERQUE, NM 87102-3023</td>
<td>FC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>150,000.</td>
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<tr>
<td>NEW ORLEANS WORKERS’ CENTER FOR RACIAL JUSTICE</td>
<td>3500 CANAL STREET, 2ND FL NEW ORLEANS, LA 70119</td>
<td>FC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>150,000.</td>
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<tr>
<td>NOLLIE JENKINS FAMILY CENTER</td>
<td>25 GLENDALE STREET DURANT, MS 39063</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<td>NOLLIE JENKINS FAMILY CENTER</td>
<td>25 GLENDALE STREET DURANT, MS 39063</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<td>OL EDUCATION FUND</td>
<td>411 BELLAMAH AVENUE NW ALBUQUERQUE, NM 87102</td>
<td>FC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>112,500.</td>
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<td>ONEAMERICA</td>
<td>1225 S. WELLER STREET, SUITE 430 SEATTLE, WA 98144</td>
<td>FC: 509(A)(1) OR 509(A)(2)</td>
<td>PROJECT SUPPORT FOR ENGLISH INNOVATIONS.</td>
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<td>ONEAMERICA</td>
<td>1225 S. WELLER STREET, SUITE 430 SEATTLE, WA 98144</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
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Total from continuation sheets
### Grants and Contributions Paid During the Year

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<th>Purpose of grant or contribution</th>
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<tr>
<td>ORGANIZING NEIGHBORHOODS FOR EQUALITY: NORTHSIDE</td>
<td>4648 N RACINE AVENUE CHICAGO, IL 60640</td>
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<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>150,000.</td>
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<tr>
<td>PARENT INSTITUTE FOR QUALITY EDUCATION</td>
<td>22 WEST 35TH STREET, SUITE 201 NATIONAL CITY, CA 91950</td>
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<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>187,500.</td>
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<tr>
<td>PEOPLE FIRST OF WASHINGTON</td>
<td>P.O. BOX 1180 SPANAWAY, WA 98387</td>
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<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>GENERAL SUPPORT.</td>
<td>55,000.</td>
</tr>
<tr>
<td>PEOPLE’S LOBBY EDUCATION INSTITUTE</td>
<td>1659 W. HUBBARD CHICAGO, IL 60622</td>
<td></td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>112,500.</td>
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<tr>
<td>PHILANTHROPY NORTHWEST</td>
<td>2101 4TH AVE, SUITE 650 SEATTLE, WA 98121</td>
<td></td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>125,000.</td>
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<td>PHILANTHROPY NORTHWEST</td>
<td>2101 4TH AVE, SUITE 650 SEATTLE, WA 98121</td>
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<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<td>PRIMAVERA FOUNDATION</td>
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<td>100,000.</td>
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Total from continuation sheets: 

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Form 990-PF  MARGUERITE CASEY FOUNDATION  91-2062197  Page 11
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<th>Purpose of grant or contribution</th>
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<td><strong>PUBLIC ALLIES</strong>&lt;br&gt;735 N. WATER STREET, SUITE 550&lt;br&gt;MILWAUKEE, WI 53202</td>
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<td>PROJECT SUPPORT FOR POWER COALITION.</td>
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<td><strong>PUBLIC ALLIES</strong>&lt;br&gt;735 N. WATER STREET, SUITE 550&lt;br&gt;MILWAUKEE, WI 53202</td>
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<td><strong>RADIO BILINGE</strong>&lt;br&gt;5005 E. BELMONT AVE.,&lt;br&gt;FRESNO, CA 93727</td>
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<td><strong>RAINIER VALLEY CORP</strong>&lt;br&gt;1225 S. WELLER ST, SUITE 400&lt;br&gt;SEATTLE, WA 98144</td>
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<td><strong>REGENTS OF THE UNIVERSITY OF CALIFORNIA AT BERKELEY</strong>&lt;br&gt;1995 UNIVERSITY AVE&lt;br&gt;BERKELEY, CA 94704-1070</td>
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**Total from continuation sheets**
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<td>SOUTHERN MUTUAL HELP ASSOCIATION</td>
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**Total from continuation sheets**
### Part XV Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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Total from continuation sheets

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Total from continuation sheets
### Part XV Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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<td>UNITED SOUTH BROADWAY CORPORATION</td>
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<td>W. HAYWOOD BURNS INSTITUTE</td>
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**Total from continuation sheets**

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### Part XV Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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### Grants and Contributions Paid During the Year

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<td>ARIZONA CENTER FOR EMPOWERMENT</td>
<td>5716 N. 19TH AVENUE, PHOENIX, AZ 85015</td>
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<td>ASIAN AMERICANS ADVANCING JUSTICE - ATLANTA</td>
<td>5680 OAKBROOK PARKWAY, SUITE 148, NORCROSS, GA 30093</td>
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<td>BRIGHTON PARK NEIGHBORHOOD COUNCIL</td>
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<td>CALIFORNIA CHILD CARE RESOURCE AND REFERRAL NETWORK</td>
<td>1182 MARKET STREET, SUITE 300, SAN FRANCISCO, CA 94102</td>
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<td>SUPPORT FOR PARENT VOICES COVID-19 RESPONSE.</td>
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Total from continuation sheets: 115,000
### Grants and Contributions Paid During the Year

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<td>CAMPESINOS SIN FRONTERAS P.O. BOX 423 SOMERTON, AZ 85350</td>
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<td>CAUSA JUSTA :: JUST CAUSE P.O. BOX 7737 OAKLAND, CA 94601</td>
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<td>CENTER FOR COMMUNITY ACTION AND ENVIRONMENTAL JUSTICE (CCAEJ) 7701 MISSION BLVD. JURUPA VALLEY, CA 92519</td>
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Total from continuation sheets
## Grants and Contributions Paid During the Year

### If recipient is an individual, show any relationship to any foundation manager or substantial contributor

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<td>SUPPORT FOR SOUTHERN RURAL BLACK WOMEN’S INITIATIVE’S COVID-19 RESPONSE.</td>
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**Total from continuation sheets**
### 3a Grants and Contributions Paid During the Year

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<td>459 VIENNA STREET, SAN FRANCISCO, CA 94112</td>
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<td>COLOROFCHANGE.ORG EDUCATION FUND</td>
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<td>COMMUNITIES UNITED</td>
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Total from continuation sheets
### Grants and Contributions Paid During the Year

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Total from continuation sheets

003641 04-01-20
### 3a Grants and Contributions Paid During the Year

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### Grants and Contributions Paid During the Year

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**Total from continuation sheets**
### Grants and Contributions Paid During the Year

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Total from continuation sheets

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023641 04-01-20
### Grants and Contributions Paid During the Year

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**Total from continuation sheets**
### Part XV Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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Total from continuation sheets

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Form 990-PF
MARGUERITE CASEY FOUNDATION
91-2062197
Page 11

023641 04-01-20
### Grants and Contributions Paid During the Year

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### Part XV Supplementary Information (continued)

#### 3a Grants and Contributions Paid During the Year

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### Part XV
#### Supplementary Information (continued)

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**Total from continuation sheets**
**Grants and Contributions Paid During the Year**

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## Part XV Supplementary Information

**3a Grants and Contributions Paid During the Year**

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<tr>
<th>Recipient</th>
<th>Name and address (home or business)</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
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**Total from continuation sheets**
### Grants and Contributions Paid During the Year

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Total from continuation sheets: 
023641 04-01-20
### Grants and Contributions Paid During the Year

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**Total from continuation sheets**
### Grants and Contributions Paid During the Year

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<tr>
<td>SEATTLE ARTS AND LECTURES</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>GENERAL SUPPORT.</td>
<td>3,000.</td>
</tr>
<tr>
<td>340 15TH AVE E</td>
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<tr>
<td>SEATTLE, WA 98112</td>
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<tr>
<td>SEATTLE THEATRE GROUP</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>200.</td>
</tr>
<tr>
<td>911 PINE ST</td>
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<tr>
<td>SEATTLE, WA 98101</td>
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<tr>
<td>THOMAS JEFFERSON FOUNDATION</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>7,500.</td>
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<tr>
<td>P.O. BOX 316</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>CHARLOTTESVILLE, VA 22902</td>
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</table>

**Total from continuation sheets**: 

---

003641 04-01-20
### 3a Grants and Contributions Paid During the Year

<table>
<thead>
<tr>
<th>Recipient</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>WISCONSIN HISTORICAL FOUNDATION</td>
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<td>FC: 509(A)(1)</td>
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<tr>
<td>816 STATE STREET</td>
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<tr>
<td>MADISON, WI 53726</td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>BLACK ORGANIZING PROJECT</td>
<td></td>
<td>FC: 509(A)(1)</td>
<td>GENERAL SUPPORT FOR THE COVID-19 RESPONSE.</td>
<td>20,000.</td>
</tr>
<tr>
<td>PO BOX 23712</td>
<td>OR 509(A)(2)</td>
<td></td>
<td></td>
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<tr>
<td>OAKLAND, CA 94623</td>
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<tr>
<td>BLACK ORGANIZING PROJECT</td>
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<td>PO BOX 23712</td>
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<tr>
<td>OAKLAND, CA 94623</td>
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<tr>
<td>CHINESE PROGRESSIVE ASSOCIATION</td>
<td></td>
<td>FC: 509(A)(1)</td>
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<td>10,000.</td>
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<tr>
<td>1042 GRANT AVENUE, 5TH FLOOR</td>
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<td>SAN FRANCISCO, CA 94133-5025</td>
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<tr>
<td>PROYECTO JUAN DIEGO</td>
<td></td>
<td>FC: 509(A)(1)</td>
<td>GENERAL SUPPORT FOR THE COVID-19 RESPONSE.</td>
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<tr>
<td>PO BOX 8038</td>
<td>OR 509(A)(2)</td>
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<tr>
<td>BROWNSVILLE, TX 78526</td>
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<tr>
<td>SAN DIEGO LGBT COMMUNITY CENTER</td>
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<td>FC: 509(A)(1)</td>
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<td>20,000.</td>
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<tr>
<td>PO BOX 3357</td>
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<tr>
<td>SAN DIEGO, CA 92163</td>
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<tr>
<td>4300 N CALIFORNIA AVE</td>
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<tr>
<td>CHICAGO, IL 60618</td>
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</table>

Total from continuation sheets
### Grants and Contributions Paid During the Year

<table>
<thead>
<tr>
<th>Recipient</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>CENTER FOR ECONOMIC RESEARCH AND SOCIAL CHANGE</td>
<td>POP: PRIVATE OPERATING FOUNDAT</td>
<td>PROJECT SUPPORT FOR HAYMARKET BOOKS TO CENTER FOR ECONOMIC RESEARCH AND SOCIAL CHANGE.</td>
<td>100,000.</td>
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<tr>
<td>DIGNITY HEALTH FOUNDATION</td>
<td>SO I:</td>
<td>PROJECT SUPPORT FOR COVID-19 RESPONSE FUND.</td>
<td>10,000.</td>
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<tr>
<td>MADISON CHILDREN’S MUSEUM FOUNDATION</td>
<td>SO I:</td>
<td>GENERAL SUPPORT.</td>
<td>10,000.</td>
<td></td>
</tr>
<tr>
<td>MADISON CHILDREN’S MUSEUM FOUNDATION</td>
<td>SO I:</td>
<td>FOR GENERAL SUPPORT.</td>
<td>15,000.</td>
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<td>MARGUERITE CASEY FOUNDATION</td>
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**Total from continuation sheets**

023641 04-01-20
### Part XV Supplementary Information

#### 3b Grants and Contributions Approved for Future Payment

<table>
<thead>
<tr>
<th>Recipient</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
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</tr>
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<tbody>
<tr>
<td>ARKANSAS PUBLIC POLICY PANEL</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>PROJECT SUPPORT FOR ARKANSAS EQUAL VOICE NETWORK.</td>
<td>12,500</td>
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<tr>
<td>BRIGHTON PARK NEIGHBORHOOD COUNCIL</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<tr>
<td>CANGRESS DBA LOS ANGELES COMMUNITY ACTION NETWORK</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>175,000</td>
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<tr>
<td>COMMUNITIES UNITED</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>125,000</td>
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<tr>
<td>DIN CITIZENS AGAINST RUINING OUR ENVIRONMENT</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<tr>
<td>EAST BAY COMMUNITY FOUNDATION</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<td>FLORIDA IMMIGRANT COALITION</td>
<td>PC: 509(A)(1) OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>125,000</td>
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**Total from continuation sheets** | 3,177,500
**Grants and Contributions Approved for Future Payment**

<table>
<thead>
<tr>
<th>Recipient</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
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<th>Purpose of grant or contribution</th>
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<tbody>
<tr>
<td>FLORIDA RISING TOGETHER</td>
<td>PC: 509(A)(1)</td>
<td>OR 509(A)(2)</td>
<td>PROJECT SUPPORT FOR EQUAL VOICE FOR URBAN FLORIDA.</td>
<td>13,750.</td>
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<tr>
<td>10800 BISCAYNE BOULEVARD</td>
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<tr>
<td>MIAMI, FL 33161</td>
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<tr>
<td>FREEDOM PROJECT</td>
<td>PC: 509(A)(1)</td>
<td>OR 509(A)(2)</td>
<td>PROJECT SUPPORT FOR KING COUNTY EQUITY NOW.</td>
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<tr>
<td>PO BOX 57</td>
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<tr>
<td>RENTON, WA 98057</td>
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<tr>
<td>GRASSROOTS COLLABORATIVE</td>
<td>PC: 509(A)(1)</td>
<td>OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<td>637 S DEARBORN STREET</td>
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<tr>
<td>CHICAGO, IL 60605</td>
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<tr>
<td>HOPE COMMUNITY CENTER</td>
<td>PC: 509(A)(1)</td>
<td>OR 509(A)(2)</td>
<td>PROJECT SUPPORT FOR EQUAL VOICE FOR FLORIDA’S RURAL FAMILIES NETWORK.</td>
<td>13,750.</td>
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<tr>
<td>1016 N PARK AVENUE</td>
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<tr>
<td>APOPKA, FL 32712</td>
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<tr>
<td>INNERCITY STRUGGLE</td>
<td>PC: 509(A)(1)</td>
<td>OR 509(A)(2)</td>
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<td>3467 WHITTIER BLVD.</td>
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<tr>
<td>LOS ANGELES, CA 90023</td>
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<tr>
<td>LABOR/COMMUNITY STRATEGY CENTER</td>
<td>PC: 509(A)(1)</td>
<td>OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<td>1506 CRENSHAW BLVD.</td>
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<tr>
<td>LOS ANGELES, CA 90019</td>
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<tr>
<td>LOS ANGELES ALLIANCE FOR A NEW ECONOMY</td>
<td>PC: 509(A)(1)</td>
<td>OR 509(A)(2)</td>
<td>FOR GENERAL SUPPORT.</td>
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<tr>
<td>464 LUCAS AVE</td>
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<tr>
<td>LOS ANGELES, CA 90017</td>
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**Total from continuation sheets**
### Part XV  Supplementary Information (continued)

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<thead>
<tr>
<th>Recipient</th>
<th>If recipient is an individual, show any relationship to any foundation manager or substantial contributor</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
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<tbody>
<tr>
<td>MI FAMILIA VOTA EDUCATION FUND</td>
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<td>FC: 509(A)(1)</td>
<td>FOR GENERAL SUPPORT.</td>
<td>$180,000.</td>
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<td>3030 E CENTRAL AVE PHOENIX, AZ 85012</td>
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<td>OR 509(A)(2)</td>
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<tr>
<td>NATIONAL FOSTER YOUTH INSTITUTE</td>
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<td>PC: 509(A)(1)</td>
<td>FOR GENERAL SUPPORT.</td>
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<tr>
<td>3550 WILSHIRE BLVD. SUITE 1601 LOS ANGELES, CA 90010</td>
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<td>NEW ORLEANS WORKERS’ CENTER FOR RACIAL JUSTICE</td>
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<td>PC: 509(A)(1)</td>
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<td>3500 CANAL STREET, 2ND FL NEW ORLEANS, LA 70112</td>
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<tr>
<td>REGENTS OF THE UNIVERSITY OF CALIFORNIA AT BERKELEY</td>
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<td>PC: 509(A)(1)</td>
<td>PROJECT SUPPORT FOR THE OTHERING AND BELONGING INSTITUTE.</td>
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<td>1995 UNIVERSITY AVE BERKELEY, CA 94704-1070</td>
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<tr>
<td>SOUTHERN BANCORP CAPITAL PARTNERS</td>
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<td>PC: 509(A)(1)</td>
<td>PROJECT SUPPORT FOR SOCIAL JUSTICE INSTITUTE.</td>
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<td>8924 KANIS RD. LITTLE ROCK, AR 77205</td>
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<td>OR 509(A)(2)</td>
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<tr>
<td>SOUTHWEST ORGANIZING PROJECT</td>
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<td>PC: 509(A)(1)</td>
<td>PROJECT SUPPORT OF EQUAL VOICE NEW MEXICO.</td>
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<td>211 10TH ST SW ALBUQUERQUE, NM 87102</td>
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<tr>
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<td>FOR GENERAL SUPPORT.</td>
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<td>211 10TH ST SW ALBUQUERQUE, NM 87102</td>
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**Total from continuation sheets**
### Grants and Contributions Approved for Future Payment

<table>
<thead>
<tr>
<th>Recipient</th>
<th>Foundation status of recipient</th>
<th>Purpose of grant or contribution</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>TENNESSEE IMMIGRANT AND REFUGEE RIGHTS COALITION (TIRRC)</td>
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<td>2195 NOLENSVILLE PIKE</td>
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<tr>
<td>NASHVILLE, TN 37211</td>
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<tr>
<td>TEWA WOMEN UNITED</td>
<td>PC: 509(A)(1)</td>
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<td>90,000</td>
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<tr>
<td>PO BOX 397</td>
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<tr>
<td>SANTA CRUZ, NM 87567</td>
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<tr>
<td>W. HAYWOOD BURNS INSTITUTE</td>
<td>PC: 509(A)(1)</td>
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<td>125,000</td>
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<tr>
<td>475 14TH STREET SUITE 800</td>
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<tr>
<td>OAKLAND, CA 94612</td>
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<tr>
<td>WORKERS DEFENSE PROJECT</td>
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<tr>
<td>5604 MANOR ROAD</td>
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<td>AUSTIN, TX 78723</td>
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<tr>
<td>CHINESE PROGRESSIVE ASSOCIATION</td>
<td>PC: 509(A)(1)</td>
<td>PROJECT SUPPORT FOR BLACK FUTURES LAB.</td>
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<tr>
<td>SAN FRANCISCO, CA 94133-5025</td>
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<tr>
<td>CENTRAL STATE UNIVERSITY INNOVATION AND DEVELOPMENT FOUNDATION</td>
<td>PC: 509(A)(1)</td>
<td>GENERAL SUPPORT FOR UNIVERSITY'S SCHOLARSHIP FUND.</td>
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<td>1400 BRUSH ROW ROAD</td>
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<tr>
<td>WILBERFORCE, OH 45384</td>
<td>OR 509(A)(3) TYPE I</td>
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</table>
Name of the organization: MARGUERITE CASEY FOUNDATION

Employer identification number: 91-2062197

Organization type (check one):

Filers of: Form 990 or 990-EZ

Section:

☐ 501(c)( ) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust not treated as a private foundation

☐ 527 political organization

Form 990-PF

X 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor’s total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) $5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering “N/A” in column (b) instead of the contributor name and address), II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don’t complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling $5,000 or more during the year.

Caution: An organization that isn’t covered by the General Rule and/or the Special Rules doesn’t file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer “No” on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn’t meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).
### Part I  Contributors

(see instructions). Use duplicate copies of Part I if additional space is needed.

<table>
<thead>
<tr>
<th>No.</th>
<th>Name, address, and ZIP + 4</th>
<th>Total contributions</th>
<th>Type of contribution</th>
</tr>
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<tbody>
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<td>$400,000.</td>
<td>Person X Payroll</td>
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<tr>
<td></td>
<td>810 3RD AVE SUITE 220</td>
<td></td>
<td>Noncash</td>
</tr>
<tr>
<td></td>
<td>SEATTLE, WA 98104</td>
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(Complete Part II for noncash contributions.)
### Part II Noncash Property

(see instructions). Use duplicate copies of Part II if additional space is needed.

<table>
<thead>
<tr>
<th>(a) No. from Part I</th>
<th>(b) Description of noncash property given</th>
<th>(c) FMV (or estimate) (See instructions.)</th>
<th>(d) Date received</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>$ _______________________</td>
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<tr>
<td></td>
<td></td>
<td>$ _______________________</td>
<td>________________</td>
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</tbody>
</table>

MARGUERITE CASEY FOUNDATION

91-2062197

Name of organization

Employer identification number
Use duplicate copies of Part III if additional space is needed.

<table>
<thead>
<tr>
<th>(a) No. from Part I</th>
<th>(b) Purpose of gift</th>
<th>(c) Use of gift</th>
<th>(d) Description of how gift is held</th>
<th>(e) Transfer of gift</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Transferee's name, address, and ZIP + 4</td>
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<tr>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Part III: Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of $1,000 or less for the year.
### FORM 990-PF OTHER INCOME STATEMENT 1

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>(A) REVENUE PER BOOKS</th>
<th>(B) NET INVESTMENT INCOME</th>
<th>(C) ADJUSTED NET INCOME</th>
</tr>
</thead>
<tbody>
<tr>
<td>OTHER INCOME FROM PARTNERSHIP INVESTMENTS</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>INCOME FROM PROGRAM-RELATED INVESTMENTS</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RETURNED GRANTS</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL TO FORM 990-PF, PART I, LINE 11</td>
<td>682,211.</td>
<td>-192,013.</td>
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</tr>
</tbody>
</table>

### FORM 990-PF LEGAL FEES STATEMENT 2

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>(A) EXPENSES PER BOOKS</th>
<th>(B) NET INVESTMENT INCOME</th>
<th>(C) ADJUSTED NET INCOME</th>
<th>(D) CHARITABLE PURPOSES</th>
</tr>
</thead>
<tbody>
<tr>
<td>LEGAL FEES</td>
<td>126,228.</td>
<td>0.</td>
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<td>126,228.</td>
</tr>
<tr>
<td>TO FM 990-PF, PG 1, LN 16A</td>
<td>126,228.</td>
<td>0.</td>
<td></td>
<td>126,228.</td>
</tr>
</tbody>
</table>

### FORM 990-PF ACCOUNTING FEES STATEMENT 3

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>(A) EXPENSES PER BOOKS</th>
<th>(B) NET INVESTMENT INCOME</th>
<th>(C) ADJUSTED NET INCOME</th>
<th>(D) CHARITABLE PURPOSES</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACCOUNTING AND AUDITING FEES</td>
<td>98,847.</td>
<td>25,198.</td>
<td></td>
<td>49,049.</td>
</tr>
<tr>
<td>TO FORM 990-PF, PG 1, LN 16B</td>
<td>98,847.</td>
<td>25,198.</td>
<td></td>
<td>49,049.</td>
</tr>
</tbody>
</table>
### Statement 4

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>EXPENSES PER BOOKS</th>
<th>NET INVESTMENT INCOME</th>
<th>ADJUSTED NET INCOME</th>
<th>CHARITABLE PURPOSES</th>
</tr>
</thead>
<tbody>
<tr>
<td>INVESTMENT MANAGEMENT FEES</td>
<td>5,987,507.</td>
<td>5,987,507.</td>
<td>0.</td>
<td></td>
</tr>
<tr>
<td>CONSULTANTS</td>
<td>265,254.</td>
<td>0.</td>
<td>213,184.</td>
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<tr>
<td>INFO SYSTEMS SERVICES</td>
<td>22,426.</td>
<td>0.</td>
<td>22,426.</td>
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</tr>
<tr>
<td>MARKETING - MEDIA AD BUYS</td>
<td>41,660.</td>
<td>0.</td>
<td>41,660.</td>
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</tr>
<tr>
<td><strong>TO FORM 990-PF, PG 1, LN 16C</strong></td>
<td>6,316,847.</td>
<td>5,987,507.</td>
<td>277,370.</td>
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</tr>
</tbody>
</table>

### Statement 5

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>EXPENSES PER BOOKS</th>
<th>NET INVESTMENT INCOME</th>
<th>ADJUSTED NET INCOME</th>
<th>CHARITABLE PURPOSES</th>
</tr>
</thead>
<tbody>
<tr>
<td>EXCISE TAX CURRENT &amp; DEFERRED</td>
<td>1,315,684.</td>
<td>319,407.</td>
<td>1,190.</td>
<td></td>
</tr>
<tr>
<td>SALES AND USE TAX</td>
<td>2,168.</td>
<td>0.</td>
<td>0.</td>
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</tr>
<tr>
<td>BUSINESS TAX</td>
<td>626.</td>
<td>0.</td>
<td>626.</td>
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</tr>
<tr>
<td>PERSONAL PROPERTY TAX</td>
<td>564.</td>
<td>0.</td>
<td>564.</td>
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</tr>
<tr>
<td>FOREIGN INCOME TAXES</td>
<td>0.</td>
<td>319,407.</td>
<td>0.</td>
<td></td>
</tr>
<tr>
<td><strong>TO FORM 990-PF, PG 1, LN 18</strong></td>
<td>1,315,684.</td>
<td>319,407.</td>
<td>1,190.</td>
<td></td>
</tr>
</tbody>
</table>
## Statement 6

<table>
<thead>
<tr>
<th>Description</th>
<th>Expenses Per Books</th>
<th>Net Investment Income</th>
<th>Adjusted Net Income</th>
<th>Charitable Purposes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Supplies &amp; Equipment</td>
<td>97,037</td>
<td>0</td>
<td>97,037</td>
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<tr>
<td>Postage</td>
<td>6,241</td>
<td>0</td>
<td>6,241</td>
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</tr>
<tr>
<td>Dues &amp; Subscriptions</td>
<td>4,829</td>
<td>0</td>
<td>4,829</td>
<td></td>
</tr>
<tr>
<td>Fiduciary Expenses</td>
<td>19,511</td>
<td>0</td>
<td>19,511</td>
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</tr>
<tr>
<td>Insurance</td>
<td>33,026</td>
<td>0</td>
<td>33,026</td>
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</tr>
<tr>
<td>Temporary Services</td>
<td>26,231</td>
<td>0</td>
<td>26,231</td>
<td></td>
</tr>
<tr>
<td>Training</td>
<td>145,465</td>
<td>0</td>
<td>145,465</td>
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</tr>
<tr>
<td>Bank Fees</td>
<td>2,129</td>
<td>2,129</td>
<td>0</td>
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</tr>
<tr>
<td>Charitable Sponsorships and Memberships</td>
<td>696,790</td>
<td>0</td>
<td>696,790</td>
<td></td>
</tr>
<tr>
<td>Other Charitable Program Services</td>
<td>1,451,516</td>
<td>0</td>
<td>1,451,516</td>
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</tr>
<tr>
<td>Expenses From Program-Related Investments</td>
<td>36,702</td>
<td>7</td>
<td>253,192</td>
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<tr>
<td>Partnership Investment Expenses</td>
<td>0</td>
<td>3,627,335</td>
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</tr>
</tbody>
</table>

**Total to Form 990-PF, Pg 1, Ln 23:**

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2,519,477</td>
<td>3,629,471</td>
<td>2,733,838</td>
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</table>

## Statement 7

<table>
<thead>
<tr>
<th>Description</th>
<th>U.S. Gov't</th>
<th>Other Gov't</th>
<th>Book Value</th>
<th>Fair Market Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Obligations</td>
<td>X</td>
<td></td>
<td>131,648,564</td>
<td>131,648,564</td>
</tr>
</tbody>
</table>

**Total U.S. Government Obligations:**

|                      | 131,648,564 | 131,648,564 |

**Total State and Municipal Government Obligations:**

|                      | 131,648,564 | 131,648,564 |

**Total to Form 990-PF, Part II, Line 10A:**

|                      | 131,648,564 | 131,648,564 |

## Statement 8

<table>
<thead>
<tr>
<th>Description</th>
<th>Book Value</th>
<th>Fair Market Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corporate Stock</td>
<td>474,211,284</td>
<td>474,211,284</td>
</tr>
</tbody>
</table>

**Total to Form 990-PF, Part II, Line 10B:**

|                      | 474,211,284 | 474,211,284 |

**Statement(s) 6, 7, 8**
### STATEMENT 9

**FORM 990-PF**  
**CORPORATE BONDS**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>BOOK VALUE</th>
<th>FAIR MARKET VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>CORPORATE BONDS</td>
<td>53,075,824</td>
<td>53,075,824</td>
</tr>
</tbody>
</table>

**TOTAL TO FORM 990-PF, PART II, LINE 10C**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>BOOK VALUE</th>
<th>FAIR MARKET VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL</td>
<td>53,075,824</td>
<td>53,075,824</td>
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</table>

### STATEMENT 10

**FORM 990-PF**  
**OTHER INVESTMENTS**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>VALUATION METHOD</th>
<th>BOOK VALUE</th>
<th>FAIR MARKET VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADAMS STREET 2008 DIRECT FUND, L.P.</td>
<td>FMV</td>
<td>1,052,967</td>
<td>1,052,967</td>
</tr>
<tr>
<td>ADAMS STREET 2011 US FUND LP</td>
<td>FMV</td>
<td>15,257,180</td>
<td>15,257,180</td>
</tr>
<tr>
<td>ADAMS STREET PARTNERSHIP FUND - 2007 NON-U.S. FUND, L.P.</td>
<td>FMV</td>
<td>4,376,998</td>
<td>4,376,998</td>
</tr>
<tr>
<td>ADAMS STREET PARTNERSHIP FUND - 2008 NON-U.S. FUND, L.P.</td>
<td>FMV</td>
<td>4,260,647</td>
<td>4,260,647</td>
</tr>
<tr>
<td>ADAMS STREET PARTNERSHIP FUND - 2008 U.S. FUND, L.P.</td>
<td>FMV</td>
<td>4,742,973</td>
<td>4,742,973</td>
</tr>
<tr>
<td>ARTEMIS REAL ESTATE FUND III</td>
<td>FMV</td>
<td>938,859</td>
<td>938,859</td>
</tr>
<tr>
<td>ARTEMIS REAL ESTATE INCOME AND GROWTH</td>
<td>FMV</td>
<td>116,376</td>
<td>116,376</td>
</tr>
<tr>
<td>Fund Name</td>
<td>FMV</td>
<td>FMV</td>
<td></td>
</tr>
<tr>
<td>-----------------------------------------------------------------</td>
<td>-------</td>
<td>-------</td>
<td></td>
</tr>
<tr>
<td>ASP CO-INVEST FUND</td>
<td>8,500,738.</td>
<td>8,500,738.</td>
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<tr>
<td>AUTHENTIC VENTURES</td>
<td>74,114.</td>
<td>74,114.</td>
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<tr>
<td>BAIN CAPITAL FUND XII, L.P.</td>
<td>6,034,364.</td>
<td>6,034,364.</td>
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<tr>
<td>BARINGS CORE PROPERTY FUND LP</td>
<td>26,557,379.</td>
<td>26,557,379.</td>
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</tr>
<tr>
<td>BROOKFIELD CAPITAL PARTNERS FUND IV</td>
<td>8,399,811.</td>
<td>8,399,811.</td>
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<tr>
<td>CARRICK CAPITAL PARTNERS FUND III</td>
<td>4,879,291.</td>
<td>4,879,291.</td>
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<tr>
<td>CB OFFSHORE EQUITY FUND IX, L.P</td>
<td>2,714,105.</td>
<td>2,714,105.</td>
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<tr>
<td>CLEARLAKE CAPITAL PARTNERS IV, LP</td>
<td>10,105,281.</td>
<td>10,105,281.</td>
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<tr>
<td>CLEARLAKE CAPITAL PARTNERS V, LP</td>
<td>11,840,361.</td>
<td>11,840,361.</td>
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<tr>
<td>CLEARLAKE CAPITAL PARTNERS VI, LP</td>
<td>829,318.</td>
<td>829,318.</td>
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<tr>
<td>CRESSEY AND COMPANY FUND VI L.P</td>
<td>2,126,199.</td>
<td>2,126,199.</td>
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<tr>
<td>DBL PARTNERS IV (2020)</td>
<td>964,872.</td>
<td>964,872.</td>
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<tr>
<td>DUNES POINT CAPITAL II</td>
<td>4,151,820.</td>
<td>4,151,820.</td>
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<tr>
<td>GATEWAY REAL ESTATE FUND VI L.P</td>
<td>2,551,490.</td>
<td>2,551,490.</td>
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<tr>
<td>GEORGIAN PARTNERS GROWTH FUND V</td>
<td>2,027,205.</td>
<td>2,027,205.</td>
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<tr>
<td>GREEN EQUITY INVESTORS VII, L.P</td>
<td>10,849,731.</td>
<td>10,849,731.</td>
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<tr>
<td>GREENOAK US FUND III, LP</td>
<td>2,373,673.</td>
<td>2,373,673.</td>
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<td>GREENSPRING MICRO III</td>
<td>964,872.</td>
<td>964,872.</td>
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</tr>
<tr>
<td>HARBOURVEST PTNRS VIII-CAYMAN VENTURE FUND L.P</td>
<td>492,987.</td>
<td>492,987.</td>
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</tr>
<tr>
<td>MARLIN EQUITY FUND V-A, L.P</td>
<td>4,056,681.</td>
<td>4,056,681.</td>
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<tr>
<td>MARLIN HERITAGE II-A, L.P</td>
<td>1,540,327.</td>
<td>1,540,327.</td>
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</tr>
<tr>
<td>REALTY ASSOCIATES FUND X UTP, L.P</td>
<td>7,203,046.</td>
<td>7,203,046.</td>
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</tr>
<tr>
<td>RIVERWOOD CAPITAL PARTNERS FUND III</td>
<td>1,577,331.</td>
<td>1,577,331.</td>
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<tr>
<td>ROSE AFFORDABLE HOUSING</td>
<td>956,234.</td>
<td>956,234.</td>
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<tr>
<td>SCULPTOR (FORMERLY OZ) REAL ESTATE FUND IV L.P</td>
<td>778,649.</td>
<td>778,649.</td>
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<tr>
<td>ULU VENT FUND III</td>
<td>345,288.</td>
<td>345,288.</td>
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</tr>
<tr>
<td>VISTA EQUITY PARTNERS VI</td>
<td>6,880,591.</td>
<td>6,880,591.</td>
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</tr>
<tr>
<td>VISTA EQUITY PARTNERS VII</td>
<td>2,553,639.</td>
<td>2,553,639.</td>
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</tr>
<tr>
<td>WINDROSE HEALTH INVESTORS V</td>
<td>1,480,471.</td>
<td>1,480,471.</td>
<td></td>
</tr>
</tbody>
</table>

TOTAL TO FORM 990-PF, PART II, LINE 13

|FMV | 214,511,868. | 214,511,868. |
### FORM 990-PF  DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT  STATEMENT 11

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>COST OR OTHER BASIS</th>
<th>ACCUMULATED DEPRECIATION</th>
<th>BOOK VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>LEASEHOLD IMPROVEMENTS</td>
<td>100,983.</td>
<td>49,483.</td>
<td>51,500.</td>
</tr>
<tr>
<td>FURNITURE</td>
<td>154,059.</td>
<td>145,926.</td>
<td>8,133.</td>
</tr>
<tr>
<td>EQUIPMENT</td>
<td>376,807.</td>
<td>334,414.</td>
<td>42,393.</td>
</tr>
<tr>
<td>TOTAL TO FM 990-PF, PART II, LN 14</td>
<td>631,849.</td>
<td>529,823.</td>
<td>102,026.</td>
</tr>
</tbody>
</table>

### FORM 990-PF  OTHER ASSETS  STATEMENT 12

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>BEGINNING OF YR BOOK VALUE</th>
<th>END OF YEAR BOOK VALUE</th>
<th>FAIR MARKET VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>AMERICAN SOUTH REAL ESTATE FUND DEPOSITS</td>
<td>970,472.</td>
<td>1,766,475.</td>
<td>1,766,475.</td>
</tr>
<tr>
<td>NOTE RECEIVABLE FROM SELF-HELP VENTURES FUND</td>
<td>905,663.</td>
<td>917,735.</td>
<td>917,735.</td>
</tr>
<tr>
<td>TO FORM 990-PF, PART II, LINE 15</td>
<td>1,877,155.</td>
<td>2,685,230.</td>
<td>2,685,230.</td>
</tr>
</tbody>
</table>

### FORM 990-PF  OTHER LIABILITIES  STATEMENT 13

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>BOY AMOUNT</th>
<th>EOY AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOARD OF DIRECTOR DEFERRED COMPENSATION &amp; INTEREST</td>
<td>1,621,016.</td>
<td>1,246,757.</td>
</tr>
<tr>
<td>EXECUTIVE DEFERRED COMPENSATION &amp; INTEREST</td>
<td>1,372,412.</td>
<td>1,203,025.</td>
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<td>DEFERRED TAX LIABILITY</td>
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<td>3,883,026.</td>
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<td>TOTAL TO FORM 990-PF, PART II, LINE 22</td>
<td>5,983,317.</td>
<td>6,332,808.</td>
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### NAME OF CONTROLLED ENTITY

**EQUAL VOICE ACTION**

**ADDRESS**

1425 4TH AVENUE, SUITE 900
SEATTLE, WA 98101-2222

**DESCRIPTION OF TRANSFER**

REIMBURSEMENT FOR COST OF SHARED RESOURCES: $676; INTEREST $2,167.

**AMOUNT OF TRANSFER**

2,843.

---

### NAME OF CONTROLLED ENTITY

**EQUAL VOICE EDUCATION NETWORK**

**ADDRESS**

1425 4TH AVENUE, SUITE 900
SEATTLE, WA 98101-2222

**DESCRIPTION OF TRANSFER**

RETURNED GRANTS

**AMOUNT OF TRANSFER**

543,569.

---

**TOTAL AMOUNT OF TRANSFERS FROM CONTROLLED ENTITIES**

546,412.
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<th>NAME OF CONTROLLED ENTITY</th>
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<td>EQUAL VOICE ACTION</td>
<td>46-5265322</td>
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<tr>
<td>ADDRESS</td>
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<td>1425 4TH AVENUE, SUITE 900</td>
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<td>SEATTLE, WA 98101-2222</td>
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<table>
<thead>
<tr>
<th>NAME OF CONTROLLED ENTITY</th>
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<td>1425 4TH AVENUE, SUITE 900</td>
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<tr>
<td>SEATTLE, WA 98101-2222</td>
<td></td>
</tr>
<tr>
<td>NAME AND ADDRESS</td>
<td>TITLE AND AVRG HRS/WK</td>
</tr>
<tr>
<td>------------------</td>
<td>------------------------</td>
</tr>
<tr>
<td>FREEMAN A. HRABOWSKI III 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>CHAIR 6.40</td>
</tr>
<tr>
<td>PATRICIA SCHROEDER 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>VICE-CHAIR 5.50</td>
</tr>
<tr>
<td>DAVID VILLA 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>TREASURER 4.50</td>
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<tr>
<td>DOUGLAS X. PATINO 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>SECRETARY 8.60</td>
</tr>
<tr>
<td>MELODY BARNES 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>DIRECTOR 1.20</td>
</tr>
<tr>
<td>ANGELA DIAZ 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>DIRECTOR 4.20</td>
</tr>
<tr>
<td>CHAD BOETTCHER 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>DIRECTOR 1.40</td>
</tr>
<tr>
<td>TESSIE GUILLERMO 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>DIRECTOR 1.00</td>
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<tr>
<td>JACKIE THOMAS 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>DIRECTOR 4.50</td>
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<tr>
<td>RAMI NASHASHIBI 1425 4TH AVENUE, SUITE 900 SEATTLE, WA 98101-2222</td>
<td>DIRECTOR 4.50</td>
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<tr>
<td>Name</td>
<td>Position</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>---------------------------</td>
</tr>
<tr>
<td>LUZ VEGA-MARQUIS</td>
<td>President Emeritus</td>
</tr>
<tr>
<td>JOYCE LEE</td>
<td>Chief Financial Officer</td>
</tr>
<tr>
<td>CARMEN ROJAS</td>
<td>FMR Director, President/CEO</td>
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**TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII**

<table>
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<tr>
<th>Total Salary</th>
<th>Total Benefits</th>
<th>Total Other</th>
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<td>2,037,864.</td>
<td>241,580.</td>
<td>0.</td>
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**STATEMENT(S) 16**
GRANTEE'S NAME
EQUAL VOICE ACTION

GRANTEE'S ADDRESS
1425 4TH AVENUE, SUITE 900
SEATTLE, WA 98101

GRANT AMOUNT      DATE OF GRANT   AMOUNT EXPENDED
1,000,000.         08/07/17        1,000,000.

PURPOSE OF GRANT
TO DEVELOP A NEW NATIONAL PLATFORM TO REACH VOLUNTEERS AND ALLIED ORGANIZATIONS, TO ACTIVATE THEM IN NONPARTISAN, NON-LOBBYING ACTIONS TO SUPPORT NATIONAL AND LOCAL POLICIES THAT ARE INTEGRAL TO THE WELL-BEING OF LOW INCOME FAMILIES IN AMERICA.

DATES OF REPORTS BY GRANTEE

ANY DIVERSION BY GRANTEE
NO KNOWN DIVERSION OF ANY PORTION OF THE GRANT FUNDS.

RESULTS OF VERIFICATION
THE FOUNDATION HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE. THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
GRANTEE'S NAME

AMERICAN SOUTH REAL ESTATE FUND

GRANTEE'S ADDRESS

1281 WESTWOOD BLVD, STE. 200
LOS ANGELES, CA 90024

GRANT AMOUNT      DATE OF GRANT      AMOUNT EXPENDED

1,689,030.      12/21/18      1,689,030.

PURPOSE OF GRANT

TO INVEST IN REAL ESTATE PROJECTS IN 10 SOUTHERN STATES WHICH WILL CREATE WORKFORCE HOUSING, CONSTRUCTION AND PERMENENT JOBS THAT WILL BENEFIT LOW-INCOME COMMUNITIES AND FURTHERING THE FOUNDATION'S TAX EXEMPT PURPOSE.

DATES OF REPORTS BY GRANTEE


ANY DIVERSION BY GRANTEE

NO KNOWN DIVERSION OF ANY PORTION OF THE GRANT FUNDS.

RESULTS OF VERIFICATION

THE FOUNDATION HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE. THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
ACTIVITY ONE

PRODUCTION OF OVER 20 ORIGINAL MULTIMEDIA ARTICLES ANNUALLY, WHICH FEATURES STORIES ABOUT LOW-INCOME FAMILIES AND THE ACTIONS THAT MAKE CHANGE POSSIBLE. PUBLICATION OF MONTHLY NEWSLETTERS AND SEMI-ANNUAL MAGAZINES WHICH ARE DISTRIBUTED TO APPROXIMATELY 3,000 GRANTEES AND STAKEHOLDERS. DIRECT EXPENSES TO SUPPORT GRANTEE PROGRAMS AND NETWORKS.

EXPENSES

TO FORM 990-PF, PART IX-A, LINE 1

1,451,516.

DESCRIPTION

AMERICAN SOUTH REAL ESTATE FUND: TO INVEST IN REAL ESTATE PROJECTS IN 10 SOUTHERN STATES WHICH WILL CREATE WORKFORCE HOUSING, CONSTRUCTION AND PERMANENT JOBS THAT WILL BENEFIT LOW-INCOME COMMUNITIES AND FURTHERING THE FOUNDATION'S TAX EXEMPT PURPOSE.

AMOUNT

TO FORM 990-PF, PART IX-B, LINE 1

761,135.

DESCRIPTION

VAMOSVENTURES: VAMOSVENTURES IS AN EQUITY PRI THAT INVESTS IN TECHNOLOGY-BASED COMPANIES LED BY DIVERSE AND UNDER-REPRESENTED FOUNDERS WITH COMPPELLING PRODUCTS AND POSITIVE INDICATIONS OF EXPONENTIAL GROWTH AND SOCIAL IMPACT.

AMOUNT

TO FORM 990-PF, PART IX-B, LINE 2

100,000.
STATEMENT 21
990-PF IN INVOLVEMENT WITH NONCHARITABLE ORGANIZATIONS STATEMENT 21
PART XVII, LINE 1, COLUMN (D)

NAME OF NONCHARITABLE EXEMPT ORGANIZATION

EQUAL VOICE ACTION

DESCRIPTION OF TRANSFERS, TRANSACTIONS, AND SHARING ARRANGEMENTS

REIMBURSEMENT FOR COST OF SHARED RESOURCES SUCH AS OFFICE SPACE, FURNITURE, EQUIPMENT, AND JOINTLY EMPLOYED INDIVIDUALS.

NAME OF NONCHARITABLE EXEMPT ORGANIZATION

EQUAL VOICE ACTION

DESCRIPTION OF TRANSFERS, TRANSACTIONS, AND SHARING ARRANGEMENTS

NOTE RECEIVABLE

NAME OF NONCHARITABLE EXEMPT ORGANIZATION

EQUAL VOICE ACTION

DESCRIPTION OF TRANSFERS, TRANSACTIONS, AND SHARING ARRANGEMENTS

SHARED FACILITIES AND EMPLOYEES
NAME OF AFFILIATED OR RELATED ORGANIZATION

EQUAL VOICE ACTION

DESCRIPTION OF RELATIONSHIP WITH AFFILIATED OR RELATED ORGANIZATION

AMENDED AND RESTATED BYLAWS
OF
MARGUERITE CASEY FOUNDATION

As Amended November 9, 2020

(A non-profit corporation incorporated under the
Washington Non-Profit Corporation Act, RCW 24.03)

PART I

Powers

The corporation shall have all of the powers of a nonprofit corporation permitted under
the Washington Nonprofit Corporation Act, Ch. 24.03 RCW, as now or hereafter in effect
(“Act”), which powers shall be exercised by its Board of Directors and officers.

PART II

Board of Directors

A. Number. The business affairs and property of the corporation shall be managed
by a Board of Directors, consisting of not less than three (3) and no more than eleven (11)
persons. The Board of Directors, by resolution, may increase or decrease the number of directors,
provided that no decrease in number shall have the effect of shortening the term of any
incumbent director, or reducing the number of directors to less than three (3).

B. Qualification and Election. Directors shall be individuals who have reached the
age of majority and shall have such other qualifications as the Board of Directors may prescribe
by resolution or amendment to these Bylaws. Unless the Board of Directors is reducing the
number of directors as provided in these Bylaws, the Board of Directors shall appoint a successor
director to replace each director whose term is ending. The Board of Directors may make any
such appointment at the annual meeting at which the director’s term is scheduled to end or at any
other meeting not earlier than six (6) months prior to such annual meeting.

C. Term of Office. Directors shall serve terms of three (3) years, with each director
serving for a maximum of three (3) full terms. To the extent possible, terms shall be staggered
so that one-quarter (1/4) of the directors’ terms end each year. The Board of Directors may elect
directors to terms of fewer than three (3) years as necessary to ensure that terms remain evenly
staggered. Terms shorter than three (3) years, including terms fully or partly served before the
effective date of these Amended and Restated Bylaws, and partial terms shall not count toward
the limit of three (3) terms. Each director shall hold office for the term for which he or she is
elected and until his or her successor shall have been elected and qualified. Adoption of these
Amended and Restated Bylaws shall not alter the term of any director already in office on the
effective date of these Amended and Restated Bylaws.

D. Vacancies. Except as otherwise provided by law, vacancies in the Board of
Directors, whether caused by resignation, death, retirement, disqualification, removal or
otherwise, may be filled by a majority of the remaining directors attending any meeting of the Board of Directors, even though less than a quorum is present. A director elected to fill any vacancy shall hold office for the unexpired term of his or her predecessor and until his or her successor is elected and qualified.

E. **Board Discipline: Removal.** The Board of Directors shall have the sole and exclusive authority and responsibility to evaluate the performance of and take disciplinary action, including removal from the Board of Directors, with regard to all of the corporation’s directors. At a meeting called expressly for that purpose, the Board of Directors may remove by a majority vote of all of the directors then in office one or more directors for cause, as long as there is at least one director remaining after such removal. For purposes of this Part II.E, “cause” shall mean (1) any act or omission for which the director is not entitled to indemnification under the corporation’s Articles of Incorporation or these Bylaws, or (2) repeated failure by the director to comply with the terms of the corporation’s Board of Director’s manual.

F. **Quorum and Voting.** At any meeting of the Board of Directors, the presence in person of a majority of the directors shall constitute a quorum for the transaction of business. If a quorum is present, the act of a majority of the directors present at such meeting shall be the act of the Board of Directors of this corporation except as may be otherwise specifically provided by statute, by the Articles of Incorporation, or by these Bylaws. A director present at a Board of Directors meeting at which action on any corporate matter is taken shall be presumed to have assented to the action taken unless (a) the director’s dissent or abstention from the action taken is entered in the minutes of the meeting; (b) the director delivers his or her dissent or abstention to such action to the person acting as the secretary of the meeting before the adjournment thereof; or (c) the director delivers such dissent or abstention to the secretary of the corporation immediately after the adjournment of the meeting. Notwithstanding the foregoing, such right to dissent or abstain shall not apply to a director who voted in favor of such action.

G. **Annual Meeting.** The annual meeting for the election of directors and for the transaction of such other business as may properly come before the meeting, shall be held each year in the month of May at a time and place designated by the Chair or otherwise specified by resolution.

H. **Regular Meetings.** Regular meetings of the Board of Directors shall be held at such place, day and hour as shall from time to time be fixed by resolution of the Board.

I. **Special Meetings.** Special meetings of the Board of Directors may be held at any place at any time whenever called by the Chair, or any two or more directors.

J. **Notice of Meetings.** No notice of the annual meeting of the Board of Directors shall be required. No notice of any regular meeting shall be required, if the time and place thereof shall have been fixed by resolution of the Board of Directors and a copy of such resolution delivered in the form of a record to every director at least three (3) days before the first meeting held pursuant thereto. In all other cases, for any meeting of the Board of Directors or any committee designated by the Board of Directors for which notice is required by these Bylaws or by applicable Washington law, a notice stating the place, date, and hour of the meeting shall be delivered prior thereto in the form of a record to each director at his or her
address shown on the records of the corporation. The method of notice need not be the same to
each director. If notice is provided in a tangible medium, it shall be given at least two (2) days
prior to the meeting, and may be transmitted by: mail, private carrier, or personal delivery;
telegraph or teletype; or telephone, wire, or wireless equipment that transmits a facsimile of the
notice. If mailed, the notice shall be deemed effective when deposited in the United States mail
addressed to the director at his or her address as it appears on the records of the corporation with
postage thereon prepaid. Other forms of notice in a tangible medium described in this paragraph
are effective when received.

If notice is provided in an electronic transmission, it must satisfy the following
requirements:

1. Notice to directors in an electronic transmission that otherwise complies
with these Bylaws is effective only with respect to directors who have consented, in the form of a
record, to receive notices by electronic transmission.

(a) Notice to directors includes material that these Bylaws require or
permit to accompany the notice.

(b) A director who provides consent, in the form of a record, to receipt
of notices by electronic transmission shall designate in the consent the message format accessible
to the recipient, and the address, location, or system to which these notices may be sent by
electronic transmission.

(c) A director who has consented to receipt of notices by electronic
transmission may revoke the consent by delivering a revocation to the corporation in the form of
a record.

(d) The consent of any director is revoked if the corporation is unable
to deliver two consecutive notices by electronic transmission in accordance with the consent, and
this inability becomes known to the secretary of the corporation or other person responsible for
giving the notice. The inadvertent failure by the corporation to treat this inability as a revocation
does not invalidate any meeting or other action.

2. Notice to directors who have consented to receipt of notices by electronic
transmission may be provided by posting the notice on an electronic network and delivering to
the director a separate record of the posting, together with instructions regarding how to obtain
access to this posting on the electronic network.

3. Notice provided in an electronic transmission is effective when it:

(a) Is given by electronic transmission to an address, location, or
system designated by the recipient for that purpose, and is made pursuant to the consent provided
by the recipient; or

(b) Has been posted on an electronic network and a separate record of
the posting has been delivered to the recipient together with instructions regarding how to obtain
access to the posting on the electronic network.
K. **Waiver of Notice.**

1. **Waiver by Communication.** Whenever any notice is required to be given to any director under the provisions of these Bylaws, the Articles of Incorporation or applicable Washington law, a waiver thereof in the form of a record executed by the director entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice.

2. **Waiver by Attendance.** Attendance of a director or a committee member at a meeting shall constitute a waiver of notice of such meeting, except where a director or a committee member attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened.

L. **Directors’ Action Without a Meeting.** Any corporate action required or permitted by the Articles of Incorporation or Bylaws, or by the laws of the state of Washington, to be taken at a meeting of the directors of the corporation or at a meeting of a committee of the Board may be taken without a meeting if a consent, in the form of a record, setting forth the action so taken, shall be executed by all of the directors or all of the members of the committee, as the case may be, entitled to vote with respect to the subject matter thereof. Such consents may be executed in two or more counterparts, each of which shall be deemed an original and all of which, taken together, shall constitute one and the same document. Such consent shall have the same force and effect as a unanimous vote, and may be described as such. Any such consent shall be inserted in the minute book as if it were the minutes of a meeting of the Board of Directors.

M. **Committees.** By resolution adopted by a majority of the directors in office, the Board of Directors may establish one or more committees of the Board consisting of two (2) or more directors. Committees of the Board shall have and exercise the authority of the Board of Directors, to the extent provided in such resolution and subject to any limitations imposed by law. The Chair shall serve, ex officio, as a voting member of each committee. The Board of Directors further may establish advisory committees consisting of such person(s) as the Board of Directors shall appoint, including but not limited to directors. Advisory committees shall not have or exercise any authority of the Board of Directors.

**PART III**

**Officers**

A. **Officers Enumerated — Election; Powers.** The officers of the corporation shall be a Chair, a President, a Vice Chair, a Secretary and a Treasurer and such other officers as the Board of Directors may designate ("Officer"). Officers shall be elected by the Board of Directors at each annual meeting of directors, to hold office until the next annual meeting of the corporation, or until his or her successor is elected and qualified, if not removed earlier by a vote of the Board of Directors. The Officers shall have the powers described in this Part III but at all times be subject to the authority and direction of the Board of Directors. Any two or more offices may be held by the same person, except the offices of President and Secretary.

B. **Qualifications.** Officers of the corporation need not be directors.
C. The Chair. The Chair shall preside at meetings of the Board of Directors and perform such other duties as the Board of Directors may from time to time designate.

D. The President. The President shall exercise the usual executive powers pertaining to the office of President and perform such other duties as the Board of Directors may from time to time designate.

E. Vice Chair. The Vice Chair shall act as Chair in the absence or disability of the Chair and shall perform such other duties as the Board of Directors may from time to time designate.

F. The Secretary. The Secretary, personally or with the assistance of others, shall keep records of the proceedings of the Board of Directors and committees of the Board, attest all deeds, bonds, contracts and other obligations or instruments in the name of the corporation; keep the corporate seal, if any, and affix the same to proper documents; and perform such other duties as the Board of Directors may from time to time designate.

G. The Treasurer. The Treasurer shall have the care and custody, and be responsible for, all funds and securities of the corporation, and shall cause to be kept regular books of account. The Treasurer shall cause to be deposited all funds and other valuable effects in the name of the corporation in such depositories as may be designated by the Board of Directors. In general, the Treasurer shall perform all of the duties incident to the office of Treasurer, and such other duties as the Board of Directors may from time to time designate.

H. Vacancies. Vacancies in any Officer position arising from any cause may be filled by the Board of Directors at any regular or special meeting.

I. Compensation. The salaries, if any, of the directors and all Officers of the corporation shall be fixed by the Board of Directors.

PART IV

Membership

As set forth in the Articles of Incorporation, the corporation shall have no members.

PART V

Books, Records and Reports

A. Books and Records. The corporation shall keep the following records at its registered office or its principal office in the State of Washington:

1. Current copies of its Articles of Incorporation and Bylaws, as amended;
2. Correct and adequate records of accounts and finances;
3. A record of officers’ and directors’ names and addresses;
4. Minutes of the proceedings of its Board of Directors, and any minutes that may be maintained by committees of the Board;

5. Copies of such documents as may be required to be made publicly available under the Internal Revenue Code of 1986, as amended (the "Code"), including copies of its application for recognition of tax-exempt status on Form 1023 and copies of its Form 990-PF and Form 990-T, if any; and

6. Such other records as may be necessary or advisable.

Such records may be made available in any manner and by any means permitted under the Act and the Code, as applicable. All books and records of the corporation shall be open at any reasonable time to inspection by any director.

B. Reliance on Copies of Resolutions. Any person dealing with the corporation may rely upon a copy of any of the records of the proceedings, resolutions, or votes of the Board of Directors or committees of the Board, when certified by the Chair or Secretary.

PART VI

Fiscal Year

The fiscal year of the corporation shall be the calendar year.

PART VII

Corporate Seal

The corporate seal of the corporation, if any, shall be in such form as the Board of Directors may approve from time to time.

PART VIII

Miscellaneous

A. Loans. No loans shall be made by the corporation to any officer or director of the corporation.

B. Rules of Order. The rules contained in the most recent edition of Robert's Rules of Order, Revised, shall govern all meetings of the Board of Directors and committees of the Board, where those rules are not inconsistent with the Articles of Incorporation, Bylaws or special rules of order of the corporation.

C. Amendment. These Bylaws may be altered, amended or repealed by the affirmative vote of a majority of the directors then in office.
PART IX

Indemnification

A. Definitions. As used in this Article:

1. “Agent” means an individual who is, or was, an agent of the Corporation or an individual who, while an agent of the Corporation, is, or was, serving at the Corporation’s request as a director, officer, partner, trustee, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust, employee benefit plan, or other enterprise. “Agent” includes, unless the context requires otherwise, the estate or personal representative of an Agent.

2. “Corporation” means this Corporation, and any domestic or foreign successor entity.

3. “Director” means an individual who is, or was, a director of the Corporation or an individual who, while a director of the Corporation, is, or was, serving at the Corporation’s request as a director, officer, partner, trustee, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust, employee benefit plan, or other enterprise. “Director” includes, unless the context requires otherwise, the estate or personal representative of a Director.

4. “Employee” means an individual who is, or was, an employee of the Corporation or an individual who, while an employee of the Corporation, is, or was, serving at the Corporation’s request as a director, officer, partner, trustee, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust, employee benefit plan, or other enterprise. “Employee” includes, unless the context requires otherwise, the estate or personal representative of an Employee.

5. “Expenses” means all fees and expenses incurred in any Proceeding, including without limitation, the fees and expenses of counsel.

6. “Indemnitee” means an individual made a Party to a Proceeding because the individual is, or was, a Director, Officer, Employee, or Agent, and who possesses indemnification rights pursuant to the Articles of Incorporation, the Corporation’s Bylaws, or other corporate action. “Indemnitee” shall also include the heirs, executors, and other successors in interest of such individuals.

7. “Liability” means the obligation to pay a judgment, settlement, penalty, or fine, including an excise tax assessed with respect to an employee benefit plan, or reasonable Expenses incurred with respect to a Proceeding.

8. “Officer” means an individual who is, or was, an officer of the Corporation or an individual who, while an officer of the Corporation, is, or was, serving at the Corporation’s request as a director, officer, partner, trustee, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust, employee benefit plan, or other enterprise. “Officer” includes, unless the context requires otherwise, the estate or personal representative of an Officer.
9. “Party” includes an individual who was, is, or is threatened to be, named a defendant or a respondent in a Proceeding.

10. “Proceeding” means any threatened, pending, or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative, and whether formal or informal.

B. Indemnification Rights of Directors, Officers, Employees and Agents.

1. The indemnification rights and the right to advancement of expenses of the Corporation’s Directors shall be as set forth in the Articles of Incorporation and these Bylaws. The procedures of paragraph IX.C. shall apply to such indemnification rights and advancement of expenses unless the Board of Directors adopts or approves further indemnification and expense advancement arrangements as may be permitted by law.

2. The indemnification rights of the Corporation’s Officers shall be as set forth in these Bylaws. The Corporation shall indemnify its Officers, to the full extent permitted by law, subject to RCW 23B.08.510 through RCW 23B.08.550, against Liability arising out of a Proceeding to which such individual was made a Party because the individual is or was an Officer of the Corporation. The Corporation shall advance Expenses incurred by such Officer who is a Party to a Proceeding in advance of final disposition of the Proceeding, as provided herein.

3. The Corporation may, by action of its Board of Directors from time to time, provide indemnification and pay expenses in advance of the final disposition of a Proceeding to Employees and Agents of the Corporation with the same scope and effect as the provisions of this Article with respect to the indemnification and advancement of expenses of Directors and Officers of the Corporation or pursuant to rights granted pursuant to, or provided by, the Washington Business Corporation Act, as applied to nonprofit corporations, or otherwise.

C. Procedure for Seeking Indemnification and/or Advancement of Expenses.

1. Notification and Defense of Claim. Indemnitee shall promptly notify the Corporation, in the form of a record, of any Proceeding for which indemnification could be sought under this Article or the Articles of Incorporation. In addition, Indemnitee shall give the Corporation such information and cooperation as it may reasonably require and as shall be within Indemnitee’s power. With respect to any such Proceeding as to which Indemnitee has notified the Corporation:

(a) The Corporation shall be entitled to participate therein at its own expense; or

(b) Except as otherwise provided below, to the extent that it may wish, the Corporation, jointly with any other indemnifying Party similarly notified, will be entitled to assume the defense thereof, with counsel satisfactory to Indemnitee. Indemnitee’s consent to such counsel may not be unreasonably withheld.
After notice from the Corporation to Indemnitee of its election to assume the defense, the Corporation will not be liable to Indemnitee under this Article for any Expenses subsequently incurred by Indemnitee in connection with such defense. However, Indemnitee shall continue to have the right to employ its counsel in such Proceeding, at Indemnitee’s expense; and if:

(a) The employment of counsel by Indemnitee has been authorized by the Corporation;

(b) Indemnitee shall have reasonably concluded that there may be a conflict of interest between the Corporation and Indemnitee in the conduct of such defense; or

(c) The Corporation shall not, in fact, have employed counsel to assume the defense of such Proceeding;

then the fees and expenses of Indemnitee’s counsel shall be at the expense of the Corporation.

The Corporation shall not be entitled to assume the defense of any Proceeding brought by, or on behalf of, the Corporation or as to which Indemnitee shall reasonably have made the conclusion that a conflict of interest may exist between the Corporation and the Indemnitee in the conduct of the defense.

2. Information to be Submitted and Method of Determination and Authorization of Indemnification. For the purpose of pursuing rights to indemnification under the Articles of Incorporation and/or this Article, Indemnitee shall submit to the Board of Directors a sworn statement requesting indemnification and reasonable evidence of all amounts for which such indemnification is requested (together, the sworn statement and the evidence constitute an “Indemnification Statement”).

Submission of an Indemnification Statement to the Board of Directors shall create a presumption that the Indemnitee is entitled to indemnification hereunder, and the Corporation shall, within sixty (60) calendar days thereafter, make the payments requested in the Indemnification Statement to, or for the benefit of, the Indemnitee, unless: (a) within such sixty (60) calendar day period it shall be determined by the Corporation that the Indemnitee is not entitled to indemnification under the Articles of Incorporation; (b) such vote shall be based upon clear and convincing evidence (sufficient to rebut the foregoing presumption); and (c) the Indemnitee shall receive notice of such determination in the form of a record, which shall disclose with particularity the evidence upon which the determination is based.

The foregoing determination shall be made (a) by the Board of Directors by majority vote of a quorum consisting of Directors not at the time parties to the Proceeding; (b) if a quorum cannot be obtained under (a) in this paragraph, by majority vote of a committee duly designated by the Board of Directors, in which designation Directors who are Parties may participate, consisting solely of two or more Directors not at the time Parties to the Proceeding; or (c) by special legal counsel as provided by RCW 23B.08.550.

Any determination that the Indemnitee is not entitled to indemnification, and any failure to make the payments requested in the Indemnification Statement, shall be subject to judicial review by any court of competent jurisdiction.
3. **Special Procedure Regarding Advance for Expenses.** An Indemnitee seeking payment of Expenses in advance of a final disposition of the Proceeding must furnish the Corporation, as part of the Indemnification Statement:

   (a) written affirmation, given in the form of a record, of the Indemnitee’s good faith belief that the Indemnitee has met the standard of conduct required to be eligible for indemnification; and

   (b) a written undertaking, in the form of a record constituting an unlimited general obligation of the Indemnitee, to repay the advance if it is ultimately determined by the final disposition of a court of competent jurisdiction that the Indemnitee did not meet the required standard of conduct.

If the Corporation determines that indemnification is authorized, the Indemnitee’s request for advance of Expenses shall be granted.

4. **Settlement.** The Corporation is not liable to indemnify Indemnitee for any amounts paid in settlement of any Proceeding without the Corporation’s consent, given in the form of a record. The Corporation shall not settle any Proceeding in any manner that would impose any penalty or limitation on Indemnitee without Indemnitee’s consent, given in the form of a record. Neither the Corporation nor Indemnitee may unreasonably withhold its consent to a proposed settlement.

B. **Contract and Related Rights.**

1. **Contract Rights.** The right of an Indemnitee to indemnification and advancement of Expenses is a contract right upon which the Indemnitee shall be presumed to have relied in determining to serve, or to continue to serve, in his or her capacity with the Corporation. Such right shall continue as long as the Indemnitee shall be subject to any possible Proceeding. Any amendment to, or repeal of, this Article shall not adversely affect any right or protection of an Indemnitee with respect to any acts or omissions of such Indemnitee occurring prior to such amendment or repeal.

2. **Optional Insurance, Contracts, and Funding.** The Corporation may:

   (a) Maintain insurance, at its expense, to protect itself and any Indemnitee against any Liability;

   (b) Enter into contracts with any Indemnitee in furtherance of this Article and consistent with the Act; and

   (c) Create a trust fund, grant a security interest, or use other means (including, without limitation, a letter of credit) to ensure the payment of such amounts as may be necessary to effect indemnification as provided in this Article.

3. **Severability.** If any provision or application of this Article shall be invalid or unenforceable, the remainder of this Article and its remaining applications shall not be affected thereby, and shall continue in full force and effect.
4. Right of Indemnitee to Bring Suit. If (a) a claim under the Articles of
Incorporation and/or this Article for indemnification is not paid in full by the Corporation within
sixty (60) days after notice of a claim has been received by the Corporation; or (b) a claim under
this Article for advancement of Expenses is not paid in full by the Corporation within twenty
(20) days after notice of a claim, then the Indemnitee may, but need not, at any time thereafter
bring suit against the Corporation to recover the unpaid amount of the claim. To the extent
successful in whole or in part, the Indemnitee shall be entitled to also be paid the expense (to be
proportionately prorated if the Indemnitee is only partially successful) of prosecuting such claim.

Neither (a) the failure of the Corporation (including its Board of Directors or independent
legal counsel) to have made a determination prior to the commencement of such Proceeding that
indemnification or reimbursement or advancement of Expenses to the Indemnitee is proper in the
circumstances, nor (b) an actual determination by the Corporation (including its Board of
Directors or its independent legal counsel) that the Indemnitee is not entitled to indemnification
or to the reimbursement or advancement of Expenses, shall be a defense to the Proceeding or
create a presumption that the Indemnitee is not so entitled.

C. Exceptions. Notwithstanding any other provision herein or in the Corporation’s
Articles of Incorporation to the contrary, the Corporation shall not be obligated pursuant to the
terms of this Article to indemnify or advance Expenses to Indemnitee with respect to any
Proceeding:

1. Initiated or brought voluntarily by Indemnitee and not by way of defense,
except with respect to Proceedings brought to establish or enforce a right to indemnification
under the Bylaws, or any other statute or law or as otherwise required under the statute; but such
indemnification or advancement of Expenses may be provided by the Corporation in specific
cases if the Board of Directors finds it to be appropriate.

2. Instituted by Indemnitee to enforce or interpret rights under the Bylaws, if
a court of competent jurisdiction determines that each of the material assertions made by
Indemnitee in such Proceeding was not made in good faith or was frivolous.

3. For which any of the Expenses or Liabilities for indemnification being
sought have been paid directly to Indemnitee by an insurance carrier under an insurance policy
maintained by the Corporation.

4. If the Corporation is prohibited by its Articles of Incorporation, the Act or
other applicable law as then in effect from paying such indemnification and/or advancement of
Expenses.

5. If the Corporation’s payment of indemnification would result in an act of
self-dealing within the meaning of Section 4941(d) of the Code or the corresponding provision of
any future federal tax law.
PART II

Definitions

Except as otherwise provided herein, as used in these Bylaws:

A. "Deliver" means:
   1. Mail; or
   2. Transmit by facsimile equipment, for purposes of delivering a demand consent, notice, or waiver to the Corporation or one of its officers or directors; or
   3. Make an electronic transmission, in accordance with the officer's or director's consent, for purposes of delivering a demand, consent, notice, or waiver to the Corporation or one of its officers or directors under Part II, Section J of these Bylaws.

B. "Electronic transmission" means an electronic communication:
   1. Not directly involving the physical transfer of a record in a tangible medium; and
   2. That may be retained, retrieved, and reviewed by the sender and the recipient thereof, and that may be directly reproduced in a tangible medium by a sender and recipient.

C. "Execute" means:
   1. Sign, with respect to a written record; or
   2. Electronically transmit along with sufficient information to determine the sender's identity; or
   3. File in compliance with the standards for filing with the office of the secretary of state as prescribed by the secretary of state, with respect to a record to be filed with the secretary of state.

D. "Record" means information inscribed on a tangible medium or contained in an electronic transmission.

E. "Tangible medium" means a writing, copy of a writing, facsimile, or a physical reproduction, each on paper or other tangible material.

F. "Writing" does not include an electronic transmission.
CERTIFICATION

Rami Nashashibi, being Secretary of Marguerite Casey Foundation, hereby certifies that the foregoing Amended and Restated Bylaws were approved by the Board of Directors effective as of November 9, 2020.

Rami Nashashibi, Secretary