ANALYSIS OF APPEARANCES ACROSS REPRESENTATIVE PERIODS OF TIME

To assess how common testimony of career officials is, Co-Equal reviewed a two-month period in 2007 during the George W. Bush Administration after Democrats regained control of the House and Senate and a comparable two-month period in 2011 after Republicans regained control of the House during the Obama Administration. This review of the two two-month periods showed extensive testimony by career officials testifying routinely before committees. In these randomly selected two month snapshots, at least 97 career officials serving during the George W. Bush Administration testified before the House and Senate between May and June 2007 and at least 103 career officials in the Obama Administration testified before Congress between May and June in 2011.

The full list of career officials who testified during these two two-month periods follows.

**Career Officials Testifying Before the Senate -- March–June 2007**
- Committee on Appropriations
- Committee on Commerce, Science, and Transportation
- Committee on Energy and Natural Resources
- Committee on Environment and Public Work
- Committee on Homeland Security and Governmental Affairs
- Committee on Indian Affairs
- Committee on Judiciary
- Committee on Small Business
- Committee on Veterans Affairs

**Career Officials Testifying at House Hearings -- May-June 2007**
- Committee on Agriculture
- Committee on Armed Services
- Committee on Education and Labor
- Committee on Energy and Commerce
- Committee on Financial Services
- Committee on Foreign Affairs
- Committee on Homeland Security
- Committee on Natural Resources
- Committee on Oversight and Government Reform
- Committee on Science
- Committee on Small Business
- Committee on Transportation and Infrastructure
Committee on Veterans Affairs  
Committee on Ways and Means

Career Officials Testifying Before the Senate -- May-June 2011  
Committee on Agriculture, Nutrition And Forestry  
Committee on Appropriations  
Committee on Banking, Housing, and Urban Affairs  
Committee on Commerce, Science and Transportation  
Committee on Energy and Natural Resources  
Committee on Environment and Public Works  
Committee on Health, Education, Labor and Pensions  
Committee on Homeland Security and Government Affairs  
Committee on Indian Affairs  
Committee on Judiciary  
Committee on Veterans Affairs  
Joint Economic Committee

Career Officials Testifying Before House Committees -- March-June 2011  
Committee on Energy and Commerce  
Committee on Foreign Affairs  
Committee on Homeland Security  
Committee on Judiciary  
Committee on Natural Resources  
Committee on Oversight and Government Reform  
Committee on Science, Space, and Technology  
Committee on Transportation and Infrastructure  
Committee on Veterans Affairs
Career Officials Testifying Before the Senate -- March–June 2007

Committee on Appropriations

1. Dr. Stephen Blount, Director, Office for Global Health, Centers for Disease Control and Prevention, Department of Health and Human Services; Subcommittee hearing, “GLOBAL HEALTH.” May 2, 2007.

Committee on Commerce, Science, and Transportation


Committee on Energy and Natural Resources


Committee on Environment and Public Works

Committee on Homeland Security and Governmental Affairs


Committee on Indian Affairs

16. **W. Patrick Ragsdale**, Director, Bureau of Indian Affairs, Department of the Interior; accompanied by **Christopher P. Chaney**, Deputy Bureau Director, Bureau of Indian Affairs Office of Justice Services, Department of the Interior; Hearing, “LAW ENFORCEMENT IN INDIAN COUNTRY.” May 17, 2007.

Committee on Judiciary


18. **Michael P. Everitt**, Unit Chief, Forensic Document Laboratory, Immigration and Customs Enforcement, Department of Homeland Security; Subcommittee on Terrorism and Homeland Security hearing, “INTERRUPTING TERRORIST TRAVEL:


Committee on Small Business


Committee on Veterans Affairs

23. Gerald M. Cross, M.D., FAAFP, Acting Principal Deputy Under Secretary for Health, Department of Veterans Affairs; accompanied by Walter Hall, Assistant General Counsel, Department of Veterans Affairs; Hearing, “PENDING HEALTHCARE LEGISLATION.” May 23, 2007.


Special Committee on Aging

Listing of Career Officials Testifying at House Hearings -- May-June 2007

Committee on Agriculture


Committee on Armed Services


10. Roger M. Smith, Deputy Assistant Secretary of the Navy (Expeditionary Warfare); Subcommittee on Seapower and Expeditionary Forces Hearing, “EXPEDITIONARY FIGHTING VEHICLE PROGRAM UPDATE.” June 26, 2007.

Committee on Education and Labor

11. Richard Fairfax, Director of Enforcement, Occupational Safety and Health Administration; Subcommittee on Workforce Protections hearing, “PRIVATE

Committee on Energy and Commerce


Committee on Financial Services


ABILITY TO MAINTAIN SITUATIONAL AWARENESS SINCE HURRICANE KATRINA?” June 20, 2007.

Committee on Natural Resources

31. Carl O. Bauer, Director, National Energy Technology Laboratory; Joint oversight hearing with the Subcommittee on National Parks, Forests and Public Lands, “THE FUTURE OF FOSSIL FUELS: GEOLOGICAL AND TERRESTRIAL SEQUESTRATION OF CARBON DIOXIDE.” May 1, 2007.


33. W. Patrick Ragsdale, Director, Bureau of Indian Affairs, U.S. Department of the Interior; Field hearing in Lower Brule, South Dakota, “THE NEEDS AND CHALLENGES OF TRIBAL LAW ENFORCEMENT ON INDIAN RESERVATIONS.” June 1, 2007.


Committee on Oversight and Government Reform


41. Dr. Antonette Zeiss, Department of Veterans Affairs, Deputy Chief Consultant, Office of Mental Health Services, accompanied by Dr. Al Bates, Chief Officer, Office Of Readjustment Counseling; Hearing, “INVISIBLE CASUALTIES: THE INCIDENCE AND TREATMENT OF MENTAL HEALTH PROBLEMS BY THE U.S. MILITARY.” May 24, 2007.

42. Kevin Yeskey, M.D., Director, Office of Preparedness And Emergency Operations, Acting Deputy Assistant Secretary, Office Of The Assistant Secretary For Preparedness And Response, Department Of Health And Human Services (CA), accompanied by Walter Koroshetz, M.D., Deputy Director, National Institute Of Neurological Diseases And Stroke, National Institutes Of Health, Department Of Health And Human Services; Hearing, “RESPONSE OF THE DEPARTMENT OF HEALTH AND HUMAN SERVICES TO THE NATION'S EMERGENCY CARE CRISIS.” June 22, 2007.


Committee on Science


47. Gloria Shepherd, Associate Administrator for Planning, Environment, and Realty at the Federal Highway Administration (FHWA) of the U.S. Department of Transportation; Subcommittee on Technology and Innovation hearing, “OPTIONS FOR CONSTRUCTION TECHNOLOGIES AVAILABLE FOR TRANSPORTATION INFRASTRUCTURE THAT CONTRIBUTE TO STORMWATER MANAGEMENT AND THE CONTROL OF NON-POINT SOURCE WATER POLLUTION.” May 10, 2007.


51. Dr. Cora Marrett, Assistant Director, Directorate for Education and Human Resources, National Science Foundation; Subcommittee on Research and Science Education hearing, “REVIEW OF K-16 SCIENCE, TECHNOLOGY, ENGINEERING, AND MATHEMATICS (STEM) EDUCATION.” June 6, 2007.

52. William Valdez, Director, Office of Workforce Development for Teachers and Scientists, Office of Science, Department of Energy; Subcommittee on Research and Science Education hearing, “REVIEW OF K-16 SCIENCE, TECHNOLOGY, ENGINEERING, AND MATHEMATICS (STEM) EDUCATION.” June 6, 2007.


54. Dr. Bruce Fuchs, Director, Office of Science Education, National Institutes of Health; Subcommittee on Research and Science Education hearing, “REVIEW OF K-16 SCIENCE, TECHNOLOGY, ENGINEERING, AND MATHEMATICS (STEM) EDUCATION.” June 6, 2007.


Committee on Small Business

Committee on Transportation and Infrastructure


Committee on Veteran’s Affairs


Committee on Ways and Means

70. The Honorable Mark Sobel, Deputy Assistant Secretary for International Monetary and Financial Policy, U.S. Department of Treasury; Subcommittee on Trade joint oversight hearing with Financial Services Committee Subcommittee on Domestic and International Monetary Policy, Trade, and Technology and Energy and Commerce Committee Subcommittee on Commerce, Trade, and Consumer Protection, “CURRENCY MANIPULATION AND ITS EFFECT ON U.S. BUSINESSES AND WORKERS.” May 9, 2007.

71. The Honorable Stephen Claeys, Deputy Assistant Secretary for Antidumping and Countervailing Duty Operations, Department of Commerce; Subcommittee on Trade joint oversight hearing with Financial Services Committee Subcommittee on Domestic and International Monetary Policy, Trade, and Technology and Energy and Commerce Committee Subcommittee on Commerce, Trade, and Consumer Protection, “CURRENCY MANIPULATION AND ITS EFFECT ON U.S. BUSINESSES AND WORKERS.” May 9, 2007.

72. The Honorable Daniel Brinza, Assistant U.S. Trade Representative for Monitoring and Enforcement, Office of the U.S. Trade Representative; Subcommittee on Trade joint oversight hearing with Financial Services Committee Subcommittee on Domestic and International Monetary Policy, Trade, and
Career Officials Testifying Before the Senate --
May-June 2011

Committee on Agriculture, Nutrition And Forestry


Committee on Appropriations

4. Ronald Lorentzen, Deputy Assistant Secretary for Import Administration, Department of Commerce; Subcommittee hearing, “PROTECTING AMERICAN JOBS: STRENGTHENING TRADE ENFORCEMENT INCLUDING ANTI-DUMPING AND MARITIME LAWS.” May 25, 2011.

Committee on Banking, Housing, and Urban Affairs

5. Michael R. Foley, Senior Associate Director, Division of Banking Supervision and Regulation, Board of Governors of the Federal Reserve System; Subcommittee on Financial Institutions and Consumer Protection hearing, "ENHANCING SAFETY AND SOUNDNESS: LESSONS LEARNED AND OPPORTUNITIES FOR CONTINUED IMPROVEMENT." June 15, 2011.

Committee on Commerce, Science and Transportation


Committee on Energy and Natural Resources


15. Scott Klara, Deputy Laboratory Director, National Energy Technology Laboratory, Department of Energy; Hearing, “CARBON CAPTURE AND SEQUESTRATION LEGISLATION.” May 12, 2011.

16. Mary Wagner, Associate Chief, Forest Service, Department of Agriculture; Subcommittee on Public Lands and Forests hearing, “CURRENT PUBLIC LANDS AND FORESTS BILLS.” May 18, 2011.


18. Darrick Moe, Regional Manager of the Desert Southwest Region, Western Area Power Administration, Department of Energy; Subcommittee on Water and Power hearing, “WATER AND POWER BILLS.” May 19, 2011.


Committee on Environment and Public Works


Committee on Health, Education, Labor and Pensions


Committee on Homeland Security and Government Affairs


Committee on Indian Affairs


Committee on Judiciary


41. Jason M. Weinstein, Deputy Assistant Attorney General, Criminal Division, U.S. Department of Justice; Hearing, ”OVERSIGHT OF INTELLECTUAL PROPERTY LAW ENFORCEMENT EFFORTS.” June 22, 2011.


Committee on Veterans Affairs

45. Antonette Zeiss, Ph.D., Acting Deputy Chief Officer, Mental Health Services, Office of Patient Care Services, U.S. Department of Veterans Affairs; accompanied by Shane McNamee, M.D., Chief of Physical Medicine and Rehabilitation, Hunter Holmes McGuire (Richmond) VA medical center; Hearing, “SEAMLESS TRANSITION: MEETING THE NEEDS OF SERVICEMEMBERS AND VETERANS.” May 25, 2011.


Joint Economic Committee


Career Officials Testifying Before House Committees -- March-June 2011

Committee on Energy and Commerce


5. Steve Larsen, Director, Center for Consumer Information and Insurance Oversight, Centers for Medicare and Medicaid Services, Department of Health and Human Services; Subcommittee on Health
hearing, “EXPANDING HEALTH CARE OPTIONS: ALLOWING AMERICANS TO PURCHASE AFFORDABLE COVERAGE ACROSS STATE LINES.” May 25, 2011.


7. Deborah A. Taylor, Chief Financial Officer and Director, Office of Financial Management, Centers for Medicare & Medicaid Services; Subcommittee on Oversight and Investigations hearing, “PROTECTING MEDICARE WITH IMPROVEMENTS TO THE SECONDARY PAYER REGIME.” June 22, 2011.


Committee on Foreign Affairs


Committee on Homeland Security

12. Dr. Gerald W. Parker, Deputy Assistant to the Secretary of Defense, Chemical and Biological Defense, Department of Defense; Subcommittee on Emergency Preparedness, Response, and Communications hearing, “TAKING MEASURE OF COUNTERMEASURES.” April 13, 2011.


14. Rear Admiral Thomas Atkin, Assistant Commandant for Intelligence and Criminal Investigation, U.S. Coast Guard; Subcommittee on Counterterrorism and Intelligence hearing, “THE DHS INTELLIGENCE ENTERPRISE—PAST, PRESENT, AND FUTURE.” June 1, 2011.
15. Daniel Johnson, Assistant Administrator for Intelligence, Transportation Security Administration; Subcommittee on Counterterrorism and Intelligence hearing, “THE DHS INTELLIGENCE ENTERPRISE—PAST, PRESENT, AND FUTURE.” June 1, 2011.


Committee on Judiciary


Committee on Natural Resources

18. Dr. Steven Bradbury, Director, Office of Pesticide Programs, U.S. Environmental Protection Agency; Joint oversight hearing with the Committee on Agriculture, “AT RISK: AMERICAN JOBS, AGRICULTURE, HEALTH AND SPECIES—THE COSTS OF FEDERAL REGULATORY DYSFUNCTION.” May 3, 2011.


Committee on Oversight and Government Reform


**Committee on Science, Space, and Technology**


32. **Dr. Brian Sheron, Director, Office of Nuclear Regulatory Research, Nuclear Regulatory Commission**; Subcommittee on Energy and Environment and Subcommittee on Investigations and Oversight

33. **Dr. Farnam Jahanian, Assistant Director for Computer and Information Science Engineering, National Science Foundation;** Subcommittee on Technology and Innovation joint hearing with the Subcommittee on Research and Science Education, “PROTECTING INFORMATION IN THE DIGITAL AGE: FEDERAL CYBERSECURITY RESEARCH AND DEVELOPMENT EFFORTS.” May 25, 2011.

34. **Cita Furlani, Director, Information Technology Laboratory, National Institute of Standards and Technology;** Subcommittee on Technology and Innovation joint hearing with the Subcommittee on Research and Science Education, “PROTECTING INFORMATION IN THE DIGITAL AGE: FEDERAL CYBERSECURITY RESEARCH AND DEVELOPMENT EFFORTS.” May 25, 2011.

35. **Dr. George Strawn, Director, National Coordinating Office, Networking and Information Technology Research and Development Program, Office of Science and Technology Programs;** Subcommittee on Technology and Innovation joint hearing with the Subcommittee on Research and Science Education, “PROTECTING INFORMATION IN THE DIGITAL AGE: FEDERAL CYBERSECURITY RESEARCH AND DEVELOPMENT EFFORTS.” May 25, 2011.


Committee on Transportation and Infrastructure

44. Calvin Lederer, Deputy Judge Advocate General of the Coast Guard; Subcommittee on Coast Guard and Maritime Transportation hearing, “CREATING U.S. MARITIME JOBS BY REDUCING REGULATORY BURDENS.” May 24, 2011.

45. Rear Admiral Kevin Cook, Director of Prevention Policy, Coast Guard; Subcommittee on Coast Guard and Maritime Transportation hearing, “CREATING U.S. MARITIME JOBS BY REDUCING REGULATORY BURDENS.” May 24, 2011.


47. Teresa M. Takai, Acting Assistant Secretary of Defense for Networks and Information Integration, and Chief Information Officer, U.S. Department of Defense; Subcommittee on Aviation joint hearing with the Subcommittee on Coast Guard and Maritime Transportation hearing, “GPS RELIABILITY: A REVIEW OF AVIATION INDUSTRY PERFORMANCE, SAFETY ISSUES, AND AVOIDING POTENTIAL NEW AND COSTLY GOVERNMENT BURDENS.” June 23, 2011.

Committee on Veterans Affairs


49. Anthony D. Watson, BS, MS, MBA, Director, Division of Anesthesiology, General Hospital, Infection Control, and Dental Devices, Office of Device Evaluation, Center for Devices and Radiological Health, Food and Drug Administration, U.S. Department of Health and Human Services; Hearing, “SACRED OBLIGATION: RESTORING VETERAN TRUST AND PATIENT SAFETY.” May 3, 2011.


51. Ruth A. Fanning, Director, Vocational Rehabilitation and Employment Service, Veterans Benefits Administration, U.S. Department of Veterans; hearing, “HOW TO PUT AMERICA’S VETERANS BACK TO WORK.” June 1, 2011.
52. Diana M. Rubens, Associate Deputy Under Secretary for Field Operations, Veterans Benefits Administration; Subcommittee on Disability Assistance and Memorial Affairs hearing, “HOW TO IMPROVE UNDERPERFORMING REGIONAL OFFICES.” June 2, 2011.


Committee on Ways and Means

54. Steven Miller, Deputy Commissioner for Services and Enforcement, Internal Revenue Service; Subcommittee on Oversight hearing, “IMPROPER PAYMENTS IN THE ADMINISTRATION OF REFUNDABLE TAX CREDITS.” May 25, 2011.