2021 – 2024 QUADRENNIAL PLAN
We are pleased to provide you an e-leaflet that presents ONOC’s plan for this quadrennium. It includes budgets and Continental Programmes established for the 2021 – 2024 quadrennium, that NOCs can apply for.

In the new quadrennium, ONOC will continue to offer programmes that meet the specific needs of our member NOCs. This is in line with the ONOC Strategic Plan 2018 – 2021, while also taking into account the key priorities of the International Olympic Committee for the new quadrennium. These are:

- Empower NOCs to keep athletes at the heart of the Olympic Movement;
- Ensure good governance, financial control and compliance;
- Strengthen the Olympic Movement’s solidarity funding model;
- Align with the IOC’s strategy for the post-coronavirus world;
- Enable NOCs to contribute to the promotion of the Olympic Values;
- Provide individualised services to NOCs;
- Measure impact of programmes and funding.
INTRODUCTION

ONOC STRATEGIC PLAN 2018 – 2021

VISION

Inspiring success, Pride and Living the Olympic Values

MISSION

To be the best performing Continental Association by:
1. Building and Strengthening NOC Capacity
2. Cultivating regional and global partnerships
3. Contributing towards sporting excellence
4. Leading by example

VALUES

- Respect
- Integrity
- Synergy
- Excellence

CORE FUNCTIONS

1.0 BUILDING AND STRENGTHENING NOC CAPACITY
2.0 CULTIVATING REGIONAL AND GLOBAL PARTNERSHIPS
3.0 CONTRIBUTING TOWARDS SPORTING EXCELLENCE
4.0 LEADING BY EXAMPLE

PICTURE OF SUCCESS

UMAP IS USED AS A BENCHMARK AND DEVELOPMENT TOOL TO PROMOTE GOOD GOVERNANCE

ONOC VOICE IS RESPECTED AND VALUED BY INTERNATIONAL PARTNERS

ELITE ATHLETES FEEL SUPPORTED AND ENCOURAGED TO SUCCEED

ONOC PRACTISES GOOD GOVERNANCE OPERATIONS

STRATEGIC PRIORITIES

1.1 NOC Support
1.1.1 Facilitate compliance to the 7 themes of the IOC Principals of Good Governance (PGG)
1.1.2 Share Information and provide advisory services
1.1.3 Promote Olympic values
1.1.4 Review Terms of Reference and strengthen commissions
1.1.5 Develop National Performance Plans
1.2 National Training and Development Programs
1.2.1 Train and develop athletes and athlete entourage

2.1 Strategic Partnerships
2.1.1 Identify and cultivate potential strategic partnerships to increase the value of sports and impact of sports programs

2.2 Clean Sports
2.2.1 Support the WADA in ensuring NOCs are compliant to the WADA Code

3.1 Road to Tokyo
3.1.1 Support athletes and officials to targeted competitions
3.1.2 Fully utilise partnership with host cities and companies
3.1.3 Utilize Olympic Solidarity funds strategically

4.1 Board and Administration Compliance
4.1.1 Review or design structures, regulations and processes
4.1.2 Convene Meetings - Annual General Assembly, Executive Board Meetings, Commission Meetings

4.2 Support Services
4.2.1 Administration
4.2.2 Finance
4.2.3 Human Resources
4.2.4 Events management
4.2.5 Communications
4.2.6 Information Services and Technology
4.2.7 Office of the President
4.2.8 Office of the Secretary General
4.2.9 Programme Support
The budget for ONOC’s Continental Programmes for 2021 - 2024 has increased by 14.4%, as compared to the 2017 – 2020 quadrennial budget.

The total budget for this quadrennium is USD $25,000,000.
Grants available to NOCs for the quadrennium are as follows:

- NOC Activities **USD 8,500,000**;
- Regional and National Games **USD 440,000**;
- OlympOceania **USD 780,000**.
- Regional Development Fund **USD 5,160,000**.

Interested NOCs will need to apply for these Grants. These can either be done via RELAY for NOC Activities and via email for all other continental programmes grants.
In order to apply for the various Continental Programme grants in the new quadrennium (2021 - 2024), NOCs must send ONOC copies of the following:

(i) NOC Strategic Plan;
(ii) NOC Constitution/Charter/Articles of Association;
(iii) Updated UMAP;
(iv) Audited Financial Statements for the last quadrennium (2017-2020);

All applications, either on RELAY or email, will be reviewed and approved once all these items have been received.
RELAY, the Olympic Solidarity online platform, will allow NOCs direct online access to the Continental programmes.

NOCs will use RELAY primarily to:

1. Apply for Continental Programme grants,
2. Report on the use of the Continental Programme grants (Financial and Technical reports),
3. Communicate with ONOC, regarding the Continental Programme grant,
4. Refer to grant Guidelines, and other resources.

It is our vision that by the end of the quadrennium, NOCs would have used RELAY to apply for all Continental Programme grants. In 2021, NOCs will only use RELAY to apply for the NOC Activities Programme Grant.
Until such time all other Continental Programme grants can be applied for on RELAY, NOCs will continue to apply for these other grants via email, as they have done so in past quadrennia.

Except for the NOC Activities Programme application, please send all your continental programme applications to:

olympicsolidarity@onoc.org.fj
NOC Activities Programme

To offer financial assistance to each NOC to develop their own priority and specific activities.

WHO All NOCs

WHEN Throughout the quadrennium

HOW MUCH USD 125,000 annually

HOW Application via RELAY

Regional & National Games

To offer financial assistance to organize multi-sport National Games.

WHO All NOCs

WHEN Throughout the quadrennium

HOW MUCH USD 10,000 quadrennially

HOW Application via email
OlympOceania Grant

To offer financial assistance to each NOC to establish their head quarters.

WHO  
4 NOCs only - FIJ, KIR, MHL and ASA

WHEN  
Throughout the quadrennium

HOW MUCH  
USD 195,000 quadrennially

HOW  
Application via email

Regional Development Fund - Finance Officer Grant

To offer financial assistance to each NOC to cover for an NOC Finance Officer.

WHO  
All NOCs

WHEN  
Throughout the quadrennium

HOW MUCH  
USD 20,000 annually

HOW  
Application via email
Regional Development Fund – Sport Education Officer Grant

To offer financial assistance to each NOC to cover for an NOC Education Officer.

**WHO**  
All NOCs

**WHEN**  
Throughout the quadrennium

**HOW MUCH**  
USD 20,000 annually

**HOW**  
Application via email

Regional Development Fund – Sport Development Officer Grant

To offer financial assistance to each NOC to cover for an NOC Sport Development Officer.

**WHO**  
All NOCs

**WHEN**  
Throughout the quadrennium

**HOW MUCH**  
USD 20,000 annually

**HOW**  
Application via email
Regional Development Fund – Sport Equipment Grant

To offer financial assistance to each NOC to purchase sport-specific and necessary equipment used in Olympic sports competitions.

**WHO**
All NOCs

**WHEN**
Throughout the quadrennium

**HOW MUCH**
USD 20,000 annually

**HOW**
Application via email

Except for the NOC Activities grant application, please send all other continental programme grant applications to:

olympicsolidarity@onoc.org.fj
Whether the application is made via RELAY or email, it will follow this same process.

For each grant application, ONOC has prepared the following:

- Guidelines;
- Application Form;
- Reporting templates (Financial and Technical reports).

Once the application is approved, ONOC will advance 75% of the activity budget.

The balance of 25% will be remitted on receipt of the financial and technical reports, within 60 days of the completion of the activity.
For more information on any part of this e-leaflet, please send an email to:

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