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This has been an exciting year at Elk Hill! Because you made a commitment to the 20/20 Campaign, amazing things are happening. Young people are getting the help they need sooner and growing emotionally stronger and healthier in mind and body.

The enormous success of the capital campaign means that Elk Hill has much more flexibility in meeting the needs of children and families. When it comes to kids, one size doesn’t fit all. Because you understood that flexibility is important, we are able to tailor treatment programs and services to each child.

As we close out 2016, Elk Hill is serving more than 500 children from across central Virginia and the Shenandoah Valley. Because you were willing to help, more children are getting the services they need while remaining in their homes with their families and attending schools close to home.

As we start a new year, I hope you’ll take a minute to consider the impact you’ve made. Because of your support, lives once derailed are back on track. There are many more children who need our help, but thanks to your continued generosity, we are filled with hope. You truly are making a difference!

Susan Davenport  
Elk Hill, Board Chair

Michael Farley  
Elk Hill, CEO
Help me get my feet back on the ground.
It wasn’t going to end well. For years, Marqual knew nothing but neglect. When he landed in foster care, he was withdrawn; he had issues with interpersonal skills. His grades weren’t the best. Then he began meeting with an Elk Hill mentor. Progress was slow. It takes time to build trust! But gradually, Marqual came around. His grades are on the rebound, he’s regained his confidence and self-esteem. **Today at 16, Marqual has put his life back on track, helped by your support.**

From entertaining activities to scholarships for life-changing programs, your gifts have made an extraordinary impact. Here’s a snapshot of the heights you helped Elk Hill achieve in the past year:

**Early Intervention Services:**
87% of students remained in the same or less restrictive educational environment at time of discharge.

**Workforce Development:**
38 students had on-campus or off-campus work experiences.
12% of our residential youths were employed (fulltime or part-time) at discharge.

**Reading Intervention:**
Average student growth in reading was 2.5 grade levels.

**556 Youths Served**

**Residential Program:**
Total number of youths: 102
Average stay: 159 days

**Day Schools:**
Total number of students: 152
Average stay: 337 days

**Community Based Services:**
Number of youths: 302
Average stay: 365 days

Make 2017 an even greater success. Help us do more!
LIFE has a NEW UPBEAT TEMPO
Push a kid hard enough, and bad things will happen.

The victim of relentless bullying in person and on social media, Marquez acted out. This gentle giant of a kid became defiant and aggressive.

His first year at Elk Hill School was no cakewalk. Crisis cycles and anger flare-ups were routine business. Eventually, though, he began to make progress. Therapeutic Day Treatment and Elk Hill School’s phased behavior program helped Marquez cope with stress and set goals.

Because of your commitment to Elk Hill, by the start of his second year, Marquez had his eyes on the prize: He set a date to return to his public school.

But he needed a way to connect to his new school. Although he had never played an instrument, Marquez was passionate about music. While still enrolled at Elk Hill, he joined the band at his new school and took up the tuba. Suddenly Marquez was part of a close-knit circle of friends. Through performances and competitions, his self-confidence bloomed.

Today he’s working toward a new goal: He hopes to attend Virginia State University on a band scholarship.

The movement continues: Join us!
Financial Report

Your investment may not buy love.
But you might be surprised what we can’t do without you!
Your support changes the whole equation for our youths.

<table>
<thead>
<tr>
<th>Support and Revenue</th>
<th>Year Ending June 30, 2016</th>
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<tbody>
<tr>
<td>Contributions</td>
<td>1,991,745  20%</td>
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<tr>
<td>Public Funding</td>
<td>5,050,500  50%</td>
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<tr>
<td>Medicaid Funding</td>
<td>3,162,574  31%</td>
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<tr>
<td>Investment Gains/Losses</td>
<td>(61,687)  -1%</td>
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<tr>
<td>Total Support and Revenue</td>
<td>$10,143,132  100%</td>
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<table>
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<tr>
<th>Expenses</th>
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<td>Program Services</td>
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<td>Community Services</td>
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<td>Schools</td>
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<td>Group Homes</td>
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<td>Management &amp; General</td>
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<tr>
<td>Fundraising</td>
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<tr>
<td>Total Expenses</td>
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Net Assets | $13,401,930
Introduce your circle to our transformational programs!

Expenses:
Management & General
Fundraising

Program Services

Education for Employment

Workforce training and job placement help kids keep their feet on the ground after leaving Elk Hill.

Learn more at www.elkhill.org/success-story/building-a-future-for-himself

Traditional fun for non-traditional campers

We welcome children who can't attend other camps because of their challenging needs and behaviors.

Learn more at: www.elkhill.org/community-services/summer-camp/
Help Me
walk another
MILE
JUST ONE MORE MILE

Lyrics from Help Me, by Larry Gatlin, 1972
A year ago, Isaiah found himself between a rock and a hard place.

Going home was not an option. Going to jail – after being charged with assault – was a very real possibility.

Isaiah balked at authority, he was disrespectful and prone to outbursts. He got one last chance, with support from you: Living independently in an Elk Hill group home. It wasn’t an easy sale. At first Isaiah fought back.

We didn’t give up on him; he didn’t give up on us. Finally, he began to trust the process.

Today, at 17, Isaiah is growing up fast. He’s working at Hardee’s and completing requirements for his GED. He’s saving money and learning to manage his own finances. He’s ready for the next step.

No longer walking alone, thanks to you.
You helped us dream big!

Your support of our 20/20 Campaign helped us raise over $7.3 million dollars.

Thank you for believing in our dream — that every child has access to the mental and behavioral health, and educational services they need, at exactly the moment they need it. We know that every child’s experience brings significant gaps in education, behavior and life skills that must be filled. Your unwavering support allows us to fill these gaps.

Here’s a snapshot of the impact of your support:

• In Goochland public schools, 35 youths received mental and behavioral health services from our Behavioral Emotional Support Team (BEST) in Goochland. This program serves young people in the early stages of crisis, but who don’t qualify for public funds.

• Intensive reading intervention services were provided to more than 100 students who averaged at least two levels behind grade level in reading.

• A student who turned 18 just three months before graduating from an Elk Hill school was allowed to complete his degree requirements and graduate on time, even though he lost his educational funding at age 18.

“I must say that Wes had a much better day today, per what he related to me. I have much faith and hope that this school is the beginning of a brighter future for Wes!! I appreciate each and every one of you for your part in helping make the world a better place.” - Parent of a 9th grade Elk Hill Student

Lyrics from Imagine, by John Lennon, 1971
Thank You

Through your support of Elk Hill, you inspire hope for a better day, a better year and a better future for our students and their families. Thank you!

Every gift given in support of Elk Hill is greatly appreciated, and every effort has been made to ensure the accuracy of this listing. Please notify Gillian Kunkel, Development Coordinator at 804-457-4866 ext. 312 or gkunkel@elkhill.org of any inaccuracies or omissions. We regret any errors.

Gifts from these donors were received July 1, 2015 through June 30, 2016.

The 1970 Society Recognizes the year Elk Hill was founded. Donors in this society carry on the tradition of those who built Elk Hill on a foundation of trust and respect. Donors in this society make leadership gifts of $25,000 and more. We thank them for their visionary support.

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Elis Olsson Memorial Foundation
Mary Morton Parsons Foundation
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New Market Foundation
Powhatan Department of Social Services
Robins Foundation
The Community Foundation of Greater Richmond
The Jenkins Foundation
Virginia Non-Profit Housing Coalition

Top of the Hill >> >> Standing at the top of the hill means that you have worked hard to achieve something. Donors in this circle know that their efforts and generosity have and will continue to be transformational for children who work hard to stand at the Top of the Hill. Donors in this circle make gifts of $10,000 to $24,999. We thank them for their generous support.

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Ballyshannon Fund
BAMA Works Fund of Dave Matthews Band
Memorial Foundation for Children
Thomas F. Jeffress Memorial, Inc.
Wells Fargo Foundation

Graduate’s Circle >> >> Graduating from Elk Hill means someone cared enough about a student to hang in with him or her. Donors to this circle form a vital core of support through gifts of $5,000 to $9,999. We appreciate their steadfast support.

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Volunteers

This year, 292 people volunteered 1,136 hours of time valued at $27,979 to improve facilities, gather resources, and support activities and events that bring joy, enrichment and opportunity into the lives of the youths we serve.

We are appreciative of the incredible collective impact that our volunteers have made on our organization:

Altria  
Capital One  
CarMax  
HandsOn Greater Richmond  
St. Catherine’s School  
Three Chopt Garden Club  
The Rivanna Garden Club

Harambee Circle

In Swahili, Harambee means to pull together for the greater good. The donors in this circle recognize we are much stronger when we stand together. Our friends in this circle make gifts of $1,000 to $4,999. We thank them for helping us pull together.

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MCV  
Emmanuel Episcopal Church  
Luck Stone Foundation  
Virginia Sargent Reynolds Foundation  
Oak Crest Construction  
Ronald McDonald House Charities Charlottesville  
Diamond Springs RVA, LLC  
Robert H. and Jane Bassett Spilman Foundation  
St. Mary’s Episcopal Church  
United Way of Greater Richmond & Petersburg  
St. Luke’s Episcopal Church, Simeon  
Whitley Service Roofing and Sheet Metal Company  
Mutual Assurance Society of Virginia  
The RECO Foundation  
Westwind Foundation  
Duke Energy Foundation
Friendship Circle  

A Friendship Circle links supporters, staff and children in a seamless circle of friendship that makes miracles happen every day. Our supporters in this circle make gifts of up to $999. We thank them for their friendship.

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<td>Mr. and Mrs. Thomas Jefferson, III</td>
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<td>Mr. Michael Maruca</td>
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<td>Mrs. R. Edward Nance</td>
<td>Mr. and Mrs. C. R. settles</td>
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<td>Mr. and Mrs. Lyall W. Shank</td>
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Matching Gift Companies  

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