

LET ME TAKE THIS OPPORTUNITY TO EXPRESS MY GRATITUDE TO MY FAMILY AND FRIENDS WHO REMAIN A SOURCE OF STRENGTH AND INSPIRATION TO ME. LET ME ALSO SAY THANK YOU TO THE HONOURABLE PRIME MINISTER AND HIS WIFE WHO HAVE BEEN TOWERS OF STRENGTH TO ME OVER THESE MANY MANY YEARS. INDEED MY REPRESENTATIONAL POLITICAL CAREER BEGAN AND WAS NUTURED BY HIS ADVICE AND SUPPORT. I AM INDEED THANKFUL. I SPECIALLY WOULD LIKE TO SAY THANKS TO THE PEOPLE OF THE SEIVWRIGHT GARDENS DIVISION AND WEST CENTRAL ST ANDREW WHO ARE RESPONSIBLE FOR MY GROWTH. I CREDIT THEM WITH ALL MY SUCCESS. THEY HAVE BECOME A FAMILY I CAN COUNT ON IRRESPECTIVE OF THEIR POLITICAL PREFERENCE. TO THE DELEGATES AND SUPPORTERS OF THE JLP AREA COUNCIL 1 ACROSS KINGSTON AND ST ANDREW I SAY A BIG BIG BIG THANK YOU. YOU ARE UP, EVEN IF IT IS BY ONLY 1. TO THE COUMCILLORS OF THE MUNICIPAL CORPORATION. THANKS FOR HAVING INVESTED THIS SACRED RESPONSIBILITY TO MY TRUST. I COMMIT TO TAKING IT SERIOUSLY. THANK YOU.

SECONDLY , I TAKE THS OPPORTUNITY TO COMMEND THE OVER 80 PERSONS WHO MADE THE DIFFICULT DECISION TO PLACE THEIR NAMES ON A BALLOT SEEKING TO REPRESENT THE PEOPLE OF KINGSTON AND ST ANDREW. IN THAT DECISION ARE MANY SACRIFICES....YOUR FAMILY, YOUR TIME, ENERGIES, OPPORTUNITIES AND MAY I EVEN SAY YOUR LIFESPAN.

FOR THIS DECISION ALONE WE ALL OWE A DEBT OF GRATITUDE TO YOU ALL. YOU CAN COUNT YOURSELVES AS TRUE PATRIOTS. WE SALUTE YOU.

FOR THOSE OF OUR COLLEAGUES WHO SPENT THE LAST FOUR YEARS SACRIFICING FAMILY, FRIENDS AND DREAMS REPRESENTING YOUR VARIOUS DIVISIONS BUT WERE NOT SUCCESSFUL AT THE RECENT POLLS WE SAY THANK YOU FOR YOUR MANY CONTRIBUTIONS AND DO ENCOURAGE YOU TO CONTINUE YOUR WORK OF REPRESENTATION.

TO THE NEW COUNCILLORS, WELCOME TO THE COUNCIL CHAMBER AND THE WORK OF REPRESENTATION IN YOUR NEW CAPACITY. WE ENCOURAGE YOU TO TAKE THE TIME TO ACQUAINT YOURSELVES WITH THE STANDING ORDERS AND THE VARIOUS LAWS RELEVANT TO YOUR PRACTICE. WE ENCOURGAE YOU TO INVEST TIME INTO ACQUIRING KNOWLEDGE RELEVANT TO MANAGING A CITY. THE KNOWLEDGE YOUR AQUIRE AND THE EXPERIENCE GAINED AND SHARED CAN ONLY REDOUND TO THE BENEFIT OF THE PEOPLE OF KINGSTON AND ST ANDREW.

TO OUR RETURNING COUNCILLORS, LET ME SAY CONGRATULATION ON YOUR SUCCESS AT THE POLLS. THE PEOPLE HAVE INVESTED THEIR CONFIDENCE, INDEED THEIR TRUST IN US ALL ONCE MORE. A CONFIDENCE WHICH WE MUST NOT BREACH. COUNCILLORS, THERE ARE MANY

CHALLENGES CONFRONTING US. BUT WE HAVE NEVER RESISTED A CHALLENGE. AS A COUNCIL WE WILL CONFRONT THOSE CHALLENGES AS ONE, UNITED IN OUR PURPOSE AND OUR SACRED RESPONSIBILITY TO SECURE THE INTEREST OF THE PEOPLE OF KINGSTON AND ST ANDREW. IN A SPIRIT OF UNITY AND COOPERATION WE WILL OPEN MANY PATHS AND FULFILL MANY DREAMS AND WE WILL DO SO AS ONE. THE DREAMS, HOPES AND ASPIRATIONS OF THE PEOPLE OF KINGSTON AND ST ANDREW DEMAND THAT WE MANAGE THE CITY IN A SPIRIT OF UNITY AND COOPERATION.

IN OUR COUNCIL AND COMMITTEES IDEAS MUST CONTEND AS WE SEEK THE BEST APPROACHES TO RESOLVE MANY CHALLENGES.

OUR VISION IS CLEAR AND CERTAIN TO MAKE KINGSTON THE CAPITAL CITY OF THE CARIBBEAN, THE PEARL OF THE ANTILLES AND A MAJOR PLAYER ON THE LATIN AMERICAN LANDSCAPE. WE ARE COMMITTED TO BEING THE CITY OF THE CARIBBEAN. WE HUMBLLY INVITE CORPORATE JAMAICA AND THE PEOPLE OF KINGSTON AND ST ANDREW TO SHARE THIS VISION WITH US AND LET US JOIN HANDS IN ATTAINING IT. THIS IS OUR MOMENT IN HISTORY. THIS IS THE LEGACY WE SEEK TO LEAVE. LET US WRITE ON THE LANDSCAPE OF HISTORY OUR NAMES.

THE MUNICIPAL CORPORATION MUST DRIVE ECONOMIC ACTIVITY. WE MUST BE THE DRIVER OF ECONOMIC ACTIVITY. WE MUST FACILITATE AND NOT HINDER. IWE SAY TO YOU ALL THAT WE UNDERSTAND OUR ROLE IN THE

GROWTH AGENDA AND WE WILL EXECUTE EFFECTIVELY AND EFFICIENTLY. WE WILL ACT WITHIN OUR STATUTORY POWERS TO BE A FACILITATOR OF GROWTH. WE MUST CREATE A MEGA CITY. KINGSTON MUST BECOME A SPECTACLE, A TOURIST ATTRACTION. THE EXPANSION OF OUR SHIPPING PIER, THE CONTINUATION OF THE DOWNTOWN RENOVATIONS, THE IMPROVEMENT OF OUR INFRASTRUCTURE. WE MUST INCREASE THE SPEED WITH WHICH APPROVALS ARE HAD IN CONJUNCTION WITH THE MINISTRY OF ECONOMIC GROWTH. WE MUST HAVE BETTER LINKAGES AND SYNERGIES TO FACILITATE ECONOMIC GROWTH. WE MUST NOT BE OBSTRUCTIVE TO GROWTH AND DEVELOPMENT BUT THIS MUST TAKE PLACE IN A CONTEXT OF ORDER AND RESPECT FOR THE LAW.

WE ARE ALSO COMMITTED TO HAVING CRUISE SHIP STOPOVERS IN THE KINGSTON HARBOUR. WE WILL JOIN HANDS WITH THOSE WHO HAVE BEEN CHAMPIONING THIS EFFORT. THIS CERTAINLY WOULD BE A MAJOR BOOST TO THE ECONOMIC LIFE OF THE MUNICIPAL CORPORATION. IT WOULD OPEN BUSINESS OPPORTUNITIES AND CREATE EMPLOYMENT. WE WILL PURSUE THIS WITH VIGILANCE OVER THE NEXT 4 YEARS.

ENTERTAINMENT AND SPORT ARE CRITICAL TO THE SOCIAL, CULTURAL AND ECONOMIC LIFE OF A CITY. JAMAICA IS A SPORTING GIANT AND THE CITY OF KINGSTON A CREATIVE CITY OF MUSIC, THE ONLY ONE IN THE CARIBBEAN AND ONE OF ONLY 19 IN THE WORLD. AS A CITY WE CANNOT IGNORE THE ECONOMIC POTENTIAL AND THE ECONOMIC ACTIVITIES

GENERATED FROM THESE ACTIVITIES. WE MUST FACILITATE THE ENTERTAINMENT INDUSTRY AS IT HAS THE POTENTIAL TO OPEN MANY BUSINESS OPPORTUNITIES SMALL, MEDIUM SIZED AND LARGE. TO THE INDUSTRY WE SAY WE ARE COMMITTED TO FACILITATE AND NOT HINDER, BUT YOU MUST OPERATE IN THE CONTEXT OF ORDER. WE INTEND TO MAKE KINGSTON THE UNDISPUTED CENTER OF ENTERTAINMENT IN THE CARIBBEAN. WE MUST UNDERSTAND THAT KINGSTON CANNOT BE THE PEARL OF THE ANTILLES WITHOUT THE ENTERTAINMENT INDUSTRY; BUT EQUALLY WE CANNOT BE THE PEARL WITHOUT ORDER... CENTRAL TO OUR VISION IS ORDER.

TO OUR VENDORS, STOREOWNERS AND SHOPPERS. YOU ARE THE ECONOMIC STAY OF THE CITY. YOU ARE LIKE OUR FAMILY IN THE CITY. WE WILL EXIST TOGETHER IN A MUTUALLY RESPECTFUL MANNER. WE ARE ALL SIGNIFICANT PLAYERS IN THE ECONOMIC LIFE OF THE MUNICIPAL CORPORATION. WE MUST EXIST TOGETHER TO SUSTAIN THE LIFE OF THE CITY. TO THE VENDORS WE SAY...YOU ARE A CRITICAL PLAYER IN OUR VISION TO MAKE KINGSTON THE CAPITAL OF THE CARIBBEAN. OUR APPROACH, THE APPROACH OF THE MUNICIPAL CORPORATION WILL BE KIND AND GENTLE. WE MUST BE RESPECTFUL OF OUR CITIZENS WHO ARE INVESTED WITH DIGNITY AND MORAL WORTH BY THE ONE CREATOR GOD. AS WE SEEK TO CREATE A KINDER AND GENTLER CITY WE MUST INTERACT WITH OUR VENDORS WITH SOFT HANDS. TO THE VENDORS WE SAY, BUT YOU MUST ALSO UNDERSTAND THAT ORDER IS IMPORTANT IF WE ARE TO

CREATE THE ENVIRONMENT FOR YOU AND YOUR BUSINESS TO FLOURISH. WORK WITH US IN CREATING THIS ORDER AND WE PROMISE YOU THAT YOU WILL QUICKLY SEE THE ECONOMIC BENEFITS OF ORDER.. YOU WILL REAP GREATER PROFITS AS MORE AND MORE SHOPPERS TAKE COMFORT FROM THIS ORDER.

WE ARE MINDFUL OF THE TOWN AND COUNTRY PLANNING ACT, THE LOCAL IMPROVEMENS ACTS AND THE BUILDING ACT AND WE ARE COMMITTED TO THE ORDERLY AND PROGRESSIVE DEVELOPMENT OF OUR CITY. DEVELOPMENT MUST BE IN KEEPING WITH THE PRINCIPLES OF PRACTICE OF GOOD TOWN AND COUNTRY PLANNING. THE MANAGEMENT AND ENFORCEMENT OF PLANNING, DEVELOPMENT AND BUILDING CONTROL IN THE CITY WILL TAKE CENTER STAGE IN OR ADMINISTRATION OF THE MUNICIPAL CORPORATION.

TO THE POLICE, AS A SOCIETY WE CONTINUE TO COMMEND YOU AS DAY AFTER DAY YOU SERVE AND PROTECT. WE SHARE YOUR PAIN AND COMMEND YOU ON YOUR MANY SUCCESSES. BUT WE KNOW YOU ARE QUITE AWARE THAT YOU MUST JOIN US IN DRIVING THE ECONOMIC LIFE OF THE CITY. WE MUST ELIMINATE CRIME IN OUR CITY BY CREATING OPPORTUNITIES FOR OUR PEOPLE. YOU ARE CRITICAL TO ANY SUCCESS WE EAGERLY LOOK FORWARD TO ENGAGING YOU AND BENEFITTING FROM YOUR IDEAS.

WE MUST EMBARK ON A COMPREHENSIVE INFRASTRUCTURAL PROGRAM TO LAY THE GROUNDWORK FOR THE ECONOMIC SUCCESS OF THE CITY. THE EQUALIZATION FUND MUST BE DIRECTED TOWARDS THIS END AND THE BUDGETS OF MANY OF OUR AGENCIES. OUR INFRASTRUCTURAL IMPROVEMENTS MUST BE TIED INTO THE GROWTH AGENDA OF THE GOVERNMENT. WE MUST BUILD A VIBRANT ECONOMY AND THE MUNICIPAL CORPORATION WILL PLAY OUR ROLE. WE WILL ELIMINATE WASTE AND INEFFICIENCY AND DIRECT THE BENEFITS FROM THAT TO IMPROVING THE INFRASTRUCTURE OF THE CITY.

EASE CONGESTION IN THE CITY A LOT OF VALUABLE ECONOMIC TIME IS SPENT IN TRAFFIC