

THE HERO

Bryan Flores, AVP for Media and Analytics at Frontier Communications



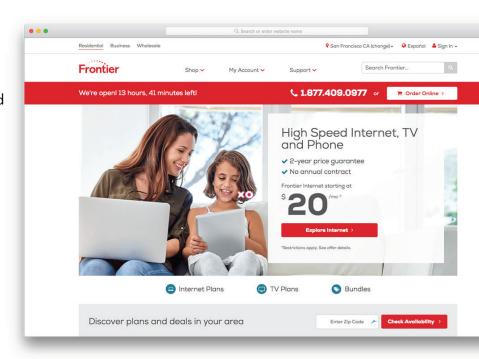
"We could see response and conversion rates, but we didn't know why the offers worked or didn't work."

THE MISSION:

Reduce cost of customer acquisition

After Frontier completed its acquisition of Verizon's wireline business in 2016, Bryan had seven geographically dispersed operating areas, each in charge of its own marketing, without much knowledge sharing across teams. Consolidating the teams helped, but Bryan still needed to create a strategy that targeted high value prospects across every region where Frontier operated.

For the telecommunications industry, acquiring new customers is expensive. As a result, Bryan needed to focus on identifying and retaining customers with the highest lifetime value, and reducing costs connected with customer acquisition.



THE CHALLENGE:

Not enough attributes to analyze

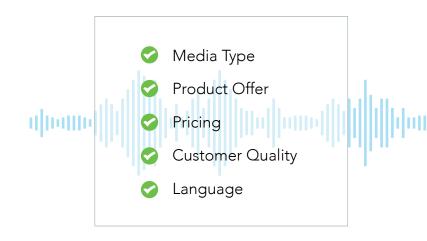
At the time, Bryan didn't have the right tools to collect marketing intelligence. He could see which offers generated responses and conversions, but beyond that metric, he could only guess at why marketing campaigns were successful (or failed). Bryan also didn't know which customers offered the best value for his

marketing bucks – that is, which customers were most cost-effective to acquire. For example, if someone lived in a region where Frontier's services were offered, they qualified as a target. "We needed to cut out the people who weren't responding to our campaigns, and focus on prospects who offered value."

THE RESOLUTION:

Use Invoca custom data fields to understand customer behavior

Bryan started using Invoca's custom data fields to better analyze what drove conversions. By adding attributes from rich data sources, like Nielsen data on customer segments, Bryan could go beyond simply tracking conversions to understanding what types of products a prospect is shopping for and the likelihood of whether they'll switch telecom providers. In addition, he was able to add data about prospects' journeys, such as the number and type of cross-channel touchpoints. All in all, he went from measuring just a few attributes for each campaign to measuring more than 100.



With better tools for analysis, Bryan was able to:

1. Drive better response rates and optimize marketing spend

Invoca's custom data fields allowed call disposition data to be sliced and diced by many different attributes including: prospect vs. winback segments, pricing/packaging/bundling, language and demographic segments. Access to each of these attributes means Bryan could analyze response rate behavior for that particular segment of the population. He could then hone in on the ones that were more effective and stop wasting valuable marketing funds on those that were underperforming.

After six months of using Invoca, campaign response rates improved by 66%, while revenue increased 50%. In addition, cost per sale went down by 58%. By focusing on prospects with attributes and behaviors that offered higher lifetime value, Bryan was able to eliminate prospects that weren't profitable.

2. Generate revenue with the same media spend

With the intelligence gathered by using Invoca, Bryan was able to shift funds from certain offline direct mail segments to better performing segments that resulted in higher response and conversion rates, and overall improved retention rate. By doing so, he was able to generate \$4 million in additional revenue, without adding a penny to the budget.

66% improvement in

response rates

50% increase in

increase in revenue

58%

decrease in cost per sale



THE NEXT CHAPTER:

Bryan and his team have started using Invoca Signal AI to analyze conversations in real-time to understand buyer intent, and help them understand why certain calls aren't converting, whether it's because of pricing, competitor offers or some other reason. This gives them the insight needed to create personalized offers that are more likely to convert.

"Invoca is a key marketing enabler for us, and helps us understand the changing dynamics of our market."

Learn more about how leading marketers are using call intelligence to drive revenue at invoca.com/customers.

