



May 18, 2021

RE: Letter of Recommendation

700 Louisiana Street, Suite 350  
Houston, Texas 77002  
713.374.0000  
www.zieglercooper.com

To Whom it May Concern:

I am writing this letter in personal recommendation of Mr. William "Will" Carter and WC Construction company. I have had the privilege of knowing Will for over ten years now, as we both received undergraduate degrees from the College of Architecture at Texas A&M University. Subsequent to the completion of our university degrees, I pursued a career in commercial and workplace architecture, and Will entered the construction project management track with a leading Houston general contracting firm, D.E. Harvey Builders.

In his capacity at D.E. Harvey and now WC Construction, Will and I have had the opportunity to collaborate on numerous projects over the years, large and small. These projects include Waste Connections corporate headquarters, Energy Alloys corporate headquarters, and Piney Rose. Additionally, Will has collaborated with my firm, Ziegler Cooper, on multiple projects, including Nexeo Solutions' corporate headquarters, Manhard Consulting, and BVI.

Regardless of the size of the project, the project complexity, and the experience level of the Client, Will is a true professional who excels at what he does, even in the very competitive construction market that is Houston, Texas. Will's responsiveness, thoroughness, and passion for the mission in ensuring each project is a success greatly distinguish him amongst his competitors. As an Architect, it is very reassuring when Will is building out one of our projects, as his solid track record provides peace of mind from both a personal and a Client perspective. Finally, Will's growing list of repeat Clients serve as an excellent example of his commitment to service, both during construction and after the job is completed.

Please feel free to reach out to me if you have any questions.

Sincerely,

A handwritten signature in red ink that reads "Daniel Wallace".

Daniel Wallace, RA