



To whom it may concern,

FPD Power Development recently completed the Lonesome Creek CTG Phase III project utilizing NCC as our substation / switchyard subcontractor. NCC's management cooperated very well to meet the schedule requirements, returned documents timely and met every request in a timely manner. NCC's crews were very professional and worked in a safe and efficient manner. As a result of FPD's experience in having NCC as a subcontractor on previous projects and again on the Lonesome Creek Project we would be happy to recommend them to any company looking for a qualified contractor to perform all the services they provide. NCC wants the customer to be satisfied and to complete the project safely and goes out of their way to meet or exceed the customers' expectations. If you have any questions regarding my experience with NCC, please don't hesitate to contact me.

Roger Mulder
Vice President of Projects
FPD Power Development, Inc.
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