

Mar 12, 2019

Boeing Board of Directors
Office of the Corporate Secretary
Boeing Corporate Offices
100 N. Riverside Plaza MC5003-1001
Chicago, IL 60606-1596

Board of Directors:

On February 19, 2019 I wrote the Board requesting urgent actions be taken to address safety concerns potentially relating to the Lion Air accident and to rule out risks to other 737 airplanes manufactured during the same timeframe. This communication followed what I believe to be an insufficient response to the Dec 19, 2018 letter I sent the CEO and follow-up conversations with the General Counsels. Due to ongoing public health & safety concerns, I gave Boeing a deadline to confirm these actions had been taken. In my opinion these safety concerns came about as a result of senior leadership actions/inactions, schedule pressure, overworked employees, understaffing, process deviations, supplier and quality issues. These issues are outlined in the enclosures in my Feb 19th letter.

Sadly, the urgency is now even greater as a result of this week's horrible Ethiopian Airlines crash. Although the MAX airplane is rightfully the subject of intense focus right now due to these accidents, it is critically important to note other 737 airplanes were built at the same Renton, WA site during the same timeframe. This includes 737 Next Gen (NG) and P-8 airplanes. Most people are unaware these different versions of the 737 are built at the same site.

I'm very proud to have worked at Boeing and truly believe these issues are all fixable. However, I'm not proud of the way Boeing has handled this matter. I have offered to help the company identify and address these issues both as an employee and as a retiree. This offer still stands. As a courtesy and in an effort to be as transparent as possible, I want the company to know that I intend to engage the NTSB and FAA directly. At this point I now believe this is a faster course of action to improve aviation safety.

In the meantime, I strongly recommend expanding whatever internal investigation is going on to include the production of all 737 airplanes manufactured at the Renton, WA site during the timeframe these airplanes were built, including the 737 Next Gen (NG) and P-8 airplanes.

Sincerely,



Ed Pierson

cc: Robert A. Bradway
David L. Calhoun
Arthur D. Collins Jr.
Kenneth M. Duberstein
Admiral Edmund P. Giambastiani Jr.
Lynn J. Good
Lawrence W. Kellner
Caroline B. Kennedy
Edward M. Liddy
Susan C. Schwab
Ronald A. Williams
Mike S. Zafirovski
J. Michael Luttig
Dennis A. Muilenburg